

News Summary

ULSTER BUSINESS

More riots after 5 die

Sporadic rioting continued for six hours in Newry, Co. Down, yesterday following protests against the shooting by the Army of three men said to have been trying to carry out a bank robbery. More rioting also broke out in Belfast, Londonderry and Coalisland, Co. Tyrone.

Retaliation

In Dublin, IRA Provisionals leader Sean MacStiofain told Sinn Fein's annual conference that the group would be taking retaliatory action against the "stark terrorism" in shooting the two women—killed inside a speeding car in Belfast—and the men in Newry.

Later, about 800 demonstrators marched on the British Embassy calling for a withdrawal of "troops."

Meanwhile, the Irish Government is expected to impose some precautions for any further talks on Ulster between Mr. Lynch and Mr. Heath. Dublin is now seeking a positive indication that Britain is prepared to consider seriously both the prospects of an eventual all-Ireland solution and, in the interim, a radical restructuring of Ulster's present administration.

'Kill Kosygin' men detained

Two men were arrested in raids on 19 Toronto homes after police received information of a plot to kill Mr. Kosygin, due to arrive there last night for a 24-hour visit. Police said a "large quantity" of loaded firearms had been seized.

Siffert dead

Veteran Swiss driver Jo "Seppi" Siffert, 35, was killed when his BRM Formula One car crashed and burned in the World Championship Victory race at Brands Hatch. Siffert, race favourite, was trying to close with the leader on the 15th lap of the 40-lap race when his gearbox apparently seized. The unfinished race was awarded to his team-mate, Peter Goethin.

UN: That's plea

UN Thant marked the U.N.'s 26th anniversary by acknowledging that it had "fallen short of expectations," but at least another world war had been avoided—so far.

£166m. for Venice

Italian Government approved a Bill under which £166m. will be spent on saving Venice from sinking beneath the sea.

Just like summer

South-East England basked in sunshine again yesterday and others were out at several resorts at temperatures hovered near 70 degrees.

S. Africa raids

South African security police seized down swoops in six cities on the homes of 60-70 people, mostly students, clergymen and university teachers. The raids were thought to have resulted from publication of a pamphlet, "Revolt, the Radical Newsletter," which has been circulated around the country recently.

Briefly...

Trafalgar Square was filled with thousands of anti-EEC demonstrators who were told by Labour MP Michael Foot that whatever the Commons decides on Thursday, "the fight will continue."

Unions' strike pay total is doubled

STRIKE PAY by trade unions last year was more than doubled with the total of dispute benefit paid rising 121 per cent. from £1.6m. to £3.8m. in 1970; earlier rises were 40 per cent. in 1969 and 50 per cent. in 1968, says the annual report of the Chief Registrar of Friendly Societies.

The 1970 sums reflected a sharp increase in days lost through strikes to a record 11m—already exceeded this year. Because of the cash drain many unions are unwilling to lose tax exemption on benefit funds by non-registration under the Industrial Relations Act.

SHOP STEWARDS

for Coventry toolroom workers who today are to stage their seventh Monday strike—expected to be followed by the second Tuesday lock-out—are believed to extend their industrial action.

OECD may try to aid aluminium

WORLD ALUMINIUM problems are being studied by the OECD, it is believed, to see if it can help to avert the prospect of more production cuts. Market prices of 19c a pound, against new smelter production costs of 24-26c, were quoted in Montreal by Mr. David Culver, Alcan Aluminium vice president, who gave a guarded welcome to the OECD possibility. But he said: "If all went right—no trade war, a quick solution to currency troubles and a rapid growth in aluminium consumption—the industry would still need to cut operating levels by 6 or 7 per cent. to about 80 per cent."

GAS TURBINE POWER

station is to be built alongside the coal-fired station at Ocker Hill, near West Bromwich. It will be the first Midlands major power station to be built since 1960.

FT GROCERY PRICE INDEX

this month, 104.35, has fallen 0.91 compared with 0.36 in the index at this time last year, due to more marked seasonal reductions in fruit and vegetables. Though butter was dearer eggs were good value but showed price variations.

MR. RICHARD MARSH

British Railways Board chairman, is this week to give evidence before the U.S. Senate sub-committee in Washington on surface transportation. His theme will be: British Rail is a business, not a social service.

Japan's steel curb-official

JAPAN WILL CURB STEEL exports to Britain and the Common Market from next year, Mr. Inayama, chief of the Japan Iron and Steel Federation and of Nippon Steel Corporation, has announced on returning from the meeting of the International Iron and Steel Institute where the question was discussed. Value and tonnage limits are yet to be decided.

ALTERNATIVES TO a shut-down

of British-Norman Isle of Wight producer of Islander and Trislander light transport aircraft, are being explored by the receiver, Mr. Maurice Eckman. His appointment for the debtors' meeting by the Government and the Exporters' Refinance Corporation (majority-owned by Lloyds Bank)—followed an EEC decision to recall 25.6m. loans. The alternatives, it is understood, include possible sale of the Trislander activities to an Israeli consortium and some form of rescue from within the aerospace industry.

Brandt prepared to meet Pompidou over monetary rift

BY MALCOLM RUTHERFORD

Chancellor Brandt has sent a personal letter to President Pompidou suggesting the possibility of a Franco-German summit meeting next month because of the deterioration in relations between the two countries which appear to have reached their lowest ebb for several years.

According to informed sources, the letter is a result of Herr Brandt's appreciation that the Franco-German rift is now seriously endangering the future of the Common Market. The sources also indicated, however, that the Germans are unlikely to make too many concessions to Paris to repair the damage. The chief elements in the dispute are the international monetary crisis and the respective future parties of the D-Mark and the French franc. The Germans are insisting that, as part of an interim European solution to the crisis, the Common Market countries must fix new parties against each other. But, they add, this Common Market realignment must include some revaluation of the franc.

Paris view

There have been no signs so far that the French are willing to go along with this. A Bonn Government source said today that, if this continues to be the French position, he doubted very much whether a European solution would be possible. The source admitted that the consequences for the Common Market would then be very serious. The Bonn Cabinet is known to be deeply divided about the present state of affairs, with some Ministers saying that a settlement with France must be reached at almost any cost. At a Cabinet meeting ten days ago, Herr Brandt's letter to President Pompidou was written last Sunday. It is understood to suggest only that if the French President thinks a November summit meeting would help, that, if this continues to be the French position, he doubted very much whether a European solution would be possible.

New attempt at air fares pact

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SENIOR executives of the airlines flying the North Atlantic will be making another major attempt this week in Lausanne to reach agreement on fares for the route and so avoid an "open rate" situation in which airlines would be free to charge what they chose—from next February 1.

The meeting starts with a "policy-making session" tomorrow, which is expected to last two days, during which the senior executives will try to reach a formal agreement on Atlantic fares. If they are successful, the policy pact will be passed over to tariff experts who will work out details of new fares.

Severe pressures

Feeling in the air transport industry is that the Lausanne meeting stands a reasonably good chance of success for a variety of reasons. The first is that no one wants an "open rate" situation, which is felt might quickly degenerate into a fares war in which some airlines could get severely mauled, if not forced out of business.

Secondly, the airlines are under severe pressures from their Governments to get some solution to the problem. Governments do not want to become involved directly in complex fare negotiations; they would prefer to leave such matters to the route and so avoid an "open rate" situation in which airlines would be free to charge what they chose—from next February 1.

Strong bid to split Jenkins camp

BY RICHARD EVANS, LOBBY CORRESPONDENT

MASSIVE pressure is still building up inside the Labour Party to cut back the number of pro-Marketers determined to vote for entry to the EEC in Thursday's historic Commons vote.

Their battlelines on both sides are now fairly rigid but Labour anti-Marketers are still determined to force Mr. Roy Jenkins' supporters to break ranks so that the Government's majority for entry would be too precarious to introduce the necessary enabling legislation.

Final assault

The signal for the final assault on the beleaguered pro-Marketers came from the Opposition Leader, Mr. Harold Wilson, who argued that the Prime Minister was "manoeuvring for the support of Labour MPs because that was the only way he could get approval for entry."

It was followed yesterday by an aggressive Left-wing campaign against Mr. Jenkins and other leading pro-Marketers at rallies in London and the North of England.

The universal belief among pro-Marketers was that the pressure would build up severely throughout the week, culminating in a concerted attack at the Parliamentary Labour Party meeting on Thursday, a few hours before the vote.

Consumer industries do best in U.S.

By Nicholas Colchester

NEW YORK, Oct. 24. THE U.S. manufacturing and service industries made profits in the third quarter of this year about 8 per cent., above those in the corresponding quarter of 1970, according to preliminary figures tabulated by First National City Bank. But the figures show that the third quarter produced marginally less profits than the second.

Companies producing for the consumer prospered most over the last three months. Compared with the third quarter of 1970, the textile and clothing companies showed a 22 per cent. increase in profits, motor companies a 47 per cent. increase and printing and publishing a 12 per cent. increase.

Wave of buying

The third quarter was disastrous for the non-ferrous metal and steel industries. The iron and steel companies made 30 per cent. less profit than in the third quarter of 1970 and 81 per cent. less profit than in the second quarter of this year because of the wave of hedge buying that preceded the industry's mid-summer wage negotiations. In the non-ferrous sector the aluminium industry was hit by the continuing worldwide overcapacity which has had a disastrous effect on prices. Copper producers, plagued by strikes, made 75 per cent. less profit than in the third quarter of 1970 and suffered a similar slump between the second and third quarters this year.

Canada cuts bank rate to-day by 1/2%

BY OUR OWN CORRESPONDENT

TORONTO, Oct. 24. STRONG upward pressure on the Canadian dollar has caused the Bank of Canada to reduce its bank rate by 1/2 per cent. to 4.75 per cent., effective tomorrow.

The dollar has been rising steadily in recent weeks and on Friday the Bank of Canada had to intervene to prevent it from rising to parity with the U.S. dollar. The closing spot price for the dollar on Friday was 99.97 U.S. cents, the highest level reached since it was floated at the end of May last year.

Hectic

The volume of trading in the dollar was heavy and hectic throughout the day. Dealers said that most of the demand came from commercial sources such as Canadian exporters who dumped large amounts of U.S. dollars on the market. There was also heavy demand for Canadian dollars from U.S. banks. But it is difficult to estimate how many U.S. dollars the Bank of Canada had to absorb to keep the value of the Canadian dollar below par.

Loans up

In the past year, the bank has had to be prodded aggressively by the Bank of Canada to reduce their prime rates. The time the banks moved in advance of the Bank of Canada is possible that the banks may have to reduce further their prime rates as a result of the latest action by the Bank of Canada. While the banks generally reduce their prime rate to stimulate loan demand, the fact is that general bank loans outstanding have been rising sharply in recent weeks and are probably seeking to offset part of this tendency for short-term interest rates to rise during the next 10 days in response to the chartered bank competition for wholesale deposits. But the rate has been declining intermittently since it reached a peak of 9 per cent. in July, 1969, the height of the central bank's most recent cycle of tightening money.

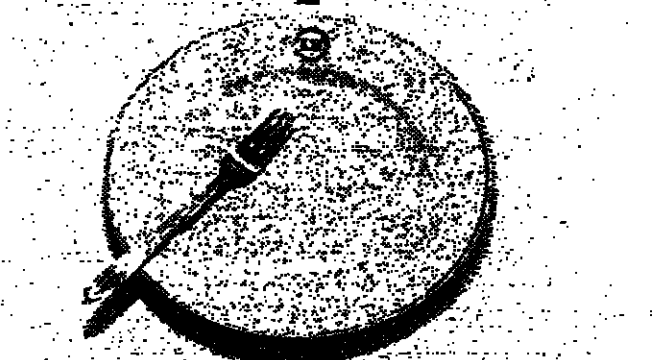
Allied gets THF reply

BY SANDY McLAUGHLIN

MR. JOE THORLEY, the Allied both Schroder-Wagg and Breweries chairman, will return to his office this morning to find a letter waiting for him from the Trust Houses Board, led by Lord The letter came out of the Trust Houses Board meeting on Friday, and did not arrive in time for Mr. Thorley to consider it over the week-end.

Mr. Thorley yesterday was not dismayed at the prospect of Allied and its adviser Rothchilds having to negotiate with the two merchant banks representing THF. "It has been done before," he said yesterday. The THF decision to appoint to report to a divided Board.

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JPK 10150

Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

Joining the EEC . Property bonds . VAT

Sir—At this late stage in the debate the Financial Times must not be allowed to get away with a bland statement in its editorial (October 19) that "the real case for entry is that it cannot adequately secure interests alone in a world of rapid change and the stability of the post-war era."

Even if taken at its face value at statement ignores the paradox that for the first time in its history a country should try to protect its interests by resigning itself to their loss. It does not enter in this context whether the Government puts a £250m. label on the £250m. or £1,000m. label. The true price is that interests are being surrendered; it is of decisive importance in the future of Britain and of the world outside the EEC.

Neither does the argument end with this objection against the recent terms, it becomes fundamental rather once the realisation dawns that the Common Market partners are quite unable to make an offer which would be substantially different, that which would let Britain in with its vital interests intact. De Gaulle knew that, and being de Gaulle could not imagine a British Government would submit.

A trap

The EEC is a market arrangement between Germany and France. It suits Italy, opening the doors towards development, and it offers security to Belgium and to the Netherlands. For Britain it is a trap. Saying that it is not being anti-German or anti-French, least of all anti-European. The Common Market is not Europe, nor a manifestation of European will. Its very origin and its subsequent history are witness to the lack of that will. There is no shared vision among the six even to-day and there is none that a British Government can contribute.

During this whole Great Debate there has been one true note only and that was the voice of dissent and of distaste of the majority of the ordinary people of Britain. Let the Establishment beware to counsel and to guide and to decide against the instincts of their people. To-day's justifications may sound reasonable, to-morrow's judgment will be extremely bitter once the nation discovers that it cannot retrieve what has been thrown away for nothing through error of judgment on the part of those who were out of touch who misinterpreted the trends of history,

Expectations of industry

Sir—Mr. C. Layton, of the EEC Commission, claims (October 20, page 33) that "the expectations of industry" are that export gains to Europe will outweigh losses in the Common Market. In fact, as was confirmed by the director-general of the CBI (Letters, November 20, 1970), even the CBI does not claim more than that the gains on the one hand will about balance the losses on the other. This calculation conveniently omitted to take account of higher production costs caused by a higher cost of living, so the real situation, even according to the CBI, is even worse.

Mr. Layton also cites work done by Mr. Josling of the LSE, and claims that it has "explored" the anti-EEC economic case. As Mr. Josling considered (your report, October 11) that entry would reduce us from being a net exporter to a net importer, I would suggest that his study is apt to explode in the face of the EEC defender.

Mr. Layton is the first Englishman for some years to take employment in a high position with us: he should show his consciousness of this distinction by a scrupulous regard for the facts. G. J. A. Stern, 6, Eton Court, Shepherd's Hill, Highgate, N.6.

Small firms' apprehension

Sir—Although Mr. James Towler (October 21) may well feel that industry is being rolled into the Common Market by among others, the Confederation of British Industry, there is little doubt in my mind that the majority of industry sincerely does believe it will benefit from Britain's entry.

On October 21, for example, we published results of our own survey into how British manufacturers intend to react to the engineering sector would expect to benefit if at all. This showed that three-quarters of British companies from whom we had returns believed that they will benefit from entry. Only 3 per cent. of the total thought they would be worse off, while the remainder could see a situation of "no change."

But 80 per cent. of those who replied were medium and large companies. The remaining 20 per cent. were small firms with a turnover of under £5m. And looking at small firms in particular, what is disturbing—and to some extent it bears out Mr. Towler's fears—is that many such firms are not looking forward to entry to the Common Market. We found that only 56 per cent. expected to benefit, and one-in-ten expected to be worse off. Yet those who did expect to benefit were obviously very optimistic. Forty per cent. thought they would increase sales by between 6 and 10 per cent. The remainder expected between 10 and 20 per cent.

Yet surprisingly, nearly 50 per cent. of small firms thought they would be able to hold prices constant, although 43 per cent. fully anticipated that costs would rise through having to sell on the Continent.

It is clear to us that medium and large companies are going to benefit most from Britain's entry while small firms could well have a tough time. Perhaps the Government should help steps to encourage and help small firms on which, of course, many medium and large companies rely heavily for components.

John Mortimer, Editor, The Engineer, 28, Essex Street, Strand, W.C.2.

An abode of strife

Sir—Your pro-market readers make a revealing comment, in the 15 and 21st "In this, as in other matters of judgment, there is no certainty." "Serving can be like calling off the dog." It is a matter of personal judgment. A total commitment, for better or for worse, for an indefinite period, would require, in Mr. Heath's words, "a full-hearted consent." In the face of the full-hearted aversion of the British people (60 per cent. even in Mr. Heath's constituency), this shot-gun union must be called off forthwith. Otherwise we shall be entering an abode of strife.

W. E. Bell, 86 Woodgrange Avenue, N.12.

A reduction in inventories

Sir—One sentence in Samuel Brittan's article—Unparalleled prosperity (October 21) worries me and should worry all of us, particularly as it is most prob-

ably true. I am referring to his comment on stockpiling back to the normal level from the current depressed demand, giving the next stimulus.

As this sentence follows a comment on fixed investment, must assume that he is referring to industrial stockpiling. Whilst for obvious reasons, I am unable to quote examples, that certain experience may be deduced from a purely subjective impression, it is possible. "Limited" "insurance" buying of certain materials, even this is certainly a very current and doubtful, but it is international, substantially to rest on the fact that the funds thus released should be dynamically employed to extend our market in Europe, thus ensuring long term prosperity.

Both courses of action would increase employment by at least as much, if not more, than stockpiling. Reducing inventories is a relatively slow process, but having evaluated the liquidity to be freed, plans can be made to re-deploy these funds. However, by making industry more competitive, our future would be far more certain and raising further funds for expansion would be much easier, if based on increased profits.

C. P. Morton, C. P. Morton and Associates, 142, Ardenborough, Harlow, Essex.

First, to the best of my knowledge, the Stock Exchange has only recently put its own house in order by starting up proper examination qualifications. From what I have seen these are not likely to prove too arduous, in comparison with the traditional professions who normally spend from four years upwards in acquiring the requisite practical and scholastic abilities.

Second, he that as it may, the point is that in looking through the list of directors of some of the property and equity bond companies, I see many of the older and respected professions represented, including lawyers, accountants, members of the Chartered Institute of Secretaries, members of the Institute of Actuaries, and also members of the Royal Institute of Chartered Surveyors. This is not counting the old Members of Parliament, Justices of the Peace, Fellows of the Royal Society, members of the Institute of Management, and so on. It is hard to believe that the SEC could possibly be suggesting that people who have had to prove their ability under examination conditions, and who almost without exception are subject to the discipline and ethical principles of their own institutions, would say any way do anything likely to intentionally mislead the investing public.

It does seem that the consumers of barley and wheat, that is most people, are paying more than they need to support a non-competitive agricultural system. The deficiency payments system was unjust in that the taxpayer made up the difference between the home price and the world price, thus subsidising the inefficient farmer. The present system means our food costs more than they should, due to the import controls, so that the

financial policy of the EEC will not seem to affect food prices so dramatically; either way the consumer loses.

Why cannot the Government abolish all controls on the import of food with the abolition of deficiency payments, therefore taking a positive step to reduce the cost of living and lighten the tax burden on the long suffering people of Britain?

C. W. O. Smedley, 49, Lennox Gardens, SW1.

SE Council and property bonds

From the Viscount Selby
Sir—When I read the recent comments on the property and equity bond law put forward by the Stock Exchange Council to the Securities Committee (October 20, Page 48) I was in turn surprised and then fascinated. If it was really genuine concern for the safety, security and protection of the investor I would not mind, but in this case I do feel that the Stock Exchange Council are the least qualified, if not the last people who should be consulted on this question.

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In my own line of business it has been necessary for me on many occasions to suggest that the company's clients liquidate a certain percentage of their Stock Exchange investments, and to invest in property bonds, for the sake of stability, security, insurance and taxation advantages. I have not so far had any complaints from those who have taken this advice, quite the opposite, in fact. It is also hardly surprising that the investing public has seen fit to endow one of the property bond companies with almost £70m. Perhaps one of the reasons is that if a company in which one has an equity stake goes into liquidation you may well be left with wallpaper; I find it very much more difficult to believe that this can happen to a company based on property investment.

A very tight statistical check is kept on the performance of the various bond companies, which is available to anyone interested, and in addition there is obviously a strong element of competition among the bond companies which I should have thought would tend to increase the services offered to the investor.

I should have thought in the long run the property bond companies and the Stock Exchange could live in perfect harmony together, but this is unlikely to happen if there is any sniping between the two organisations.

The property bond companies would obviously be well advised to set up their own joint council in order to create a strict code of conduct, and I hope that at the same time they refrain from telling the Stock Exchange Council about their own deficiencies.

I have no connection with any individual bond company.

Selby, Arden House, By Lochgilphead, Argyll.

VAT and the retailer

Sir—The peculiar thing about food shops is that the customer buys a basket of goods. She does not buy where each individual item is cheapest (as the commercial buyer is, always assumed to), but where the whole basket of goods comes cheapest (taking account of convenience, quality and service).

In pricing his goods, therefore, the grocer is not concerned with any one item, but with the total cost to the customer to cover the handling costs and profit sought for that particular

item, but to establish a "profit mix" across the range of goods which will be attractive to the customer and profitable to himself. His trading account (ignoring stocks) may well look like this:

Purchases Foods	690
Non-foods	160
Gross profit	850

Sales Foods	500
Non-foods	200
Gross profit	1,000

Now, if VAT is charged on non-food items at, say, 10 per cent. but not on foods, that trading account will be transformed to look like this:

Purchases Foods	690
Non-foods	160
VAT invoiced by supplier	16
VAT paid to Excise	176
Gross profit	150

Sales Foods	500
Non-foods	200
VAT charged to customer	20
Gross profit	220

But by juggling his prices, the grocer can increase his gross profit while his customers pay no more and the Excise loses:

Purchases Foods	690
Non-foods	160
VAT invoiced	16
VAT paid to Excise	176
Gross profit	152

Sales Foods	500
Non-foods	180
VAT charged	18
Gross profit	522

But what chairman has ever forced the issue with a blow of the nose. Your decision makers are formed of stouter stuff—it is the cough for them. Blowing your own trumpet, yes: your nose, never.

P. B. Harris, 21, Cannon Lane, Pinner, Middlesex.

Reducing unemployment

Sir—It was shown conclusively when purchase tax was first introduced that no new system of taxation can in this country be based on trust by the revenue, and consequently, by reason of the fact that there were insufficient inspectors to examine traders' books, the majority of original licensees issued to small traders were withdrawn.

Perhaps this is one of the reasons why a wealth tax would not be administratively possible in this country as it is in Sweden—there are not enough government valuers to challenge taxpayers' figures—not even in the Estate Duty Office.

However, the introduction of VAT will in effect kill two birds—it will or should relate taxation to spending, which is not in itself a bad thing provided that necessities are not taxed.

And it should help to solve the unemployment problem so far as white collar staff are concerned, for thousands will be needed to keep the extra records required by every trader, big or small—to record the tax on every transaction, and the remainder will be recruited by the Civil Service as inspectors to investigate the books of the multitudinous concerns which will have to keep records.

S. W. Penwill, 536, Salisbury House, London Wall, EC2.

Coughing v. noseblowing

Sir—Let us get this noseblowing business right back where it belongs—in the jungle. The flourish of a lawn handkerchief or a well-timed clearing of the throat has heralded many a company's return to liquidity.

But what chairman has ever forced the issue with a blow of the nose. Your decision makers are formed of stouter stuff—it is the cough for them. Blowing your own trumpet, yes: your nose, never.

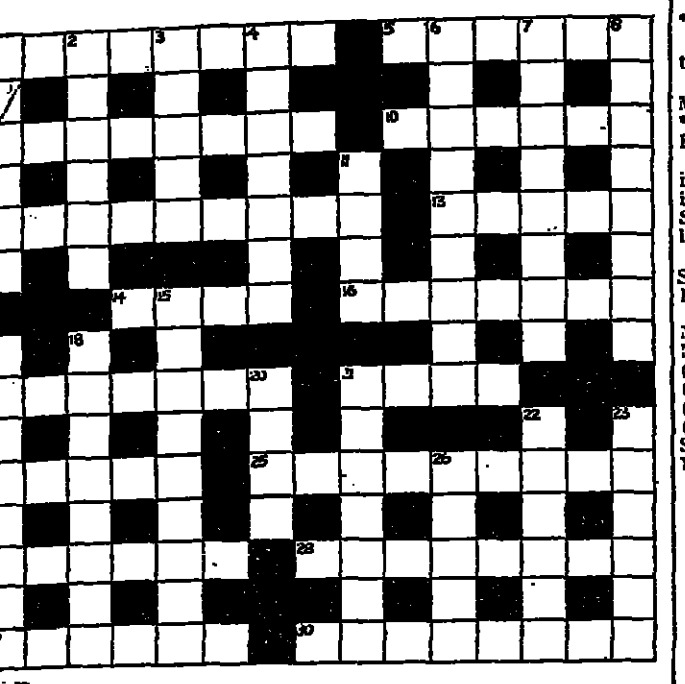
P. B. Harris, 21, Cannon Lane, Pinner, Middlesex.

Music studios get £6.7m. U.S. order

Theodore Presser, Pennsylvania; Sarkis Tazian, Indiana; and Earl Matkovic Associates, Chicago. The contracts will be for the supply of EMS electronic equipment for various industrial applications.

To allow further expansion EMS has opened offices in New York under the name Electronic Music Studios of England Inc. The operation there will be directed by Mr. Robin Leach, EMS (London) says it expects to double its first year's turnover of £100,000.

F.T. CROSSWORD PUZZLE NO. 1,701



ACROSS DOWN

- Supporters speculate abroad (5, 3)
- Half before 1d gets clear (6)
- Splendid club for racing (8)
- Mean to be that (6)
- Enthusiasm I'd somehow get with it (8)
- Frightful point, in lake (5)
- Health resort offers Polo some bridge (4)
- Servant causing a lot of trouble (7)
- Lucerne cropping up in 11
- Eminent doctor (4)
- Novelist able to survive an attack by Frost (5)
- Never never use words a child can understand (4, 5)
- Hound masters on account of beliefs (6)
- "Be thou — but by no means vulgar" Hamlet (8)
- Chromol enables driver to grow on tree (6)
- Sources of surprise (4, 4)
- A great girl for crime (6)
- A space to which old Bob skips (6)
- Woman in stitches has to refuse pipe (5)
- Morish and quite perfect (7)
- Characteristic of what sounds like host's job (2, 7)
- Can pearls be cooked with sweetbread? (6)
- Repeated battery keeping criminals in comfort (5)
- Girl has to go to city in truth
- Wonderful period when one had lots of dates (5, 4)
- Finished high and dry (6, 2)
- Terror caused by a very noisy fair (8)
- Cough requiring attention (4)
- Landlord needs time to arrange personal security (7)
- Mind you hear a modern novelist (6)
- Belonging to the stars (6)
- In case of torment (5)

The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

TV Radio

* Indicates programme in black and white.

10.45 News on 2
10.45 Late Night Line-up

LONDON

9.35 a.m. For Schools, Colleges.
12.00 Hardy Heating Co. Ltd.
12.55 a.m. A. 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A copy of this Advertisement having attached thereto the documents specified below has been delivered to the Registrar of Companies for registration.

Advertisement is issued in compliance with the Regulations of the Council of the Stock Exchange, London, for the purpose of giving information to the public with regard to the Company. The Directors collectively and individually accept full responsibility for the accuracy of the information given and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief there are no other facts the omission of which would make any statement in this Advertisement misleading.

Application has been made to the Council of The Stock Exchange, London, for permission to deal in and for quotation for the entire issued share capital of the Company.

VERNON FASHIONS GROUP LIMITED

(Incorporated in England under the Companies Act 1949)

SHARE CAPITAL

Authorised £200,000 Ordinary shares of 10p each Issued and to be issued fully paid £150,000

At 15th October, 1971 the Company and its subsidiaries ("the Group") had outstanding bank overdrafts of £106,093 of which £81,417 is secured. Save as aforesaid, neither the Company nor any of its subsidiaries has outstanding any bank overdrafts, mortgages, charges, hire purchase commitments, guarantees or other material contingent liabilities.

THIS ADVERTISEMENT IS ISSUED IN CONNECTION WITH A PLACING OF 630,000 ORDINARY SHARES OF 10p EACH AT 47p PER SHARE BY STERNBERG, FLOWER & CO.

DIRECTORS
IDNEY MARKS, O.B.E., Eagle House, Totterdeigh Lane, London, N.20. (Chairman.)
OUIE VERNON, 2 Chudleigh Road, London, N.W.6. (Managing Director.)
MORRIS KLEINER, 7 The Grove, Edgware, Middlesex. (Financial Director.)
HILIP HARRIS VERNON, 2 Chudleigh Road, London, N.W.6. (Merchandising Director.)

SECRETARY AND REGISTERED OFFICE
HAROLD GRANT, 86 Fore Street, Edmonton, London, N.18.

BANKERS
BARCLAYS BANK LIMITED, 52 Regent Street, London, W.1.
NATIONAL WESTMINSTER BANK LIMITED, 1 Clifton Street, Blackpool, Lancs.
MIDLAND BANK LIMITED, 140 High Street, Barret, Herts.
CASSEL ARENZ & COMPANY LIMITED, P.O. Box 605, City Wall House, Finsbury Pavement, London, E.C.2.

BROKERS
STERNBERG, FLOWER & CO., Capel House, 54 New Broad Street, London EC2M 1LQ and The Stock Exchange, London.

SOLICITORS
THORNTON, LYNN & LAWSON, 56 Portland Place, London, W1N 4BD.

AUDITORS AND REPORTING ACCOUNTANTS
GERALD EDELMAN & CO., 25 Harley Street, London, W1N 2BR (Chartered Accountants).

REGISTRARS AND TRANSFER OFFICE
BENTINCK REGISTRARS LIMITED, 124/126 The Grove, Stratford, London, E15 1NS.

HISTORY AND BUSINESS
The Company was incorporated in England on 9th January, 1951 under the name of Haver & Co. Limited and changed its name to Vernon Fashion Group Limited on 7th September, 1971.

The business of the Group is the retailing of ladies' and girls' clothing. The retailing of ladies' clothing accounts for approximately 85 per cent. of the current sales turnover of the Group, and the retailing of girls' clothing accounts for the balance.

The early business of the Company was confined to ladies' lingerie and separates. The range was gradually extended to include all items of ladies' outer clothing, and in 1958 clothing for girls aged between 5 and 13 was added to the range. Where space allows, there are departments for girls' clothing in the Group's shops.

Immediately on its incorporation, the Company started trading at two retail shops in North London. The Group now operates 52 retail shops, 24 of which are in the North of England and 18 in the Midlands. The remainder are in London (2), the Home Counties (16), East Anglia (1), Wales and the South West (1). Of the total number of shops now operating 33 trade under the name of "Marilyn", 19 under the name "Vernon" and three under the name "Charm".

The sales turnover of the Group for the year ended 31st January, 1969 was £633,247 (ladies' clothing £527,406 and girls' clothing £105,841) and for the year ended 31st January, 1970 was £730,362 (ladies' clothing £615,549 and girls' clothing £114,813) and for the period of approximately 12 months to 31st January, 1971 was £1,131,177 (ladies' clothing £1,015,913 and girls' clothing £115,264).

A distinctive and successful feature of Group policy is the manufacture by the Group under sub-contract, from materials purchased by the Group and supplied to the sub-contractors, of approximately 70 per cent. of the Group's current requirements of finished clothing for resale, leaving only 30 per cent. of its requirements to be purchased from outside suppliers. This policy has evolved most satisfactorily over the last 12 years and, as a contributing factor, has contributed substantially to the growth and profitability of the Group. The design of the clothing manufactured under sub-contract is controlled and supervised by the Merchandising Director, Mr. Philip Harris Vernon.

All the finished goods manufactured for the Group or purchased from suppliers are for sale through the retail outlets of the Group. The Group does not rely on any one manufacturer or supplier for more than 10 per cent. of its requirements of finished goods, and, as a contributing factor, has contributed substantially to the growth and profitability of the Group. The design of the clothing manufactured under sub-contract is controlled and supervised by the Merchandising Director, Mr. Philip Harris Vernon.

The manufacture, purchase and distribution of all goods sold by the Group are centrally controlled and organised from the Head Office and central warehouse of the Group in London. The stock requirements of all Branches are notified to Head Office and the required stock is distributed to the Branches from the warehouse. There is at all times liaison between Head Office and warehouse, and all orders to manufacturers and suppliers are placed by Head Office, so ensuring an efficient system of stock control.

MANAGEMENT AND STAFF
Sidney Marks, who is aged 63, has been associated with the Company as a principal shareholder and Director since May 1956 and was appointed Chairman in August 1971. He is also Chairman of M. Y. Dart Limited. He will serve as Chairman in a non-executive capacity.

Louis Verne, who is aged 49, was a founder of the Company and has been its Chief Executive and principal shareholder since 1953. He was formally appointed Managing Director in August 1971.

Morris Klein, who is aged 53, joined the Company in 1962 and was appointed a Director in December 1968 and Financial Director in August 1971.

Philip Harris Vernon, who is aged 54, has had 7 years' experience in the ladies' and children's clothing trade and was appointed Merchandising Director in August 1971.

The Group has approximately 300 full-time employees and approximately 30 part-time employees.

WORKING CAPITAL
Having regard to the cash proceeds of the share issue mentioned in paragraph 1 of the Statement and General Information appearing below and available bank facilities, the Directors are satisfied that the Group will have sufficient working capital for its present requirements.

PROFITS, PROSPECTS AND DIVIDENDS
The Report by Gerald Edelman & Co., which is set out below, shows the results of the Group at 31st January, 1971, and its trading record for the five financial periods commencing 31st January, 1961. It will be seen that in the first five of these years there were certain fluctuations in the Group's profits. It will also be seen that in the following five years the Group's profits have been consistently high and that the Group has incurred losses. These losses were incurred during a period of adverse trading conditions which were experienced generally throughout the trade and which coincided with a period during which the Group pursued an expansion policy and a reorganisation following the rapid expansion of the Group in the previous years. The Group was then well placed to achieve the satisfactory growth of profits which has taken place during the last three years commencing 31st January, 1971.

The Directors forecast that, in the absence of unforeseen circumstances, the consolidated profits of the Group before taxation for the year ending 31st January, 1972 will be not less than £194,000. This forecast is based on the unaudited trading figures of the Group for the six months ended 31st January, 1972.

On the basis of the forecast profits for the year ending 31st January, 1972, the Directors would propose to recommend that the Company declare a dividend of 10p per share for the year ending 31st January, 1972.

In a full financial year of the Company as a public company, on the basis of similar profits and assuming Corporation Tax at 40 per cent., the Directors could recommend that the Company pay dividends totalling 32 per cent. comprising an interim dividend payable in January, 1972, and a final dividend payable in July, 1972. The appropriateness of the Group profit in a full year would be as follows:

Forecast profits before taxation	194,000
Less: Corporation Tax at 40 per cent.	77,600
Less: dividends totalling 32%	62,080
Profits retained in the Group	54,320

On the basis of the placing price of 47p, the gross dividend yield would be 5.71 per cent., the price earnings multiple would be 8.25 and the dividend would be covered 1.53 times. However, the Directors and Mrs. Klein, who have indicated their intention that without creating any binding obligation to waive their entitlement to any dividend in respect of the year ending 31st January, 1972, the shares held by these persons represent some 56 per cent. of the issued share capital of the Company, but the intended waivers have not been taken into account in the above calculations.

FUTURE POLICY
It is intended to continue the present policy of increasing the number of retail outlets of the Group (mainly in the Midlands and the North of England) and of extending and diversifying the range of goods retained by the Group. In particular, it is intended to open 5 new units before the end of 1971 and another 10 new units in 1972. Further, it is proposed to open departments for outerwear, ladies' wear and bridal wear, and also to open boutiques for young ladies' wear, either as departments in some of the shops or as new units.

In October 1970 Group acquired leasehold warehouse premises in London, having an area of some 12,000 square feet, and it is estimated that these premises will be capable of handling goods for distribution to more than 120 branches. This will be capable of reducing the Group's policies of centralised organisation and control, and of intended expansion.

The cash proceeds of the share issue mentioned in paragraph 1 of the Statement and General Information appearing below, amounting to £1,131,177 will be used as additional working capital for the expansion of the business of the Group.

ACCOUNTANTS' REPORT
The following is a copy of a Report on the Company received from its auditors, Gerald Edelman & Co., Chartered Accountants.

Vernon Fashion Group Limited,
54 Fore Street,
Edmonton, London, N.18.

and
Sternberg, Flower & Co.,
21st October, 1971.

Dear Sirs,

We have examined the audited accounts of Vernon Fashion Group Limited, formerly Haver & Co. Limited ("the Company"), and its subsidiaries for the periods stated below:-

The Company	Periods from 31st January, 1961 to 31st January, 1971
Vernon Ladies Wear (Loughton) Limited	Periods from 31st January, 1961 to 31st January, 1971
Q. Vernon Limited	Periods from 31st January, 1961 to 31st January, 1971
Charisse Fashions (Blackpool) Limited	Periods from 31st January, 1970 to 31st January, 1971

The Company and the subsidiaries are collectively referred to as the Group. We report as follows:-

1. Profits

The profits of the Group for the nine years ended 31st January, 1970 and the period 31st January, 1970 to 31st January, 1971, arrived at on the basis stated below, were:-

Year-Period ended	Turnover (£)	Depreciation and Amortisation (£)	Directors' Emoluments (£)	Profit/(Loss) before Taxation (£)
31st January, 1962	206,103	5,387	7,342	5,447
31st January, 1963	212,028	6,217	6,824	6,498
31st January, 1964	222,257	9,574	7,324	7,354
31st January, 1965	285,289	11,862	7,190	12,711
31st January, 1966	300,181	15,334	12,742	12,893
31st January, 1967	385,825	16,888	15,171	15,731
31st January, 1968	519,648	15,313	9,540	(14,141)
31st January, 1969	623,247	14,519	7,282	31,962
31st January, 1970	730,362	12,682	9,580	47,580
31st January, 1971	1,131,177	22,853	14,394	64,337

Notes

1. The profits (losses) in column (4) above are arrived at before charging taxation, but after charging all working expenses, including depreciation, amortisation and directors' emoluments, and after making such adjustments as we consider appropriate.

2. The profits of the period ended 31st January, 1971, include for the first time the profits derived from Charisse Fashions (Blackpool) Limited amounting to £10,571 before taxation.

3. Depreciation on fixtures and fittings and motor vehicles is provided at the rate of 10 per cent. and 20 per cent. respectively on a reducing balance basis. Leases have been amortised over the unexpired portion of the lease from the date of acquisition by the Group with the exception of leases of land which are amortised on a straight line basis. Building expenditure incurred on leasehold premises has been amortised over the period from the date it was incurred to the termination date of the relevant lease.

4. The emoluments of the present Directors of the Company charged to arriving at the profits for the period ended 31st January, 1971, amounted to £11,617. Under arrangements now in force Directors' emoluments would amount to £16,520 per annum.

5. Complete records of stock of the Group are not now available in respect of accounting dates up to and including 31st January, 1964. We are therefore unable to confirm the allocation of the profits of the Group for the individual years up to 31st January, 1964. However, S. Davis & Co., members of the Association of British Accountants and Auditors, the auditors of the Group during these years, have confirmed that, at the time of their audits, detailed records were kept and that they were satisfied that such records were properly taken and valued on a consistent basis throughout the period.

2. Net Tangible Assets

The following is a statement of the net tangible assets of the Company, and the combined net tangible assets of the Group at 31st January, 1971, based on the audited balance sheets at that date:-

The Company	FIXED ASSETS	The Group
175,993	Leasehold Premises and Buildings Improvements at cost and valuation	175,993
105,570	Less: Amortisation	70,423
81,427	Fixtures and Fittings at cost	114,333
49,076	Less: Depreciation	37,622
13,387	Motor Vehicles at cost	15,587
2,688	Less: Depreciation	2,688
11,699		11,699
165,655		175,993
32,178	SUBSIDIARY COMPANIES	
(124,823)	Shares at cost	
72,994	Amounts due to Subsidiaries	
	CURRENT ASSETS	175,993
248,200	Stock at the lower of cost and net realisable value	248,200
41,581	Debtors and Prepayments	41,581
5,581	Cash at Bank and in Hand	5,581
299,462		299,462
22,320	LESS: CURRENT LIABILITIES	22,320
27,661	Trade Creditors and Accrued Charges	27,661
13,454	Capital amounts outstanding under Hire Purchase Agreements	13,454
64,726	Current Taxation	64,726
119,943		119,943
115,599		8,919
165,655	Net Tangible Assets at 31st January, 1971	114,106

Notes

1. The Company adopted an independent valuation of its leasehold premises which was made in 1969 by professional valuers. These premises cost £1,380 and were valued at £44,000. No provision has been made for any liability for taxation which may arise on any disposal of these premises. Additions since that date are included at cost.

2. Certain of the leasehold premises of the Group form part of the security for bank overdraft facilities.

3. The valuation of stock includes direct materials, labour and a proportion of overheads.

4. There were no Group commitments for capital expenditure at 31st January, 1971.

5. The liability for Corporation Tax payable in respect of the profits for the period ended 31st January, 1971, is £1,131,177. The liability for Corporation Tax payable in respect of one subsidiary is based upon the certified accounts for these periods and has yet to be agreed with the Inland Revenue. In our opinion the amount provided is adequate.

6. Dividends

No dividends have been paid in any of the years under review.

7. Accounts

No accounts have been prepared by the Company or its subsidiaries for any period subsequent to 31st January, 1971.

Yours faithfully
GERALD EDELMAN & CO.,
Chartered Accountants.

35 Harley Street,
London, W1N 2BR.

STATUTORY AND GENERAL INFORMATION

1. Subsidiaries of the Company, all of which are wholly owned and were incorporated in England

Name of Subsidiary	Date of Incorporation	Issued share capital (£)	Principal Activities
Charisse Fashions (Blackpool) Ltd.	21st July, 1968	£50	Retailing of ladies' clothing
Vernon Ltd.	21st July, 1968	£50	Retailing of ladies' and girls' clothing
Q. Vernon Ltd.	21st October, 1961	£100	Manufacturing of ladies' clothing

2. Premises

The premises of the Group are all leasehold and comprise its Head Office in Brompton, London, E.C.2, partly sub-let, the parts occupied by the Group having an area of some 4,000 square feet, the central warehouse premises at Banner Street, London, E.C.2, having an area of some 12,000 square feet, 22 shops operated by the Group, the shops of which are situated in various parts of the country, one property each in Brompton, Tottenham and Waltham Cross, which are wholly sub-let, and 12 shops operated by the Group, which are wholly sub-let, but are leased to tenants or sub-tenants on a long lease.

The Head Office lease has 29 years unexpired at a current yearly exclusive rent of £10,000 and is held on 10 years unexpired at a current yearly exclusive rent of £2,000. The warehouse lease has 15 years unexpired at a current yearly exclusive rent of £2,000. The shops are held on leases having terms of 10 to 21 years unexpired. 15 are held on leases having less than seven years unexpired. All the premises are held on leases having less than seven years unexpired. All the premises are held on leases having less than seven years unexpired. All the premises are held on leases having less than seven years unexpired.

3. Alterations and Issues of Share Capital within the last two years

On 21st October, 1971, the authorised share capital of the Company was increased from £100,000 to £200,000 by the issue of 1,300,000 ordinary shares of 10p each, the proceeds of which were £124,823. The total number of shares issued was 1,300,000. The total number of shares issued was 1,300,000. The total number of shares issued was 1,300,000.

On the same date, in order to facilitate the realisation of the proceeds of the issue of 1,300,000 shares of 10p each, the Company issued 1,300,000 shares of 10p each, the proceeds of which were £124,823. The total number of shares issued was 1,300,000. The total number of shares issued was 1,300,000. The total number of shares issued was 1,300,000.

On the same date there were allotted to the holders of the then existing 597,102 shares of 10p each, 597,102 new shares of 10p each (in the proportion of two new shares for every three existing shares then held) by way of capitalisation of £597,102.

On the same date, 154,839 shares of 10p each were allotted to Sternberg, Flower & Co. at the price of 46p per share totalling £71,238.90 payable to the Company. These shares are included in the Placing Agreement.

4. Directors' Interests

After the placing of 630,000 shares of 10p each the interests of the Directors (including their family interests) as defined in the Regulations of the Council of The Stock Exchange, London, in the share capital of the Company will be as follows:-

Director	Beneficial	Other
Mr. S. Marks	157,300	Nil
Mr. Vernon	47,000	20,551
Mr. Klein	22,000	Nil
Mr. P. H. Vernon	Nil	Nil

Save as aforesaid, the Directors have not received any notices pursuant to Section 23 of the Companies Act 1967 that any person is interested in 10 per cent. or more of the issued share capital of the Company, and are not aware of any person being so interested.

No Director is entitled to or receives any commission or similar payments from any company in the Group pursuant to his service agreement or otherwise, and no Director is entitled to participate in the profits of any of the trading activities of the Group. Mr. S. Marks as Chairman receives a fee of £1,000 per annum.

5. Material Contracts

The following contracts entered into by the Company during the course of the last two years are or may be material to the Company:-

(a) dated 9th December, 1969 between Mr. E. Singer and Mrs. D. T. Singer (1) and the Company (2) being an agreement whereby the Company agreed to purchase the entire issued share capital of Charisse Fashions (Blackpool) Limited at a price of £22,000 payable in cash.

(b) dated 21st October, 1971 between the Company and Mr. L. Vernon being a Service Agreement whereby he agreed to serve the Company as its Managing Director for a period of seven years from 1st October, 1971, at a salary of £7,500 per annum.

(c) dated 21st October, 1971 between the Company and Mr. M. Klein being a Service Agreement whereby he agreed to serve the Company as its Financial Director for a period of seven years from 1st October, 1971, at a salary of £5,000 per annum.

(d) dated 21st October, 1971 between the Company and Mr. P. H. Vernon being a Service Agreement whereby he agreed to serve the Company as its Merchandising Director for a period of seven years from 1st October, 1971, at a salary of £12,100 per annum.

(e) dated 21st October, 1971 between Mr. L. Vernon (1), Mrs. Q. Vernon (2), Mr. S. Marks (3), Mr. E. Grant (4), Mr. M. Klein (5), Mr. P. H. Vernon (6), Mr. S. Davis & Co. (7) and the Company (8) being a Service Agreement whereby the Company agreed to purchase the entire issued share capital of Charisse Fashions (Blackpool) Limited at a price of £22,000 payable in cash.

(f) dated 21st October, 1971 between the Company and Mr. L. Vernon being a Service Agreement whereby he agreed to serve the Company as its Managing Director for a period of seven years from 1st October, 1971, at a salary of £7,500 per annum.

(g) dated 21st October, 1971 between the Company and Mr. M. Klein being a Service Agreement whereby he agreed to serve the Company as its Financial Director for a period of seven years from 1st October, 1971, at a salary of £5,000 per annum.

(h) dated 21st October, 1971 between the Company and Mr. P. H. Vernon being a Service Agreement whereby he agreed to serve the Company as its Merchandising Director for a period of seven years from 1st October, 1971, at a salary of £12,100 per annum.

6. General

(a) Save as disclosed herein, no present or intended Director has or had any interest in any assets which, since the date of the latest audited consolidated accounts, have been or are proposed to be acquired or disposed of by, or leased to, the Company.

(b) The expenses in connection with the said increase in the share capital of the Company, the application to the Council of The Stock Exchange, London, and the costs of the issue of the new shares, amounting to £12,100, have been paid by the Company. The net proceeds of the said issue of 1,300,000 shares of 10p each will be available for the whole of the issued share capital of the Company being £124,823. The net proceeds of the said issue of 1,300,000 shares of 10p each will be available for the whole of the issued share capital of the Company being £124,823.

(c) Save as disclosed herein, no present or intended Director has or had any interest in any assets which, since the date of the latest audited consolidated accounts, have been or are proposed to be acquired or disposed of by, or leased to, the Company.

(d) No Director has or has had any interest in any assets which, since the date of the latest audited consolidated accounts, have been or are proposed to be acquired or disposed of by, or leased to, the Company.

(e) The Directors have been advised that following this Placing, it is unlikely that the Company will continue to be a close company as defined in the Income and Corporation Taxes Act 1970.

7. Articles of Association

The Articles of Association of the Company contain inter alia provisions to the following effect:-

(a) Subject to any special terms as to voting upon any shares in the Company, any share may be issued or transferred by the time being held, every member of the Company shall have one vote in person or by proxy shall have one vote for every share held by him.

(b) There is no share qualification for Directors.

(c) Directors shall be paid out of the funds of the Company by way of remuneration for their services such sum as may be determined by the Company in General Meeting from time to time. Such remuneration shall be divided among the Directors in proportion to the number of shares held by them.

(d) The Directors of the Company may give or award pensions, annuities, gratuities and superannuation or other allowances or benefits to any persons who are or have been Directors or who have been or are or shall be in the service of the Company or of any subsidiary or of any other company of or allied or associated with the Company or any such subsidiary or to the wives, widows, or children or other relatives and dependants of any such persons and may not, establish, support and maintain pension, superannuation and other funds or schemes (whether contributory or non-contributory) for the benefit of such persons or their wives, widows, or children or other relatives and dependants of any such persons and may not, establish, support and maintain pension, superannuation and other funds or schemes (whether contributory or non-contributory) for the benefit of such persons or their wives, widows, or children or other relatives and dependants of any such persons and may not, establish, 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FT INDEX OF GROCERY PRICES

Big fall for the time of the year

BY ELINOR GOODMAN

A SEASONAL reduction in the price of fruit and vegetables led to a substantial fall for the time of year in the Financial Times Grocery Index this month. Compared to a drop of 0.26 points for the same period last year, the index fell this month by 0.91 point to 104.53.

Tomatoes fell by around 1p per pound and lettuces were down by as much as 4p each on last month. Apples, as one would expect at this time of year, were good

value, with several of our shoppers finding really good eating apples at 5p a pound. Grapes were also reported to be good value.

Dairy produce showed a slight increase, largely accounted for by yet more rises in the price of butter. Eggs, on the other hand, were good value in nearly all shops, though the prices of large eggs showed amazing variations, from 20p to 30p a dozen.

Otherwise, prices in most categories of food were, as forecast,

gratifyingly stable. Increases reported by shoppers were generally the result of products returning to normal prices after a period of being offered at special cut prices. This month, too, there were many special offers across the board which, together with the 23 drop in our fruit and vegetable bill, led to the fall in the index. By mid-November, when Christmas shopping stimulates demand in all shops, prices should be on the turn again before beginning the winter climb.

Total of 11 Shopping Areas

DAIRY PRODUCE, FATS, EGGS, ETC.
SUGAR, TEA, COFFEE AND SOFT DRINKS
BREAD, FLOUR, CEREALS, BISCUITS AND CAKES
PRESERVES AND DRY GROCERIES
SAUCES AND PICKLES
CANNED FOODS
FROZEN FOODS
FISH, MEAT, BACON, ETC. (FRESH)
FRUIT AND VEGETABLES
NON-FOODS

October

66.96
26.23
34.94
10.76
6.24
21.42
17.19
68.19
30.96
25.51
308.40

September

66.49
27.13
34.85
10.67
6.12
21.66
17.21
67.96
33.93
25.49
311.11

OLD INDEX

1964: Jan. 100; Dec. 102.35.
1965: Jan. 101.41; Feb. 102.23; Mar. 102.58; April 103.16; May 103.70; June 105.28; July 105.88; Aug. 105.31; Sept. 103.66; Oct. 103.13; Nov. 103.95; Dec. 105.93.
1966: Jan. 105.80; Feb. 104.66; Mar. 105.39; April 106.78; May 108.21; June 109.90; July 109.34; Aug. 108.07; Sept. 107.74; Oct. 106.81; Nov. 107.47; Dec. 108.16.
1967: Jan. 108.85; Feb. 108.20; Mar. 107.66; April 108.20; May 109.75; June 113.94; July 110.45; Aug. 107.25; Sept. 106.18; Oct. 106.66; Nov. 107.58; Dec. 111.67.
1968: Jan. 112.91; Feb. 112.12; Mar. 111.75; April 112.10; May 112.68; June 114.75; July 112.20; Aug. 112.89; Sept. 111.12; Oct. 111.47; Nov. 112.06; Dec. 114.49.
1969: Jan. 114.80; Feb. 116.70; Mar. 117.67; April 118.31; May 120.57; June 122.92; July 121.59; Aug. 118.79; Sept. 117.48; Oct. 118.14; Nov. 118.83; Dec. 121.23.
1970: Jan. 122.04; Feb. 123.05; Mar. 123.70; April 125.82; May 126.32; June 129.76; July 129.42; Aug. 127.02; Sept. 127.03; Oct. 126.67; Nov. 127.68; Dec. 128.5.
1971: Jan. 131.23.

NEW INDEX

1971: Feb. 100; Mar. 101.09; April 102.73; May 105.75; June 108.00; July 107.24; Aug. 105.40; Sept. 105.24; Oct. 104.53.

List of components of our Shopping Basket free on request.

Finance limit to farm training

BY ELSBETH GANGUIN

FARM training plans laid by the Industrial Training Board have matured to the stage that the industry's demand for systematic training is exceeding the Agricultural, Horticultural and Forestry Industry Training Board's financial resources to meet it, stresses the chairman, Mr. George Huckle, in a booklet published in conjunction with the Board's annual report.

Finance available was limiting training to New Entrant Training Scheme level to only 12 per cent. of the current annual intake of the industry's recruits. The annual report itself states that the main feature of the year ended last March had been the "marked growth of interest" in training and increased demand for the services of the Board's field staff.

"In the livestock sector the release of staff on the farm and the provision of realistic facilities have long been recognised as the key problems in the development of practical training." But here, too, "an increase in training activity indicates that some of the difficulties are being overcome and the industry is now showing a growing interest in training which staff effort has been re-directed to meet."

A greater demand was coming for mechanisation training in crop production than from other enterprise sectors, it is reported. During the year, 237 schemes of training at the place of work were set up, bringing training to 5,100 employees. Forty-eight training groups were in existence at the end of the review year, involving 4,190 employees.

Over 2,650 short courses had been run by, or in association with the Board, against only 1,653 a year earlier. Over 10,000 advisory visits were made to employers, and 270 detailed training needs assessments were completed. The advisory staff was also involved in 134 surveys leading to the identification of training needs, while attending to apprentices entailed 5,300 visits by the Board's field staff.

Reference is made to the "improvement in the training climate which has come about during the past year as evidenced by the increasing demand being made on the Board's services and a growing awareness in the industry of the benefits which can be obtained from improved training. The streamlining of the admini-

stration and the quieter political atmosphere in which the Board has been able to operate will, it is hoped, increasingly enable available resources to be concentrated in future on the main task in hand of meeting the industry's training needs."

Training grant "uptake" had been 50 per cent higher during the year. Total grant payments of £597,224 were up by £186,000 on the previous year. The booklet, "... Not just courses," which goes into considerable detail about the industry's training needs and how the Board is trying to fulfil them, can be had from the IFA on the Board's services and a growing awareness in the industry of the benefits which can be obtained from improved training. The streamlining of the admini-

Humber ports trade down

BY OUR OWN CORRESPONDENT

A FURTHER DECLINE in the trade of the Humber ports is revealed in the latest figures issued by the British Transport Docks Board. For the five weeks ended September 26 inward traffic was 1,191,048 tons, compared with 2,001,088 tons for the corresponding period of 1970, and for the aggregate 39 weeks of this year inward traffic was 12,605,665 tons, against

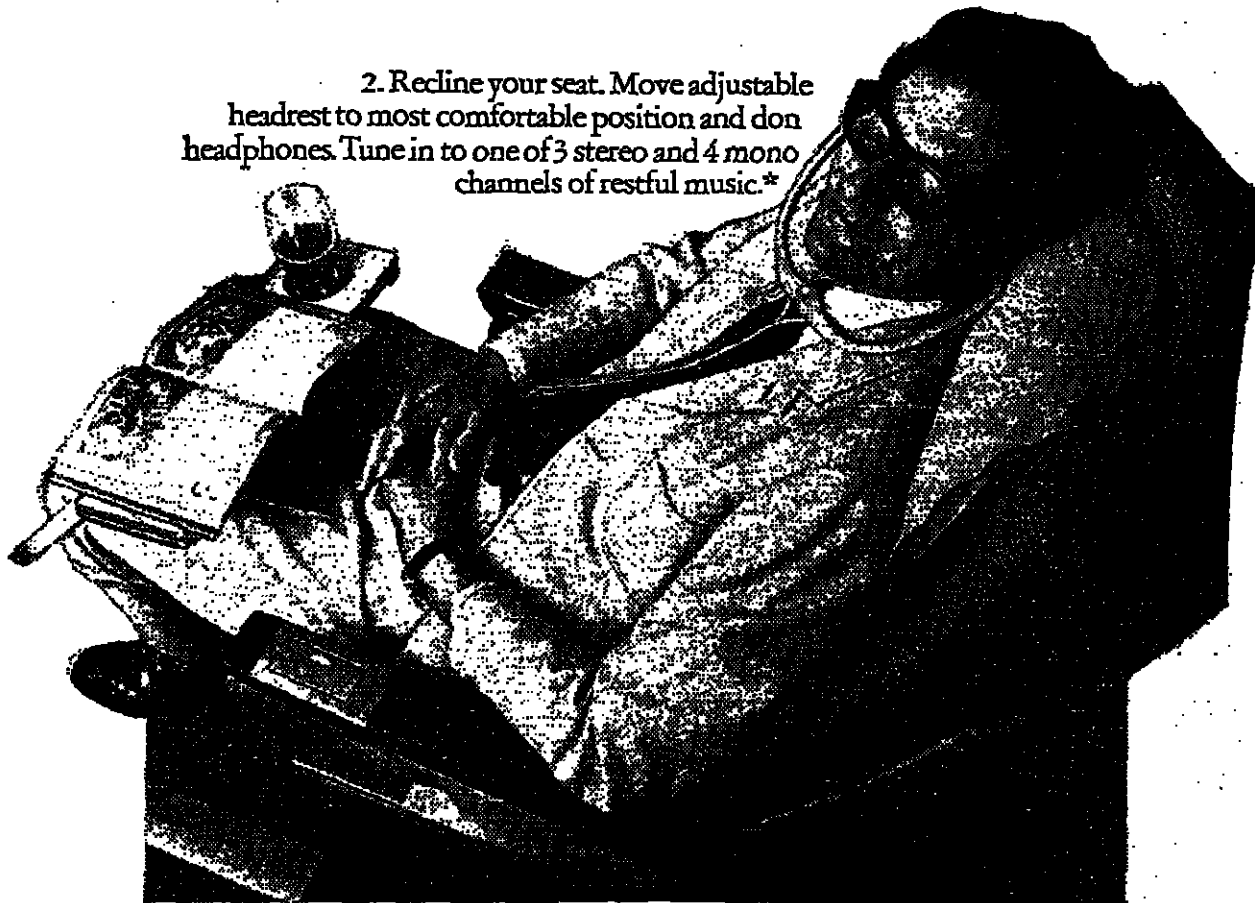
15,330,739 tons for the 39 weeks of 1970. Outward traffic for the five weeks ended September 26 showed a particularly steep decline—596,108 tons, compared with 1,029,244 tons for the corresponding period last year, and for the aggregate 39 weeks of this year outward traffic totalled only 5,616,769 tons, compared with 9,192,352 tons for the corresponding period of 1970.

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3. While cruising over the Middle East, settle back and enjoy a good film*—like "Aristocats," or "Madigan's Millions." Later liven up the Hong Kong-to-Darwin hop with another—like "The Million Dollar Duck," or Julie Christie in "The Go-Between."



هناك من الرحلة

Overseas
NewsItaly again
to postpone
VAT move

By Peter Tumbasi

ROME, Oct. 24.

THE ITALIAN Government has decided to postpone not only the introduction of Value Added Tax but also of reforms of the entire tax system. Both VAT and the reforms were to have come into effect on January 1 next year.

The introduction of VAT to replace the present IGE turnover tax is a Common Market under-lying. Italy has already de-ferred it once. This time an Under Secretary is being sent to Brussels to explain to the Commission that the postponement is due to Italy's economic situation. It is said that the introduction of VAT at this time could cause serious problems which could not be risked with the general state of the Italian economy being what it is. A postponement of only a few months has been adopted following talks with the Commission. It is reported that the Commission has undertaken not to raise objections on condition that the delay is only for this brief period. Italy fears, as happened in other countries, VAT could cause a sudden increase in prices.

But while VAT has been postponed only to July 1, overall reform is being put back a whole year, to January 1, 1972. The fiscal reform programme was to have been one of the few concrete accomplishments of Signor Emilio Colombo's Government. It is designed to simplify the present tax system under which Italian taxpayers are required to pay three different income taxes with a single personal tax.

The Finance Minister, Signor Luigi Preti, has stated that as on investments made in the first half of next year will pay IGE turnover tax. However, would the amount paid be higher than that which would have been required under the VAT system, the balance will be added to the taxpayer on his subsequent VAT commitments. The Government has been favourable to the VAT system, believed to have contributed to the slow-down of investment in Italy.

EFTA EXPORTS UP

GENEVA, Oct. 24.

EXPORTS of the European Free Trade Association rose by some 4 per cent. in August, compared with the same month for last year. But the gains are offset by a 58 per cent. rise in British exports, because of the sharp reduction export shipments for August, 70, caused by the dock strike in U.K. Exports of the other eight EFTA countries advanced by 10 per cent. And the monthly total for the whole of EFTA was \$8.8bn. Imports climbed by 10 per cent. to \$4.067.8bn.

Also reflecting last year's U.K. strike, exports to the U.S. jumped to \$436.3m. this year over August 1970. Imports from the U.S. dropped by 8.9 per cent. in the same month.

Mrs. Gandhi to seek help
over refugee burden

BY OUR OWN CORRESPONDENT

NEW DELHI, Oct. 24.

INDIA'S Prime Minister Mrs. Gandhi left here this morning on a three-week tour of Western capitals which will take her to Brussels, Vienna, Washington, London, Bonn and Paris. But it was agreed that the tour would be cut short if Indo-Pakistan relations reached breaking-point.

Last-minute hesitations on whether Mrs. Gandhi should carry through with her plans were overcome when the political affairs committee of the Cabinet met in emergency session to examine the war threat and took a series of precautionary measures. These included a warning to Pakistan that India would retaliate with full force should Pakistan attack.

Preparations for war, including concentration of troops on both East and West borders and civil defence measures, have been completed and there is a crisis atmosphere in the country. Mrs. Gandhi has already rejected both moves for talks with President Yahya Khan of Pakistan and the idea of third party mediation on the grounds that there is no Indo-Pakistan dispute. The solution, in her view, lies in bringing pressure on President Yahya to bring about a political settlement in East Pakistan which is acceptable to its elected representatives.

This would ease the burden on India of maintaining nearly 10m. refugees from Pakistan—which is the major reason why Mrs. Gandhi did not cancel her foreign tour plans in spite of the war danger. She hopes to persuade Western leaders to use their influence with President Yahya and Pakistan to agree to a political settlement in East Pakistan.

Also high on her list of priorities is the question of the financial burden of the refugees which the Indian Government feels the international community must share. To show that India was doing more than its bit the government raised \$700m. (nearly \$400m.) in new taxes by ordinance over the week-end. But this is sufficient to maintain refugees for less than three weeks and touches only the fringe of the problem of vast and growing deficit India is facing. This has already reached staggering figures of Rs.3,500m. and will be double by the time the financial year ends next March unless other countries contribute funds.

Our Foreign Staff adds: Mrs. Gandhi arrived in Brussels on Sunday night, the first stop of her three-week tour. At a brief stopover in Beirut Mrs. Gandhi denied that India would take the question of relations with Pakistan to the United Nations Security Council. In Pakistan President Yahya in a United Nations Day message attacks nations whose non-observance of U.N. principles posed a threat to world peace. The Pakistan political leader Mr. Z. A. Bhutto left Karachi yesterday for a visit to Cairo. There was speculation that his two-thirds majority for the substantive resolution on expulsion. In that case it is likely Peking would not enter the U.N. though invited to do so.

There were hopes that the 130-nation assembly (one member from the Maldives) still has not put in an appearance) would be able to vote to-morrow morning. But the interruption of the China debate twice on Thursday and agreed on Friday while delegates argued angrily about the shooting incident at the Arab mission and threats to Arab missions, has upset the schedule.

U.S. delegates still insist that China's repeatedly stated refusal to enter the U.N. unless Taiwan is expelled is not necessarily the final word. They also continue to be hopeful that their own "dual representation" resolution, to seat both China and Taiwan, will carry the Albanian strategy is expected to be to call for a two-thirds majority for the U.S. resolution if its own substantive proposals are defeated. In that event, the assembly could wind up without any agreed resolution. Members then would have to decide whether to revive the whole question under an American item, lower in the agenda, on "the representation of China in the U.N."

Third World will press rich
nations for a better deal

BY OUR OWN CORRESPONDENT

LIMA, Oct. 24.

THE THIRD WORLD'S caucus, the group of 77, now numbering 88 with the late addition of Cuba, gets underway this week in Lima. The representatives of virtually all of the world's underdeveloped countries are attempting to arrive at a series of common fronts against the industrialised northern hemisphere.

The conference takes place with many of the underdeveloped countries prepared to do more than just complain about being permanently at the wrong end of industrial and commercial deals and ask for handouts of foreign aid.

International action

A general idea of what to expect can be gleaned from the "agreement of Lima" representing the result of the Latin American countries' deliberations.

This document says that the results of the first development

decade (the 1960s) were disappointing and that the United Nations object of promoting economic progress and the dignity of the human are "threatened by inherent contradictions in the present structure of international economic relations which are not appropriate for the necessities of the world to-day."

Noting that the share in world trade of the underdeveloped world has dropped in the decade from 27 to 17 per cent. the agreement says: "New formulas have to be found which needs 'international action'."

Both sides
optimistic
about UN
China vote

By Our Own Correspondent

UNITED NATIONS, Oct. 24.

ON THE EVE of the U.N. General Assembly vote on the admission of China, both sides are claiming they will win. The crucial question is whether to require a two-thirds majority for the expulsion of China and of Taiwan's ousting, continue to claim the U.S. side will be defeated by up to three votes. It is generally assumed that there is insufficient support for a two-thirds majority for the substantive resolution on expulsion. In that case it is likely Peking would not enter the U.N. though invited to do so.

Albania and the other advocates of the seating of Peking as the sole representative of China and of Taiwan's ousting, continue to claim the U.S. side will be defeated by up to three votes. It is generally assumed that there is insufficient support for a two-thirds majority for the substantive resolution on expulsion. In that case it is likely Peking would not enter the U.N. though invited to do so.

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The current debate, which began Monday and in which 72 speakers have been heard so far, is under the heading of "the restoration of the lawful rights of the People's Republic of China in the U.N."

Israel's second
oil refinery

By Our Own Correspondent

HAIFA, Oct. 24.

ISRAEL'S second oil refinery, at Ashdod, will go on stream in 1973 with an initial capacity of 3.5m. tons which will rise to 4.2m. tons the year after.

By then Israel's own oil consumption will have risen from the present 6m. tons a year to 7.25m. tons, according to Mr. Avigdor Bartel, general manager of the Haifa refineries.

The Haifa plant, at present the country's only refinery, has a capacity of 6m. tons which is almost entirely taken up by the home market, leaving little for export. The advantage of building a new refinery at Ashdod (at a cost of close to \$200m.) rather than expanding the Haifa facilities lies in the fact that Ashdod is nearer the main centres of consumption.

THE BREZHNEV-POMPIDOU TALKS

Undramatic détente

BY ROBERT MAUTHNER, PARIS CORRESPONDENT



Mr. Leonid I. Brezhnev

MR. LEONID BREZHNEV, the Soviet Communist Party First Secretary, whose taste for foreign travel has increased in direct proportion to that of President Nixon, takes his first plunge into the Western world today when he arrives in Paris for a five-day official visit.

Only a year ago, such an event would have been considered of outstanding international importance. But as the French themselves ruefully admit, it has now been largely eclipsed by both the American President's dramatic initiatives to visit Peking and Moscow next year and the prominence given to the West Germans in Russia's campaign to improve East-West relations.

A great deal of water has passed under the bridge since General de Gaulle, in June, 1966, shook the Western Alliance to its foundations with his triumphant visit to Moscow, the main purpose of which was to underline France's complete independence from the U.S. No doubt, the France of President Pompidou remains faithful to the General's basic philosophy, but it no longer has any pretensions of setting itself up as the leader of the Western world or even of assuming the exclusive leadership of Western Europe.

One of the first tasks which M. Pompidou set himself after being elected President in 1969 was to mend France's fences with the U.S. and, while continuing to express enthusiasm for an East-West détente, he has made it clear that France's main loyalties lie in the West, particularly in Western Europe. Indeed, he went out of his way to underline this point at an official dinner given in his honour in the Kremlin on the occasion of his visit to the Soviet Union in October, 1970.

Special treaty

It is therefore most unlikely that Mr. Brezhnev's return visit to France—he is due to have four separate meetings with M. Pompidou, two of them "tête-à-tête"—will lead to any dramatic new developments. Even if France agrees to sign a special treaty with the Soviet Union, for which Mr. Brezhnev is reported to be bringing a blueprint, it will hardly have the symbolic significance of the one between Bonn and Moscow, which still remains to be ratified pending a final agreement on Berlin. The Soviet-German treaty set the seal on the reconciliation of two arch-enemies, whereas Franco-Soviet relations have been good ever since the day of General de Gaulle, except for a short interval at the time of the invasion of Czechoslovakia, and with Mr. Brezhnev in the make much difference in practice.

On a practical level, the regular exchange of Foreign Ministers visits provided for by the protocol signed in Moscow remains to be implemented. It is in the process of making the year, have already taken political consultations quite a long way. In fairness, it should be said that President Pompidou himself has gone out of his way to encourage support publicly for Herr

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IN BRIEF

● UGANDA has warned Tanzania that its forces would destroy without warning any army or guerrilla units within a 50 square mile area of Uganda territory south of the Tanzanian border. A Ugandan military spokesman claimed that mobilising in Peking longer than was reported among Tanzanian troops.

● CUBAN Prime Minister is not seriously ill in hospital near Havana with a chest ailment, said usually well-informed



Mr. Leonid I. Brezhnev

Brandt's Eastern policy, notably at his last Press conference in September, and to point out that the Chancellor was doing no more than had always been advocated by France. Nevertheless, he could not resist the temptation of making a barbed allusion to the absence of consultation which should normally have taken place under the terms of the Franco-German treaty. Indeed there can be little doubt that, even at the highest level, there is a feeling of unease, that France is rapidly being relegated to a secondary position as a result not only of Germany's economic might, but its increased stature on the international political stage.

For the French, therefore, Brezhnev visit comes at an opportune time because it can be used to demonstrate that France still occupies a strategic position on the East-West chessboard. The final communiqué will doubtless indicate that on most international issues, ranging from the proposed European security conference to Vietnam and the Middle East, there is a large measure of agreement between the two countries, and thus underline France's mediating role between the two blocs.

A trade plus

The hope here is that the visit will also pay off in commercial terms. French trade with the Soviet Union has risen by leaps and bounds over the past few years and the aim of a joint five-year programme drawn up in 1969 is that should double by 1974. However, while until recently there was a large surplus in favour of France, this year has seen a reversal of the trend and the trade balance is now almost in equilibrium. During the first eight months of this year France's exports to the Soviet Union amounted to Frs.965m. (\$70m.) marginally less than during the same period last year, while Soviet exports to France rose by as much as 25 per cent. to Frs.900m.

As in the case of other Western countries which trade with the Soviet Union, France has found it one thing to agree in principle on joint projects and quite another to put them into effect. The extent and nature of Renault's participation in the notorious Kama River iron plant has still not been settled, and other ventures in the Soviet Union, such as the joint exploitation of nickel mines in the South Urals and a copper mine at Udokan in Siberia are also marking time.

Nor have happier results been achieved in the other direction. The Russians have failed to win an order, in spite of pressure by the French Government, for heavy machinery to equip a steel plant at Fos, the new industrial complex being built near Marseilles. And a planned deal with ENI-ERAP for the joint construction of an oil-refinery has also run into the sands. If nothing else, the Brezhnev visit should at least result in some of these projects seeing the light of day.

here that Dr. Kissinger would leave over the week-end.

● WEST BERLIN may be linked to Eastern Europe's "friendship pipeline" if Western oil companies agree to build a refinery in West Berlin and process Soviet crude oil. Dr. Karl Koenig, Economy Councilor in the City Government who conceived the idea, says the Russians have already reacted positively to it.

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Financial Times
Survey

ST. LUCIA

Optimism in spite of crisis

By DAVID LASCELLES

There are many reasons why St. Lucia should command our attention just now. This rugged little island is the scene of striking new departures in Caribbean tourism and industry which, if successful, could set a pattern for the development of both these sectors throughout the region. It has also just built a brand new international airport which is certain to influence regional travel and is in the process of pursuing one of the largest land reclamation and reclamation projects in the Eastern Caribbean.

But more important, and less fortunately, St. Lucia is also going through a serious economic crisis which could harm its growth prospects and disrupt the delicate social balances on which the island's continued prosperity must depend.

The cause of the crisis is agriculture, which has suffered a shattering series of blows during the past 18 months and is now in such a serious state that a number of drastic steps have had to be taken, including urgent appeals to Britain for help.

The immediate result of the failure of principal crops, due to a number of adverse climatic and commercial factors has been a sharp cut in St. Lucia's most important source of revenue—banana exports, which normally are in the region of \$200m. a year and are by far the largest single export earners.

This catastrophe, which is described in greater detail in an article on page 11, has confronted the Banana Growers' Association, a statutory body which regulates sales and controls the industry, with bankruptcy. This setback has occurred just as the banana industry is undergoing thorough modernisation.

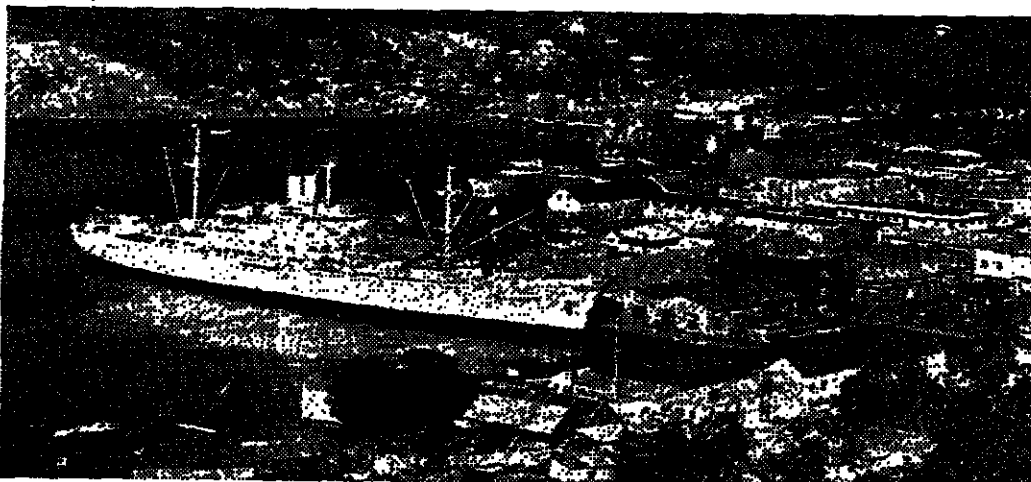
Given a good season, production could climb back to earlier levels within a year and once again produce the expected return. But this disaster may have had a permanent effect on the morale of the industry. St. Lucian growers, many of whom are private farmers, are known to be growing increasingly disheartened with bananas. Evidence of this is provided in figures which show that fewer of them are responding to incentives to plant and rehabilitate their plantings. A growing number of them are also leaving the land in search of better-paid and fully more acceptable jobs in towns and industry.

This flight from the land will be accelerated by the new international airport which opened this summer at Vieux Fort in the south. But opinions now vary as to the prospects for further immediate growth. Some maintain that the industry may temporarily have exceeded itself and should therefore hold back for a while. On the other hand the mass tourist market, which the Caribbean has traditionally avoided, is beginning to make an impact on St. Lucia, and there could be scope for further even more spectacular departures here, especially if the package operation just opened by Court Line in the south of the island proves a success during this coming winter high season.

The light industrial sector is still small and capable of development once the regional course is already being pursued in schools, where children are being taught to look on agriculture on a par with industry. The second is more difficult since banana production is not capable of being extensively mechanised. However, access to estates is being improved, so is the quality of the fruit by means of better handling and packaging methods. The centuries-old practice of shipping bananas on the stem is in the process of being replaced by a mini container system under which bananas are packed on the estate in boxes which see them right through to their final destinations.

It is still too early to discern quite how the banana industry will emerge from its present trials, but the experience has added urgency to the question of economic diversification into the only two fields that offer any practical possibilities—tourism and light industry.

The boom in tourism has been one of the remarkable features of St. Lucia's recent development. In the two years from 1967-69 the industry grew by an estimated 78 per cent. The rate of growth has levelled off since then, but investment in tourist plant (hotels etc.) has stayed at a spectacular level right through



A Geest banana boat in the harbour at Castries.

BASIC STATISTICS

Area	238 square miles	GDP per head (est. 1966)	£70
Population (1970)	101,000	Tourist arrivals (1970)	25,000
Trade (1970 estimate)		Currency	
Imports	\$9.4m.	(East Caribbean dollar)	
Exports	\$4.2m.	£1 = \$EC 4.80	
Imports from U.K.	\$3.0m.	\$EC1 = 21p	
Exports to U.K.	\$3.4m.		

to the present day, spurred in particular by the alluring prospect of the new international jet airport which opened this summer at Vieux Fort in the south.

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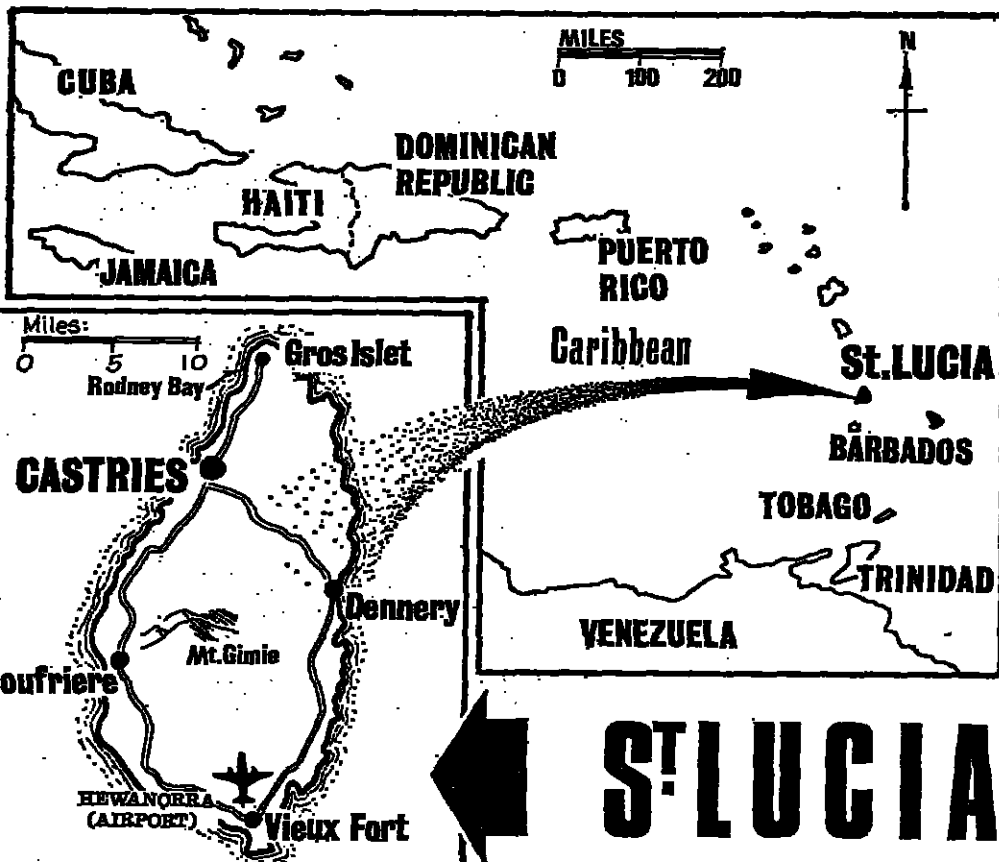
The light industrial sector is still small and capable of development once the regional

needs of the Eastern Caribbean have been established and once St. Lucia has improved the necessary infrastructure, notably roads, which are among the worst in the region. Some ambitious projects are in hand, for instance the creation of a tax-free industrial zone near the new airport. But industrial capital has always been slow in coming to the smaller Caribbean islands until the prospects for exports (essential on an island where the domestic market is tiny) have been defined, and this the regional bodies have been conspicuously slow in doing.

One enterprise in St. Lucia is an example of how coming problems may be overcome. In a joint venture described in greater detail in an article on page 11, the four Windward Island governments got together with a Venezuelan paper company to build a banana packaging factory. Now almost ready, it could set a trend in regional co-operation.

One important consequence of the tourism boom and the Government's own capital spending programme has been to push up wages and create an inflationary situation which, though not as serious as that in some neighbouring islands, is making orderly progress difficult. The construction sector in particular has won good wages and set targets for the other sectors. The special significance of inflation in a community like St. Lucia is that it adds to the social disequilibrium by drawing money from the land to the towns where wages are rising fastest.

The Government has not been overshadowed by the stepped in with statutory wage agricultural crisis, the solution controls (which it opposes on to which must be known before principle) but simply offered future prospects can be gauged wage guidelines. At 2½ per cent, with any certainty. If a rescue they seem laughably low but programme is underway by the they nevertheless do appear to end of this year, the prospects are having a certain stabilising will brighten considerably and, influence. Complaints of price given luck with the weather, St. rises are not as bitter in St. Lucia can look to the future Lucia as, say, Grenada and with confidence. If nothing is done soon, St. Lucia may under- Perhaps one reason why the go a serious economic and Government is better able to social upheaval.



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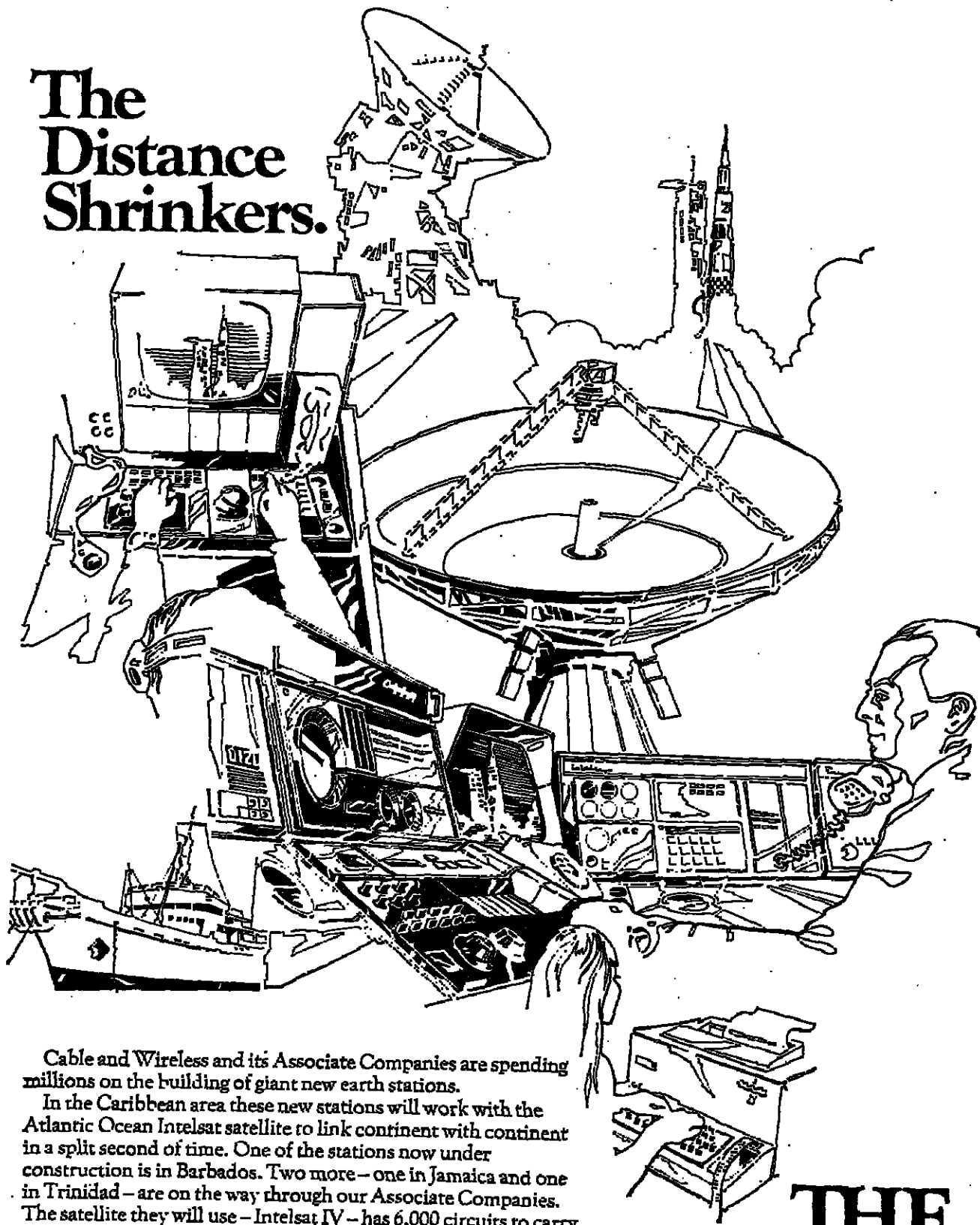
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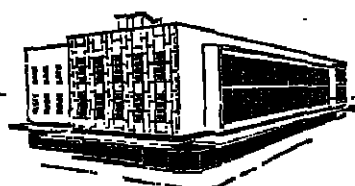
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ST. LUCIA II

Uncertain future for banana producers

By JACK SPECTRE

In the post war years, the Windward Islands received active encouragement from Britain to develop their banana industry. Capital assistance was provided through such agencies as CD and W, and price support was given in the early stages to guarantee an economic return to the grower and thus encourage expansion.

St Lucia soon became the largest producer. By 1969 its production reached 135.3m. lbs, accounting for nearly 90 per cent. of the island's visible export earnings and contributing nearly 30 per cent. to GDP. The industry also supports some 17,000 growers directly and an estimated further 20,000 persons in activities linked to the industry, over a third of the population.

During the term of office of the current Premier, Mr. John Compton, the income generated by the industry has eliminated the need for budgetary assistance from the U.K.

Geest Industries, which has been associated with the development of the industry from its early stages, offers not only a highly integrated marketing structure, but also regular arrivals of modern refrigerated ships.

Bananas are harvested on a weekly basis. As a result they provide a continuous source of income and have relieved the problems of seasonal unemployment in St. Lucia. Of special significance is the short period of maturation—around a year, which makes a regular income possible. This holds a great appeal for the smallholders and means that to-day the vast majority of the farms are cultivated by "mini-growers."

It is fully appreciated in St. Lucia that quality is an essential factor in achieving equitable returns. When fruit is shipped on the stem, the bunches are prone to damage by handling.

Last year it was decided to remove the bunches from the stem before export and ship them in cardboard cartons. Now, all the fruit exported from St. Lucia is shipped this way.

Farmers have been encouraged to pay closer attention to the developing bunch and

use a number of techniques aimed at improving finger length and minimising skin blemishes.

Another innovation involves the de-handing of the fruit in the field and their transportation in wooden boxes to the boxing station. This operation, although expensive in terms of labour and materials, has shown a marked improvement in the quality of fruit that arrives in the U.K. The fruit quality drive is proving a costly exercise for the grower. For the Windwards as a whole, over 50 boxing plants have been erected. The cost of each plant is in the region of some \$EC\$30,000, and the capital outlay for this alone exceeds \$EC\$4m. At full production, some 15m. cartons will be required annually, resulting in a recurrent expenditure of \$EC\$10m. To these costs must be added additional labour, handling, packaging and materials costs.

Unfortunately, these new measures have come at a time when the St. Lucian industry is suffering from a severe setback. In 1970, St. Lucia experienced nearly six months of drought followed by hurricane "Dorothy" which destroyed a further 30 per cent. of an already decimated crop. And the rain has been late again this year. These successive droughts have been quite unprecedented and production is currently only half its normal level.

By contrast, hurricane "Beulah" in September, 1967, was the worst disaster to hit the banana industry in the region since 1929. Mr. Compton's first proposal was the waiver of export duty

on bananas—a major source of Government revenue. However, St. Lucia cannot pull itself up by its own bootstraps on this occasion and approaches have been made to the commercial banks, the British Development Division in the Caribbean (DEVDIV) and the Caribbean Development Bank.

Mr. Compton has asked for the bare minimum to permit St. Lucia to embark upon an emergency programme for the rehabilitation of a limited area. The commercial banks have put forward loan proposals but these are contingent upon DEVDIV taking a share of the burden.

The crop should have been fertilised last month and replanting must start in early November if the emergency programme is to be implemented. Speed is therefore of paramount importance.

Since the industry has served to create a small farmer peasantry from what was once a surplus labour force it mitigates in favour of social stability. Its collapse for want of aid at this stage would therefore result in upheavals which could have repercussions throughout the Caribbean, and which would be costly to rectify, if indeed they could be rectified at all.

St. Lucia's problems do not end with the eventual recovery of its banana industry. There is also the question of Britain's proposed entry into the EEC

which has no common policy on bananas.

St. Lucia is a West Indian Associated State for whose external relations Britain is still responsible. Earlier this year, the EEC confirmed its offer of association under Part IV of the Treaty of Rome to such territories (other than Gibraltar and Hong Kong), which means that should Britain become a member of the Community, St. Lucia will be granted the status of an Associated Other Territory (AOT).

But such status alone would not adequately safeguard the banana industry since the existing AOT's (the French territories for instance) would be competing on equal terms in the U.K. while enjoying preferential—almost exclusive—treatment on the Continent. They could therefore accept lower prices than the West Indies.

We already have an example of this. Due to the guaranteed quota and high prices received in France, the Ivory Coast is currently able to export its surplus tonnage to the U.K. in spite of the general tariff of £7.50 per ton.

In addition Latin American producers with their vast surpluses could easily surmount the European Common External Tariff of 20 per cent. and flood the market.

Both the Labour Government and the current Conservative

Administration have stated "in the Caribbean Commonwealth countries were to become associated with the EEC, the British Government would seek to secure for them equivalent special arrangements... operating within the EEC for traditional suppliers." The question is what arrangements for which traditional suppliers? Germany had no colonies and subsequently no traditional suppliers. France on the other hand has a very rigid import regime whereby quotas are allotted to its traditional suppliers accounting for some 67 per cent. of its market requirements.

It is believed that Lord Denning, following his study of the banana industry, recommended that Britain adopt a policy similar to that which operates in France.

To date bananas have not even been discussed, and as Mr. Rippon himself says, "So far as the Commonwealth Caribbean is concerned the most serious element in the situation is uncertainty. I hope this may be cleared up soon."

The Caribbean producers are therefore looking to the U.K. to define its national policy at an early date. What they most want is a concrete proposal that a regime similar to the prevailing in France should apply to the Commonwealth Caribbean.

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Industry should develop quickly

By DAVID LASCELLES

Industry in St. Lucia is far the biggest banana producer of the four.

Obviously the scope for such joint ventures is small since they must serve the needs of several islands at once, and these are not always the same. But great significance is being attached to the project and hopes are being expressed that more will follow.

Winera overcame one of the biggest obstacles to East Caribbean development—industrial zoning. Despite the growth of Carifta (the Caribbean Free Trade Area), the smaller islands have not shared in the prosperity that the organisation has brought the bigger ones, nor have any concrete steps yet been taken towards drawing up a regional plan for industry. The anarchic situation that now prevails means that islands compete individually and hotly for investment with the only weapon at their disposal—tax incentives.

Some islands have pulled off remarkable coups like Antigua with its oil refinery, but St. Lucia has often shared with the smaller islands the disappointment of seeing big investments going to Barbados and Trinidad where plenty of industry already exists.

Poor infrastructure

Although industry is 'gargantuan' in this manner, another reason why little industrial development has taken place in St. Lucia is that infrastructure has been poor. But the CDC is now leading the Government up to £13m. to improve the electricity services, and the Government has launched an ambitious capital development programme to improve roads, which are among the worst in the region, and develop infrastructure.

One of the most important arteries, that between the capital Castries and the new development at Vieux Fort at the other end of the island, is still in bad condition and is one of the factors inhibiting greater use of the new airport. It will still need years to improve, but should eventually cut travel time by over half to one hour.

The road will have the important psychological effect of unifying the island. Vieux Fort has long felt itself remote and ignored by the Castries government. The town suffered greatly during the 1940s when the sugar estates that provided most of the area's employment were turned over by the British Government to the U.S. for use as a military airfield. The local MP is still agitating for pensions and compensation from Britain on this issue.

Some employment was created recently during the construction of the huge Halcyon Days Hotel and the airport, but these are now nearing completion and, although some permanent employment has been provided, gloom is returning. However, Vieux Fort and the

area round Hewanorra airport, where an electronics factory already exists, are scheduled for eventual development as a tax-free industrial zone. The Premier expects to receive loans from Britain for a project covering 3,000 acres and costing \$EC\$30m.

The most active industrial sector has been construction which has spawned a number of secondary industries like block-making. With large developments at Rodney Bay, Cap Estate, Gros Islet, Sans Souci and The Morne, the new airport and the hotels, the sector has been at full stretch. But many of these projects are nearing completion and the existence of surplus capacity could soon become an embarrassment. However, there is still an acute lack of cheap housing which the Government plans to correct, and it is probably in this field that construction will be busiest in the near future—though some observers predict a sharp decline in construction activity over the next two years.

On the manufacturing side coconut products are among the most lucrative. Providing the agricultural sector can recover from recent setbacks coconut products are expected to maintain steady growth rates in view of the Oils and Fats Agreement under which St. Lucia can export two-thirds of her copra in excess of her local requirements in the form of oil.

Although the present Government believes that agriculture must remain the base of St. Lucia's economy, industrial development is being treated with some urgency now that agriculture is proving unreliable. With a work force that is fast adapting itself to modern skills, improved services and a well-developed construction sector, the Government hopes industry will not be slow arriving.

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During the last few years tourism has shot up to become St. Lucia's second most important industry.

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So if you would now like to reap the maximum from St. Lucia's exciting tourism expansion, then just drop us a line by return. We know we can offer you a unique, efficient and leader tourism service.

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ST. LUCIA III



The St. Lucia Beach Hotel, which is owned by the Commonwealth Development Corporation and run by a CDC associated company, Hallway Hotels Overseas Ltd.

Tourist industry a long-term asset

By DAVID LASCELLES

With its big new international airport at Hewanorra which opened this summer and can take the biggest jets, St. Lucia is the envy of a string of Caribbean islands who boast only short light-duty runways, many of them inaccessible after dark. But in the opinion of the St. Lucia tourist authorities Hewanorra may prove to be a mixed blessing.

In anticipation of its opening, substantial investments were put into new hotels and extensions to existing ones. Four new hotels have gone up in the last year bringing 463 extra rooms, trebling the previous total, and increasing the number of beds available from 814 in 1970 to close on 2,000 for the forthcoming winter season. Few Caribbean resorts, in fact, have seen quite the boom that St. Lucia has experienced in the past two years.

But the St. Lucia Tourist Board suspects that the tourist industry may have overreached itself, for the forthcoming season at least, and there are fears that even though the number of tourists may increase, the overall occupancy rate in hotels may drop slightly.

Scant use

The reason is that only scant use will be made of the new airport by the scheduled airlines this winter. BOAC are at present only landing in St. Lucia once a week from Europe though an extra flight will be introduced in the first week of November. (BOAC, incidentally, introduced its Early Bird fare on this route, at £150, it compares with the cheapest normal return fare of £212).

WIA, the Trinidad-based international airline, flies in twice a week from North America, and that so far is all, though Air Canada is known to be seeking rights. The tourist authorities point out that even if all these flights arrive packed with tourists for St. Lucia, they could fill only a fraction of the available bed space.

The authorities' pessimism is based only if St. Lucian

tourism is to continue developing round the independent or casual tourist who travels on scheduled flights and for whom a network of small hotels has grown up. It is not justified if prospects are based on package tourism which, though new to the Caribbean and not yet fully understood, offers huge growth prospects.

Package tours

In fact, the whole Caribbean tourist industry will be watching St. Lucia with interest this winter because the first integrated package tour operation in that part of the Caribbean has just opened there and starts its first high season next month. This is the £3m. venture undertaken by the British holiday and travel group Court Line. Their 250-bed Halcyon Days Hotel, modelled on the giant Mediterranean hotels, lies only a mile from Hewanorra and is to be served by regular back-to-back flights throughout the winter.

From the first week in December there will be weekly 200-seat jet flights from the U.S. and fortnightly flights from Canada which Court Line hopes will provide. Halcyon Days and their other, smaller, hotel, the Halcyon Beach Club, north of Castries, with an occupancy of over 80 per cent.

These packages will be advertised in Britain next summer by which time Court Line expects to have prepared a tour at a price which it says will be "keenly competitive." This could mean an all-in price of around £150.

Another company that is examining the question of access is the British concern Trafalgar House, which is completing a £3m. hotel and cottage project on a 107 acre site at La Toc just outside Castries. The company hopes that by the opening in December 1972 scheduled flights will have improved greatly and will be supplying a large proportion of the 600 guests the development will accommodate. But the possibility of arranging special dramatic peaks—many over 1,000 feet high—makes it one

The first 30 of La Toc's 60 cottages open this December.

St. Lucia's smaller hotels, many of which are privately owned, have not gone into the package business on anything like Court Line's scale, but most of them are now on whole salers' lists which will release them from overwhelming dependence on scheduled flights and the independent traveller. Nonetheless, the Tourist Board is continuing to press for more scheduled flights, particularly for the off-season, when, with fewer package flights, most tourists will have to arrive that way.

However, if short term prospects are mixed, St. Lucia possesses one of the soundest bases in the Caribbean for long term growth which, according to some sources, could be "explosive."

One independent assessor has projected that there could be 67,000 visitors a year by 1973 compared with 25,000 last year. If these stay the present average of 3.6 nights, hotel patronage that year will be more than three times that of 1969. By that year there could also be 3,000 beds, five times the number in 1969, and earnings from tourism will have reached the magic \$200m. mark.

The figure of 3.6 nights is projected from the present trend which, curiously, is showing a gradual decline. In the mid-sixties the tourist stayed four and a-half days, now he is staying just less than four. It is possible that this trend will be reversed with the development of package tours, most of which are for a week or more. Mass tourism and the increasing emphasis on off season travel (made attractive by substantial rate cuts) could also reverse the gradual decline in occupancy rates which were 34 per cent. in 1969, 25 per cent. this year, and could be down to 20 per cent. next year.

St. Lucia's natural endowments should also secure it a prosperous future in tourism. Its landscape, dotted with dramatic peaks—many over 1,000 feet high—makes it one

of the most striking of the Antilles chain. If poor roads have tended to discourage the tourist from visiting the interior, this obstruction has at least helped preserve local cultures. Hardier travellers report coming across unexpected but active cottage industries such as furniture-making conducted by people who still speak the French patois which used to be the island's principal language but which is now dying out.

The island's coastline is remarkable both for its beaches and its numerous coves which make it ideal for yachting. In fact yacht tourism is a sideline that has shown gradual but sustained growth in recent years. Yacht arrivals are increasing by about 10 per cent. a year.

The best value a British tourist can obtain at the moment is probably the two-week all-in package starting at £199—offered by Alta Travel. The tourist travels on BOAC scheduled flights and can choose his hotel from a full list which includes the Vigie Beach Hotel and the Malabar Hotel, both of which rate among the island's best and lie on the splendid Vigie Beach just outside Castries. A German company is just about to start the first charter packages to St. Lucia at a price of £235.

Social friction

Quite how the development of popular tourism will affect St. Lucia's charms is something neighbouring islands will be watching with interest. The Premier, Mr. John Compton, has said that he wants to avoid the social friction that occurs when wealthy tourists come up against local inhabitants of humbler means. For this reason he plans to keep tourist development down to a rate which the island can reasonably absorb, even though economic considerations may press him to speed up the process. However, St. Lucia's experiences during the next 12 months are bound to have an important influence on the course of Caribbean tourism as a whole.

ST LUCIA W.I

PROGRESS REPORT NO 2: TOURISM DEVELOPMENT (AND INVESTMENT OPPORTUNITIES!)

On September 16th, 1970, the London FINANCIAL TIMES produced an impartial in-depth international investment survey on St. Lucia. And one of the prime coverage sectors was our plan to develop the Eastern Caribbean's first two major tourism complexes. The paper also stated that "St. Lucia is extremely well placed in all ways to take on major tourism development."

It is now a little over a year since the first survey was published, and the following brief second progress report re-outlines the master development concept via which we are making tourism a major leader industry, allied to the impressive achieved developments of the past year.

1. BACKGROUND. Since 1965 Caribbean tourism has burgeoned ahead... and tourist projections for the '70s indicate a consistent high regional growth pattern.

Although Eastern Caribbean tourism has continued to move ahead at a fast rate, no regional market has actually implemented a specific high density tourism complex development of the stature and success seen in some of the larger island markets of Jamaica, Bahamas and Puerto Rico.

St. Lucia, however, has now well embarked on the development of the Eastern Caribbean's first two major integrated tourism complexes at Vieux Fort in the south and Rodney Bay in the north of the island. Backed by the knowledge that exhaustive independent studies by two groups of international consultants have firmly indicated the viability of each development concept against a 10 year strategy plan.

2. THE UNIQUE TOURISM COMPLEX ASSETS AND CURRENT DEVELOPMENT POSITION OF BOTH VIEUX FORT AND RODNEY BAY. (A) At Vieux Fort in the south the highlights during the past year have certainly been both the opening of Hewanorra International Airport (a 9,000 foot jumbo jet strip which now offers direct international air connections with both North America and Europe) and the completion of the first 250 rooms of a 750 room hotel complex by one developer alone. It is as a direct result of these two impressive achievements that further very considerable international hotel development interest has now been raised with respect to the take-up and development of the balance of outstanding beach front hotel sites. The entire Vieux Fort project is a phased tourism complex development designed to place on stream at least 2,000 additional hotel rooms over the next five years in association with a planned 18 hole international standard golf course, yachting marina, associated residential units, etc. (B) At Rodney Bay in the north a major dredging/land reclamation project involving 500 acres is now well under way and the first real estate sub-divisions and prime hotel sites will shortly become available for development. Each sub-division/hotel site will also be fully serviced with basic infrastructure facilities (water, power, roads, drainage, etc.), and the entire development is now being connected by a fast super-highway linking to the south the capital (Castries) and the northern airport (Vigie) by a few minutes driving time. This complex will also embody a massive natural tidal marina, marine village complex, etc.

3. AN INVITATION TO HOTEL DEVELOPERS. It is against the above background that the Government of St. Lucia is now seeking to open-up increased exploratory discussions with both hotel developers/private investors/funding groups who are interested in initially establishing more about these in-hand and well planned developments, and which in the finality should offer a high profit return commensurate with this dynamic and proven Caribbean growth sector. The Government is firmly committed to tourism development, seen as one of the most realistic alternatives capable of expanding all divisions of the economy both in the short and the long term. Hotel developers are offered exceedingly attractive investment benefits such as long tax holidays and other related and appropriate benefits.

For immediate further information regarding both hotel and tourism development then kindly indicate the nature of your enquiry in the coupon below and send it by return airmail to:—

Permanent Secretary
Office of the Premier and Minister of Finance
Castries St. Lucia W1

Kindly send me details with regard to St. Lucia tourism investment opportunities as follows

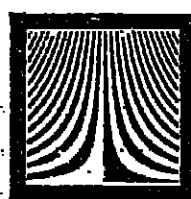


NAME

ADDRESS



The mountainous interior of the island.



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

COMPUTERS

Tapping a vast potential

A MOVE of very great significance for the computer user community as a whole is in the making. IBM in the United States has gone over to a policy of buying, from users of its computers, equipment, useful application programs and other software for resale to other IBM clients.

On the face of it, this seems quite a simple decision to make and completely logical in view of the existence of the various user "clubs" around the world. However, it could be a decision contributing markedly to IBM growth over the next several years. This is because of the great wealth of software work which users have carried out for their own purposes.

Software expertise is not concentrated in the hands of the big manufacturers—some would say "far from it"—and in view of the virtual impossibility of protecting software work either by patent or by copyright, this could well be the way out that many computer users will follow.

The inference is that IBM has an arsenal of up to \$10,000m.

worth of user software to draw upon for the general market. This is about half the estimated total for the expenditure on System 360 software as a whole.

Just how the company will run the operation is not yet quite clear. Initial purchases of software have been outright ones, routines then being offered by IBM salesmen on licensing terms under what the company has chosen to call its Installed User Programs facility.

But it is understood that the scheme applies not only to user programs but also to software written in the company for users' special purposes.

A rather guarded response to inquiries on the topic from IBM (U.K.) took the line that the organisation had thought a great deal about this subject and that a high-powered meeting had recently been held to cover the aspects of the scheme so far as the U.K. was concerned.

It appears that when it emerges in its final form, three areas will be secured by IBM for suitable software. These will include general systems aids, database and scientific routines, and packages.

There has been enough publicity and advertising of improvements on various types of operating systems for it to become apparent that there is a definite market for such aids and IBM has never been slow to recognise a market. At the same time, work on database problems tends to become highly specialised and costly so that any means of lessening the burden on developers should be welcome.

In this area as in the area of customers' packages the effects of the scheme will cut two ways, helping IBM by lessening its software burden and helping both customers and IBM by far faster dissemination of the results of individual work at not much more than the cost to IBM of running the marketing operation.

If machine users can negotiate formal arrangements with the manufacturer—and this is not excluded—the benefit for good software work on the part of 360 and 370 users could be very significant and go far beyond general systems aids, database and scientific routines, and packages.

PRODUCTS

Small-motor controller

USING power transistors instead of thyristors, an ac motor controller has been developed, available for high or low frequencies; two versions have been introduced with 2 kVA or 4 kVA output. The low frequency unit will provide a speed range from 5 to 200 Hz and the high frequency unit 50 to 1500 Hz. Both can be used for group drives, providing electronically selected speed ratios which can be precisely maintained.

The basic philosophy of the new motor controller was evolved at the University of Manchester Institute of Science and Technology working to a research programme financed by Ernest Sargis and Sons, who build high speed textile processing machines for which these electronic control devices were required. A major objective was to find an economic way to control small motors or groups of motors with variable frequency.

A subsidiary, Sargis Power Drives, Sunderland Street, Macclesfield, Ches., has been established to develop the devices to meet the needs of the parent company, and to market the controllers in industry.

ELECTRONICS

Making better resistors

SIGNIFICANT improvements in the linearity and sheet resistance of the tiny resistors for integrated circuits can be obtained by a method of treatment worked out by research staff at the Mullard Research Laboratories.

The work was undertaken because it has so far been difficult to get compact, high value linear resistors suitable for circuits integrated on a single chip. They have either had to be simulated using active devices with certain marked disadvantages, or complex approaches involving the contour deposition of epitaxial layers have had to be applied, raising costs.

Ion implantation helped a little by raising sheet resistances to a quite high level. But linearity remained poor.

It was not until the Mullard group thought of implanting neon with other dopants that both functions could be improved simultaneously.

The method entails the projection of neon ions into the region of the resistor on the surface of the silicon substrate. The radiation damage caused to the surface by the impact of the neon ions reduces mobility and raises sheet resistance to a specified linearity and number of carriers.

Reductions in mobility of the order of five to one have been measured and since an annealing temperature of 500 degrees Centigrade is used, there was some question whether this would reduce the damage. However, it has been shown that this does not in fact take place, which

is fortunate since the temperature is critical. Work is in progress now to confirm the initial assumptions that the resistors made by this method are stable and have acceptable leakage currents. Investigation of the application of resistors made in this way to both MOST and bipolar circuits, is in progress.

The results obtained at Mullard stem from work which was carried out under a CVD contract and are being made public with the permission of the Ministry of Defence. They refer to laboratory work and do not in any way imply a follow-up either in production or in marketing.

Further details on this work are available from Mullard at Mullard House, Turrington Place, London WC1E 7ED.

AVIATION

Stops noise from jet testing

IT IS one thing to require that a big jet engine pushing out 100,000 lbs of thrust on a test bed should not make more noise 300 yards away than could be fairly equated to normal background noise in a quiet residential area. It is another thing to design and build the installation which will permit this kind of operation.

Over the past two years, Sulzer Brothers of Winterthur, have been designing and building a test stand for the big engines of the Swissair company's Jumbos. The requirement was that at the specified distance, the noise from the test area should not be more than 45 decibels, based on Government regulations.

The problem was to suppress both types of noise produced: the deep throbb from the exhaust jet which is normally audible over a wide area and the high-frequency whistle from the compressor.

Noise insulators for the air intake section included: the vertical screen sections while near the engine the walls and ceiling of the test cell are clad with sound-absorbent sheeting which strongly reduces any echo effects.

The silencer for the exhaust gas is built up from a combination of thick absorption elements in the horizontal part of the exhaust gas tunnel and of Helmholtz resonators in the vertical shaft of the 25 metre exhaust gas chimney. Attention was paid to the design of the beam from which the engine is suspended in the cell to avoid noise transmission and all doors and gates are double and sound-proofed. The installation cost Swiss francs over £1m.

SECURITY

Ultrasonic burglar alarm

AN intruder detection device using ultrasonics and able to cover an area of about 300 square feet has been put on the market by Delta Security of Castle Street, Exminster, Devon.

Called the Deltatrac, it works on the Doppler principle so that any movement within the detection area causes a change of frequency and triggers off the alarm.

An intruder entering the monitored area cannot see or hear the ultrasonic sound waves and cannot avoid them to escape detection. The unit has adjustable timing so that the alarm horn will sound for a minimum of 10 seconds up to a maximum of about 10 minutes. Other devices can be operated such as a relay or a light switch.

MATERIALS

Panels for transport containers

GLASS fibre reinforced plastic coated plywood panels, called Glasonit, are being used by Tecton Panel Industries, Braintree, Essex, for making containers for transport containers.

The smooth-surfaced panels are strengthened by bonding together woven roving glass fibre to sheets of plywood with special resins. This is carried out in a press which is capable of handling panels of up to 4 ft by 10 ft.

With a thickness of 0.01 inches, the glass fibre tissue makes a tremendous contribution to the strength of the finished panels. It is supplied by TPI by Regina Glass Fibre, Cleckheaton, Yorks. (a BSC Group company).

The tissue, which is said to be cheaper and more stable than synthetic tissue, prevents surface cracking and improves the resistance of the plywood to warping.

While containers are the chief application of Glasonit, it is also used in Lotus cars in roof rails and as battery separator sheets for giant railways.

Use of this material eliminates the need for cross beams, allowing between 4 and 7 per cent more capacity. Weight is lighter, containers made of Glasonit or aluminium are said to be "competitive" in price.

PIPELINES

Flexible submarine aqueduct

WHILE sources of fresh water for domestic, industrial and agricultural use have been diminishing, the demand for supplies is continually increasing. For example, in a medium sized city 100 years ago water consumption per head was 50-60 litres/day—now it is over 450 litres/day (a five minute shower uses 55 litres and a bath 100 litres).

Because of other attractions some areas which have no natural fresh water supply have become inhabited and, because of their inaccessibility, cannot be connected to a mains supply. This was the position with some of the Sardinian small offshore islands which were supplied by tanker. Other methods, such as desalination plants, or rigid pipe-

lines anchored to the seabed were considered uneconomic.

Recently a different approach has been adopted. Pirelli, a company with wide experience in constructing undersea electric cables, turned their expertise to the construction of a flexible polyethylene unjointed pipeline. The first was installed in 1959 to carry water to Gallinara, while in 1967 and 1968 pipelines were laid to Diano and Stefano. The company has just completed the fourth undersea aqueduct between St. Peter's Island and Sardinia. The company states that this is the longest pipeline of its type in the world (5,300 metres) and has a record diameter of 120mm.

The pipeline is of high-density polyethylene, armoured-plated with strips of galvanised steel, covered by a seamless polyethylene sheath. On the exterior is further protection—galvanised steel threads bound in tarred canvas. In some cases a further metallic strip is used beneath the outer armour-plating to discourage the tereido (ship boring mollusc) which attacks non-metallic coverings. This type of

pipe could be used for gas or oil.

The company took four months to perfect the production of the pipeline in a single length. The advantages of no joints are that internal flow is not obstructed and there is less likelihood of the pipe being snagged by fishermen. The pipe's capacity varies from 14 to 53 litres/second, under a maximum pressure of 40 atmospheres.

When completed the tubing weighed approximately 150 tons, and a special floating stage—40 x 20 metres—carried the 11 metre high coil of pipe. The pipeline was laid in only 12 hours from Calasetta to Carloforte, at a depth varying from 10 to 12 metres. At the landfall points the pipe was sanded over to prevent damage from waves, fishing, etc.

When the pipeline comes into use the water supply per head to Carloforte will rise from the present 50-70 litres/day to about 170 litres/day in 1973. This means there will be about 1,200 cubic metres of water at the disposal of the entire population every 24 hours.

RADIO

Measures high frequencies

INTENDED for use in the UHF and VHF bands in the telecommunications, radio and TV industries, the PM 6640 digital frequency meter from PVE Unicam, of York Street, Cambridge, can measure frequencies up to 800 MHz.

The instrument features automatic noise suppression on input signals and the company claims that this virtually eliminates incorrect counting and increases the effective input sensitivity and dynamic range. The noise suppression is achieved through the use of an automatic gain control circuit that also does away with the necessity to adjust the instrument's input signal trigger level for accurate operation.

The instrument has a nine digit display and is available as a basic 30 Hz to 225 MHz unit that accepts inputs in the range 20 mV to 5V rms.

Optional plug-in units are available to extend the frequency range and the sensitivity. One of these is an input frequency prescaler (dividing) unit that operates over the frequency range 150 to 800 MHz and the other a preamplifier unit that permits frequency measurements to be made with input signals as low as one millivolt rms.

Normally, high frequency stability is maintained by a 10 MHz temperature compensated crystal oscillator that has an ageing rate of plus one part in 10m, per month, but for extra high stability (five parts in ten thousand million) a proportionally controlled oven crystal oscillator can be provided.

HANDLING

Getting it out of the bin

MATERIALS stored in bins often cause problems by refusing to flow when required, usually because the material has bridged; or the rathole has formed down the middle; or the material has caked; or it was too viscous to flow in the first place. As a result, air diffusers, vibrators, or other methods of making the material flow are used. The process uses propane in place of propylene as one of the feedstocks. The other reactants are ammonia and air, as in the propylene-based process.

The new process, patented in all major industrialised countries, is claimed to give a high yield of acrylonitrile from propane and a high output from single reactor. Economically, it is expected to be most attractive in areas such as the U.S. where propane is much cheaper than propylene.

Two of the best-known propylene ammoxidation processes for acrylonitrile are owned by British Petroleum and by the American BP associate Sohio.

When mounted on a hopper wall (on the inside), the pulsating panels can be used to shift material in hoppers with capacities from a few pounds to hundreds of tons. They are claimed to cope with almost any flow characteristic and will operate at temperatures up to 150 degrees Fahrenheit. It is stated that the panels can even extrude material too thick to flow normally.

Centrifuge safety

DESIGNED for maximum safety of operation, particularly where flammable or explosive materials are used, or in processes which involve solvent washing of the centrifuge cake, is a three point suspended, perforated basket centrifuge for liquid/solid separation.

The centrifuge is of gas-tight design enabling a nitrogen purge to be maintained for both the outer casing and bearing housing, where leakage of solvent vapours could contaminate grease. Hydraulic drive provides an additional safety factor as it can decelerate the centrifuge without the need for friction.

High yield from propane

POWER-GAS, the Davy Ashmore subsidiary, and Imperial Chemical Industries have developed a process to make the important chemical intermediate acrylonitrile which is used primarily to make acrylic fibres, such as Courtelle and Acrilan. The process uses propane in place of propylene as one of the feedstocks. The other reactants are ammonia and air, as in the propylene-based process.

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Known as Pulsabins, panels are available in the U.K. from Kerry Handling, of Hackenden Close, East Grinstead, Sussex.

Plastic to protect glass

LIQUID plastic applied to newly-broken bottles is said to make them easier to handle, tougher and to protect the glass from water attacks.

A mist of the plastic is sprayed on the hot bottles as they emerge and residual heat is sufficient to polymerise the particles. They form a film which can be coloured but still provides a screen for ultraviolet light, or the film can be coloured as desired to form products which gradually attack the surface. It also lubricates the glass surface so that bottles will not scratch each other or jam on a high-speed filling line.

The Stanford process coating protects the glass from water which mixes with air pollution to form products which gradually attack the surface. It also lubricates the glass surface so that bottles will not scratch each other or jam on a high-speed filling line.

Avoids needle breakage

WEAR and breakages of needles on circular knitting machines operated by Glen Abbey, of Patrick Street, Dublin, have been reduced following the installation of an automatic centralised lubrication system.

About 60 circular knitting machines installed in the company's factory have needle tracks ranging from 10 to 24 inches in diameter and accommodating up to 4,000 needles.

In its quest for improved productivity, Glen Abbey sought to reduce the incidence of needle breakage. Industrial Instruments, the Dublin agent for Esots, of Birmingham, installed four lubrication points on each machine served by a centralised automatic system.

Oil delivered to each lubrication point is metered by an individual piston-type distributor. An electrically-driven pump drives the oil to the knitting machines.

The classifier unit, connected by cable to the sensor, measures one of 11 weight groups up to 40,000 lb plus. The number of axes falling into each weight group is read from a series of counters after the desired period.

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TRANSPORT

Measures loads on the roads

ONE type of datum that needs to be accumulated for highway and bridge design purposes is the value and occurrence frequency of vehicle axle loads. There is also a need for portability in any instrument designed for this purpose, since otherwise it can only be used at a limited number of sites.

The Plessey Company has now introduced an axle weight analyser, the model WA1, which measures, records and categorises the axle loads of vehicles in motion and which can be installed by two technicians on any road in an hour and removed in 15 minutes. It is powered by a vehicle battery and will operate unattended for three or four days, automatically counting and classifying the axle loads of passing vehicles.

The road sensor measures 6 feet x 18 inches x 0.3 inches and is fixed to the road surface using hard high softening points of bitumen. Traffic in that particular lane needs to be cut off for only 20 minutes during installation. The sensor is essentially a large capacitor with a rubber air dielectric which when compressed gives a capacitance change which is immediately converted into a voltage pulse. The pulse is then classified into one of 11 weight groups up to 40,000 lb plus. The number of axes falling into each weight group is read from a series of counters after the desired period.

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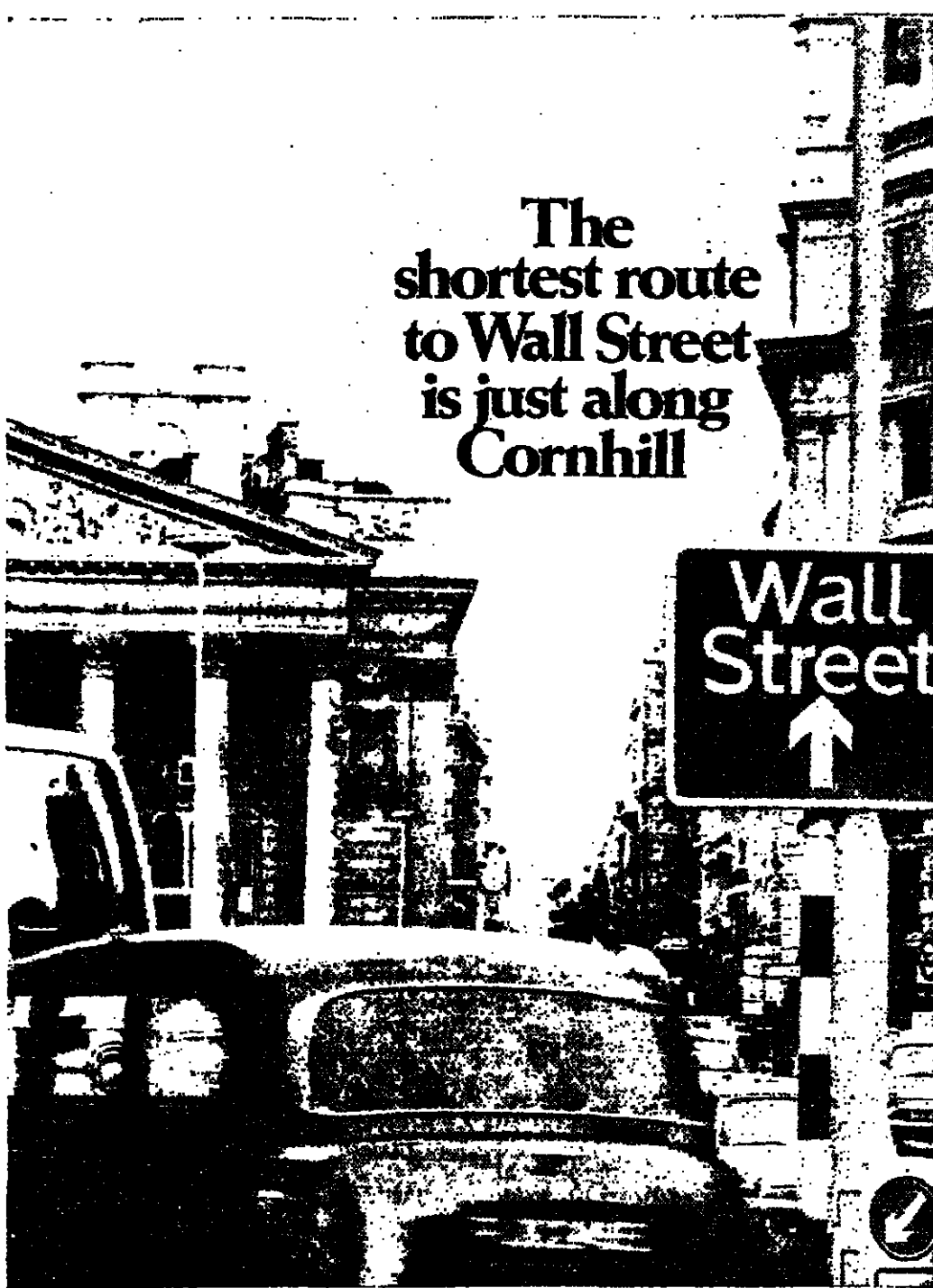
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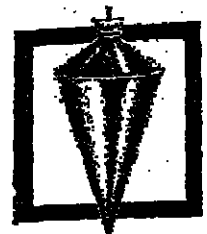
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Building and Civil Engineering

Costain's £4m. opencast contract

A £4m. opencast coal mining contract has been awarded to Costain Mining by the National Coal Board. The coal is to be won from the Board's Anchorage site at a rate of 200,000 tons a year.

After five years, when the job is finished, the land will be restored to agricultural use. The coal is to be won from a number of seams separated by sandstones, shales, and mudstones, will provide both bituminous and coking coals.

The overburden will be removed by Caterpillar drawn scrapers. Lima 7 cubic yard draglines and an 8 cu. yd. face shovel, loading a fleet of Terex 45-ton dump trucks. Together this equipment will move over 200,000 tons of material a week to yield 4,000 tons of coal.

Water sprays will be used to damp down site roads and settling ponds will be constructed through which all site water will be routed to prevent coal dust entering local streams.

Topsoil and subsoil will be separately stripped from the site and stored for replacement after the coal has been won.

£2m. order for Mowlem

SECOND stage of the West Block at London's Imperial College of Science and Technology, Queen's Gate, South Kensington, is to be built by Mowlem (Building). The contract is worth £2.2m. and calls for the provision of lecture theatres and laboratories. Most of the new building will be in reinforced concrete.

The internal partitions will be non-load-bearing brick or block, while most of the external walls will be load-bearing precast concrete "picture frame" units with insert metal windows.

Areas of glazed aluminium curtain walling and facing brickwork containing aluminium and hardwood windows, will also be used.

Mowlem recently completed a £2.5m. contract on an adjoining site to provide libraries, the new Great Hall, and further administrative blocks. Stage 2 of the West Block will be linked to the existing West Block, Stages 1, and is due for completion in 33 months. The contract starts on November 15.

Architects and consulting engineers are Norman and Dawbarn.

Export warehouse for Thorn

WAREHOUSE to be built at Romford, Essex, under a £2m. order won by John Finlan from Thorn Lighting, will house all lighting products destined for export.

The building will measure 30,000 sq. ft. in area with a 3,000 sq. ft. block of offices alongside. Being built to Thorn's requirements, the scheme is planned for completion next July.

The 9-acre site, which is part of 12 acres of land valued at £50,000 bought earlier this year, is near the junction of Eastern Avenue West (A12) with Hainault Road, in Romford.

Outline planning permission for further warehouses has been granted.

On completion, the warehouse will contain four bays and a goods despatch area with a certain amount of automatic mobile racking. Construction will be of steel portal frame with facing bricks surrounded by asbestos cladding.

Winchester road work

HAMPSHIRE County Council has awarded Reed and Malik a £236,000 order for the first stage interchange at Bar End, comprising a single carriageway from Bar End Road, passing over the Winchester By-Pass, to the southbound carriageway, including connections to Chilcomb Lane and Morestead Road.

The work includes earthworks and drainage, with about 800 yards of surface water sewer mostly in pipe (40 yards thrust bored through a railway embankment). A mass concrete retaining wall and a 125 feet long clear-span bridge with precast concrete deck on post-tensioned box beams (each half-span in length and joined by an insitu diaphragm) supported on reinforced concrete abutments on driven cast insitu piles are also involved. The contract period is 15 months.

Replaceable vibrating poker

WHEN a vibrating poker is used to compact concrete the battering it takes give it a limited lifespan and repairs are required at fairly frequent intervals.

Such repairs are stated to cost on average £20, plus loss of production. E. P. Allam, of Arterial Road, Eastwood, Leigh-on-Sea, Essex, claims to have overcome this problem with the introduction of the "Chukka" vibrating poker: when the poker has finished its useful lifespan it is replaced by another in a few minutes. Dismantling is impossible as the poker is assembled with adhesives.

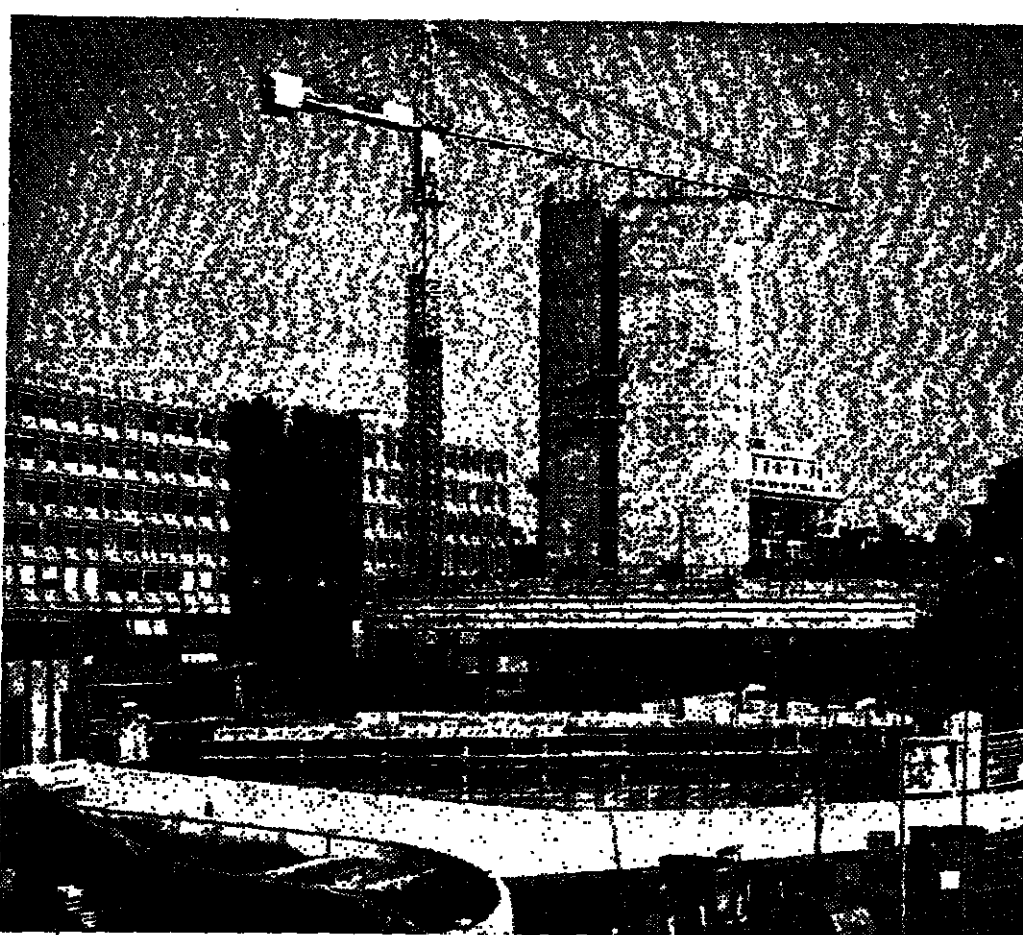
The estimated minimum lifespan of the "Chukka" poker is 10 weeks, and a replacement costs £40 (less £2 if exchanged for the worn out poker). For any period under ten weeks the poker is replaced at a cost of £4 per week for the weeks it operated.

Petrol or diesel driven units are available in two sizes—41 mm diameter by 508 mm long or 51 mm by 521 mm long. A 6 metre lightweight flexible drive shaft is provided, and both sizes of poker operate with a pendulum action vibrator at 15,000 v.p.m. A diesel driven unit costs £255.

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One of the latest structures on Liverpool's waterfront is this 13-storey hotel being erected under a £1.6m. contract by Tysons, of Liverpool, using the British Lift Slab method. The 240-bedroom hotel, called the Atlantic Tower Hotel, is being built in Chapel Street for Thistle Hotels (a subsidiary of Scottish and Newcastle Breweries). Several of the floor

slabs can be seen lying one on top of the other prior to being jacked up into their correct position. Weighing 350 tons each, the floors are jacked into place by means of about twenty 70-ton-capacity jacks placed around the central core that had previously been erected by slipformwork. The contract was negotiated in order to make an early start so as to qualify for the hotel incentive grant.

Services at Belfast hospital

FOUR mechanical services contracts together valued at £3.4m. recently received by Haden Young include work at hospitals, a hotel and offices.

The largest order, worth £1.9m., is for the supply and installation of a full range of services including air-conditioning, medical gases and fire protection, at the 540-bed Central Hospital being built at the Belfast City Hospital complex for the Northern Ireland Hospitals Authority.

Major plant areas and a 200-car park will be contained in a 16-storey tower block which will rise. Services covered by the contract cover steam, hot, cold and chilled water distribution, gases and compressed air, dry riser, sprinkler and hose reel installations, space heating, cold rooms, kitchen equipment and all plumbing.

Air-conditioning will be by high-velocity dual duct, low-velocity multi-zone and single duct systems supplying all fresh air with no recirculation.

Main contractor for the hospital, which is scheduled to be finished by July, 1976, is McLaughlin and Harvey. Consulting engineers, for engineering systems, are Oscar Faber and Partners. Structural engineers are Kirk McClure and Morton, Belfast.

Haden Young has also been awarded a firm contract by Hilton International for the supply of all mechanical and electrical services at the Kensington Hilton being built in Holland Park Avenue, W.8.

A total of 611 air-conditioned bedrooms will be contained on seven floors of the hotel which is "E" shaped on plan. A basement car park is also included along with a Japanese and an "olde English" restaurant.

Main contractor for the hotel is Holland, Hannen & Cubitts and the architects are Triad. Consulting engineers are Kennedy and Donkin Associates.

Another £210,000 contract, concerning the supply of all mechanical services to the Institute of Clinical Science for the Middlesex Hospital Medical School, has also been won.

Services here will include distilled water, nitrogen and compressed air distribution networks.

The remaining contract, valued at £300,000, relates to an office development at Stevenage, for the Manufacturers' Life Insurance Company.

Variable frequency pile driver

WHILE rotary eccentric vibratory pile drivers have been in use for some years, with the advantage of reduced noise compared with impact pile driving, they have the disadvantages of incorporating numerous expensive parts and of limited frequency.

Christiansen claims to have overcome these problems while adding several features including the capability of working under water.

Based on the principle of alternating pressure and flow produced by means of a closed loop electro-hydraulic system, the equipment's operation frequency can be continuously varied from nil to 120 cycles per second. Likewise, the amplitude is varied to achieve maximum power absorption over most of the range.

Moving parts in the vibrator unit have been reduced to the valves and the main piston, all of which have linear motion with very limited travel. The maximum travel of the main piston is 1 inch.

The pressurised fluid operates on either side of the piston, which is rigidly attached to the top of the pile, where the piston operates within a heavy cylinder suspended from a crane.

It is of course, important for the weight of the accelerated parts, that is the piston, grips and pile, to be kept as low as possible relative to the reactive mass—that is the cylinder. In the prototype the reactive mass is about 5½ tons.

By being able to vary the frequency and amplitude to suit site conditions, the maximum rate of penetration can be achieved. Those natural frequencies which might damage neighbouring structures can also be avoided.

With vibratory drivers there is no impact damage to the head of the pile, however hard the driving, and although "not

entirely silent, the noise is far less disturbing than impact pile driving."

The pile driver, which weighs 8 tons, requires an hydraulic power supply of 3,000 psi at 75 galls per minute. Further information from Alexander Shand (Holdings), 12, Hobart Place, London, S.W.1.

Variety of work for Tarmac

FOUR contracts for work ranging from a market hall, a quay, roads and a factory extension, with a total value of about £482,000 have been awarded to Tarmac Construction.

A £102,000 contract for a 26,440 square feet market hall to be put up at Bishopston Avenue, Stockton, has been placed by Centros Properties. The single-storey steel-framed building will include sales and storage areas and a concession sales area.

For placing slag fill to form a potash quay at Teesdock, Grange-town, near Middlesbrough, a £100,000 contract has been awarded by Peter Lind and Co., main contractor to the Tees and Hartlepool Port Authority.

The County Borough of Darlington placed the third order, for roads and sewers and a car park, together worth £26,000 with Tarmac. In Mommouthshire, Tarmac has a £200,000 contract from Nova Knit for a 3,000 square metres extension to the factory at Maes-y-cwmmer.

Slows down aircraft

CRASH barriers of Lytag aggregate are to be installed at the Municipal Airport of Staverton, owned jointly by the Corporations of Gloucester and Cheltenham.

The lightweight barriers, which act as soft ground arresters, will decelerate aircraft in the event of an over-run. The length of the main runway at Staverton, 4,050 feet is sufficient for present needs, but with the expected increase in the numbers and size of aircraft with improved performance, some type of safety measure was thought necessary. The airport already handles about 48,000 movements a year.

Installation of the Lytag arresters is expected early next year on the recommendation of the Board of Trade, following recent tests carried out by the Royal Aircraft Establishment, Farnborough. The arresters will be 140 feet and 270 feet long, each deepening from 6 inches to 24 inches.

The material allows aircraft wheels to penetrate as it does not compact. It does not freeze and is fire resistant.

Furniture factory extension

HOMEWORTHY Guaranteed Furniture's factory planned for Sunderland is expected to bring some 500 new jobs to the development area in the North East of England.

The 260,000 square feet site selected at North Hylton Industrial Estate, Sunderland, already has a 50,000 square feet factory which enables the company to start production immediately, while George Wimpey and Co. builds an extension of about four times the size.

Worth £500,000, the contract covers offices, store rooms, canteen and kitchen, and toilets as well as the main factory. Homeworthy (a subsidiary of AVP) is already in production in the existing factory and will expand when the extension is completed next summer.

Big Welsh dam nears completion

DWR I GYMRU, which translates into English means "water for Wales," announces the sign date, a £200,000 Lima 8 cubic yard face shovel was purchased from the entrance to the Bannan Dam construction site 12 miles north of Llandovery in mid-Wales. This precaution against possible sabotage by nationalists was taken at a time when dams and other water schemes further north in Wales, serving Midland cities, were under attack by extremists.

Set in an isolated position in the mountains, Bannan Dam, the highest rockfill dam in the U.K., is nearing completion. Mr. John Widger, project manager for George Wimpey, main civil engineering contractor for this part of the River Towy scheme, confidently expects to complete the 300 foot high dam and its associated works by July, 1972, a year ahead of the original schedule date that had been 1973.

In fact, the dam itself could be finished within a couple of weeks, weather permitting, as only about 25 feet remains to be added to its height. Just before the £4m. contract was confirmed in 1968, Wimpey reached an agreement with West Glamorgan Water Board (the client) whereby the company would be paid bonuses for arranging an earlier completion.

Double shifts

To achieve this saving of one year, the contractor had to arrange double shifting of its workforce. This double shifting would be paid bonuses for necessary because of the travelling difficulties of the men. Many of them are transported by Wimpey buses calling at Ammanford, and others come from Aberdare and Glynneath, where there are a good number of experienced machine operators.

At the peak time, 350 men were working a total of £750,000 worth of plant in an effort to place the 3m. cubic yards of fill by the end of this year—a target that looks like being beaten quite comfortably. Also, in view of the advanced completion date, a £200,000 Lima 8 cubic yard face shovel was purchased from the entrance to the Bannan Dam construction site 12 miles north of Llandovery in mid-Wales. This precaution against possible sabotage by nationalists was taken at a time when dams and other water schemes further north in Wales, serving Midland cities, were under attack by extremists.

Fears about the future of wildlife in the flooded area expressed at the preliminary inquiries have been dispelled by the survival so far of the indigenous and rare forked-tailed kites. These are not the only birds which seem to flourish on the site; a peacock has adopted the site offices as its second home and can be seen strutting around despite the commotion caused by contractors plant.

To complete its menagerie, Wimpey has to put up with sheep, dogs, buzzards and the occasional fox. For the benefit of salmon swimming up the River Towy, a fish trap has been provided below the dam from which the salmon will be transported upstream by road tankers.

The waterproof core of the dam is composed of clay brought from a borrow pit eight miles away. This measures 160 feet from front to rear at the bottom and tapers to 20 feet at the crest. Doubts as to the suitability of the rock for constructing the dam are said to have been allayed, and while it has proved difficult for the contractor to handle, the consulting engineers Binnie and Partners seem perfectly satisfied with its behaviour.

The rock has been compacted by vibrating rollers to an overall gradient of 1:1.73 on the downstream slope placed in a series of steps, while on the upstream slope the gradient is 1 on 2 surfaced with rip-rap (large rocks). Extensive instrumentation has been installed in the dam to monitor its behaviour, but one of the most remarkable aspects of the dam is that when it is completed it

will not require full-time supervision. Outlet regulators will be remotely controlled by radio from a control centre to be established at the treatment works at Felindre a few miles north of Swansea. With a reservoir capacity of 13,400m. gallons, Llyn Brianne's surface area will be about 520 acres with a maximum length of around 5½ miles.

Nobody displaced

Mr. David Evans, the resident engineer for Binnie, said that nobody had been displaced by the building of the dam, but that this was probably one of the last sites where this will be possible.

As far as amenity use is concerned, the issue remains unresolved at present, apparently because three county authorities are concerned. They are Carmarthenshire, Breconshire and Cardiganshire. However, the Swansea Water Board has commissioned Swansea University to elicit public opinion on the matter.

The lake, Llyn Brianne, is not considered suitable for sailing, particularly as it is fairly near the sea. But the east side could possibly be opened to the public as a new road already exists that could perhaps be extended. Because of the depth of the reservoir, fishing is not likely to be very good.

Several alternatives are being mooted for increasing further the water supply to South Wales. One of these is that 35 feet be added to the Bannan Dam's height, and Binnie's designs have made provision for this eventually.

But before a decision is reached on this question, the Water Resources Board is to publish a wide ranging report on water in Wales and the Midlands. This is scheduled to be published on October 28.

MARTIN ROUTH



a concrete plan for Britain's roads

Following the publication of the Road Research Laboratory's Report LR 256 on the cost of constructing and maintaining flexible and concrete roads over 50 years, the Minister of Transport directs that at least 20% of all motorway and trunk roads should be in concrete.

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MONDAY OCTOBER 25 1971

The road to the summit

OF ALL the obstacles in the way of a settlement of the present international monetary crisis, perhaps the most important is the lack of any agreed strategy by the leading European countries. The Six are far more dependent on their trade with each other than they are on their trade with the U.S. and in any currency realignment it is therefore more important for them to agree on the relationship between Common Market parties than on the shift in individual exchange rates against the dollar. Until France and Germany settle their differences over floating versus fixed exchange rates, and over the appropriate relationship between the franc and the Deutsche Mark, it is difficult to imagine that a solution can be negotiated in the wider forum of the Group of Ten.

Enlargement implications

The need for a coherent European position goes far beyond the question of exchange rates, however. As was pointed out last week in *Le Monde* by M. Jean-François Deniau of the Common Market Commission, the additional questions put on the agenda by the U.S. (like burden-sharing and trading practices) bring into stark relief the broad problem of the relationship between Europe and the United States. It is a problem which has been masked in the past, because some European countries have found it easier to deal with Washington than with their partners, but it cannot be shuffled off indefinitely. M. Deniau's articles received sensational and distorted coverage in some British Press reports; there can be little question but that the time has come for Europe's political leaders to start thinking seriously about the long-term implications of the enlargement of the Community, about its nature and about its place in the world.

The first opportunity for such a reappraisal comes on November 5 and 6, barely a week after the vote in the Commons, when the Foreign Ministers of the Six and of the four candidate countries meet in Rome. Formally speaking, this is the third in a series of regular consultations on foreign policy which were inaugurated after the Hague summit two years ago. In fact, the main priority of this meeting will be to prepare a new summit of the ten members of

Decision-making

Before the Community countries can begin to take sensible decisions on these long-term problems, however, they must improve their institutional arrangements for consultation and decision-making, and this may well prove to be the most important item on the agenda of the summit. The inefficiency of the Brussels institutions was made worse during the 1960s by the conflict between de Gaulle and the Five. There is no reason now why the Ten should not take effective steps to transform the Common Market into a fully-fledged Community.

Prices hold the key

THE behaviour of wages and prices in the months ahead hold the key not merely to the success or failure of the Government's economic policy but also to its political standing in the country.

Now central the prices question is has been demonstrated by the public's attitude to EEC entry. In spite of the fact that a majority of people believe that it is in the national interest for this country to join the EEC, a majority also opposes entry. It does so in spite of the fact that in a whole variety of ways people actually expect to benefit individually from membership. What appears to be swaying large numbers, especially women, towards opposition though is the anticipated increase in food prices.

Price index

Getting down the rate of price inflation is by now as important a Government objective as reducing unemployment, and indeed in Ministers' minds these two are linked. If price rises can be contained there is a better chance of easing the upward pressure on wages and rising costs have certainly played their part in raising unemployment. Lately some rather more optimistic pronouncements on prices have been heard. Mr. Prior, the Minister for Agriculture, said last week that there were signs of the world food prices storm "blowing out." And the hopefully inclined can take some comfort from the latest retail price figures.

It is true that on a twelve monthly comparison the retail price index for September showed a rise of no less than 9.9 per cent on a year earlier. But frightening though that is when looked at in isolation the fact remains that it is the first time since May that an annual comparison has thrown up a result below double figures. As yet it is too early to expect any real effect from the

Wages

What matters of course is the extent to which any slackening in the upward movement of prices which might lie ahead is reflected in wage negotiations. There are some indications that the state of the labour market is affecting the bargaining climate, but this would be greatly reinforced if there were indications that the rate of increase is coming down. A clearer view on this all-important point should become possible next month when the Government is expected to start publication of a seasonally-adjusted price index. This will give a much better guide to the underlying position than the 12-monthly comparisons which are all that is possible at present. If the somewhat greater optimism which is beginning to emanate from Whitehall is justified at least it will show up quickly in the statistics.

Lancashire's textile trade feels left out in the cold

Many of Lancashire's mill owners, reports John Trafford, believe the Government simply does not care whether their industry survives the current spate of mill closures

JUDGING the right balance between incompatible objectives is the stock-in-trade of politicians. When 12,000 people working in one industry, most of them in one county, lose their jobs in a year and the employment of a further 4m. is said to be in jeopardy, the politicians' skill is very much at a premium. That is the problem presented to Sir John Eden, Minister for Industry, and the unlucky man who has responsibility for Government policy on that political minefield, the Lancashire textile industry.

Through changes in world trade and fashion—and some would add wanton neglect by successive Governments—Lancashire's textile industry is not the power it was. To-day it only employs about 100,000, a far cry from the 334,000 who worked for it in 1953 and light years away from the 1924 peak of 620,000. Its production of light-weight cotton and man-made fibre fabrics now accounts for little more than a sixth of total U.K. output of textiles and clothing. In terms of employment it accounts for less still. But despite its continuing decline, it is still very much a power in the land and still a major employer of labour in the North West.

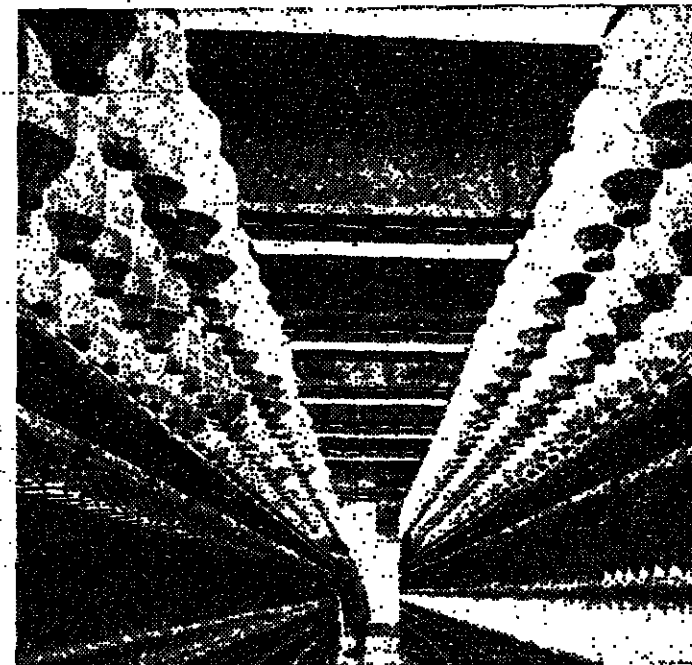
Chasm has opened

Over the past decade a chasm has opened between the Government and many of Lancashire's mill owners, particularly those outside the big integrated groups like Courtaulds, Carrington Viyella and English Calico. These people feel the Government simply does not care whether any part of their industry survives the current spate of mill closures.

Their main complaint is that for years successive Governments have allowed far too high a volume of cheap imports to flood in from Asian countries

and that next January the protection of quotas is to be dismantled and replaced by even less effective tariffs on Commonwealth cotton textiles. They also object to the Government's decision, enshrined in the 1968 Trades Descriptions Act, no longer to require foreign-made textiles to show their country of origin unless it is in the consumers' interests.

Just recently, disenchantment with the Government's policy, always something of a grumbling appendix, has erupted with force. In the first quarter of 1971, imports were well ahead of those in 1970; by the second quarter the increase had grown alarmingly. Thus the first quarter imports for cotton fabrics, man-made fibre fabrics



RICC's Moseley Mill, the first spinning mill to be built in Lancashire for 45 years—many others are closing.

and made-up articles were 16, 30 and 8 per cent. up while for the second quarter the increases were 53, 46 and 31 per cent.

In part this is due to countries trying to fill their 1971 U.K. import quotas fully so that they can escape the incidence of the new tariffs as long as possible. Many Lancashiremen fear, however, that the new high level of imports has come to stay.

On top of this has come a marked increase in the rate of mill closures. Only last July the Textile Council was pointing out that the figures for numbers of mills in 1975 given in its 1969 report would not be met because closures had been far fewer than expected, especially in spinning. Since then the rate has quickened appreciably.

Shock for industry

Perhaps the news which made the industry sit up most was that from John Spencer (Burnley) which decided in September to close its weaving mill for shirt fabrics, the traditional mainstay of the company and only continue its specialised knitting operations. The shock lay in the fact that the company was generally considered highly efficient, concentrating on a few specialised lines of merchandise, many of them destined for Marks and Spencer.

The company had, however, reached a point at which it had to pay more for its polyester-cotton yarns than importers were selling finished shirt fabrics. To continue in business it would quite simply have had

to pay its customers to take its fabric in preference to imported cloth.

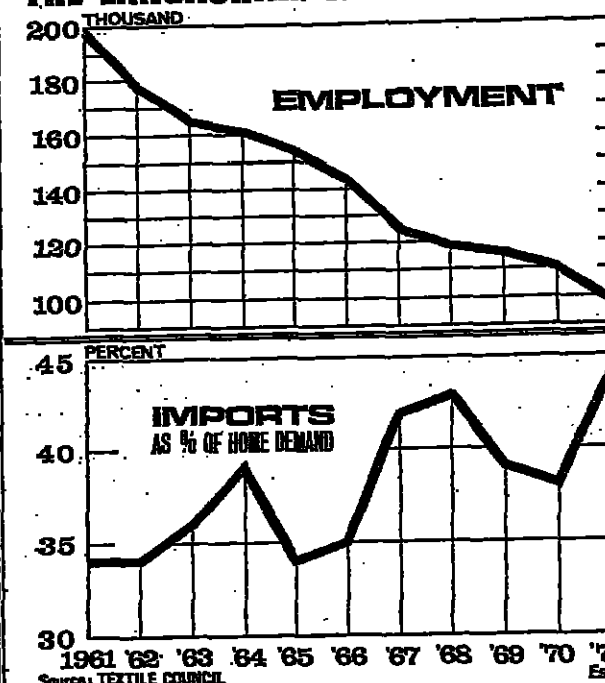
Many recent closures can be traced to the banks' more competitive lending policy. Banks have refused to renew overdrafts for some high-risk, loss-making mills whose ability even to reduce their borrowings was seriously in doubt. The banks can lend elsewhere at higher rates and with less risk.

Under these circumstances, the views of Mr. Edmund Garside, managing director of Shiloh Spinners and president of the Oldham Textile Employers' Association, and an echo among many of his textile colleagues. It was he who claimed that a 4m. jobs were threatened. He also called on the Government "to abandon all previous misconceived ideas which have largely been developed by junior civil servants with no practical working knowledge of the industry."

Mr. Garside's views are well-known. This was the one dissenting voice when the Textile Council's comprehensive report on the cotton and allied textiles industry was published in 1969. Then, as now, he called for action for stricter limitation of imports as the primary condition for a healthier home industry.

He may have had little impact in the corridors of power or among Opposition MPs but he is certainly not alone in trying to exert pressure on the Government. Mr. Tom Normanton, MP for Cheadle and president of the British Textile Employers' Association, led a delegation of employers and trades unionists to see Sir John Eden a fortnight ago. What worried them particularly was the fear of growing

THE LANCASHIRE TEXTILES STORY



unemployment in Lancashire if Government action was not forthcoming.

In many of the Lancashire textile towns such as Rochdale and Oldham, unemployment lies now between 5 and 7 per cent, nearly twice the national average of 3.8 per cent. In itself the manpower shake-out comes as no surprise since the Textile Council's report forecast an average annual decline of 8.5 per cent in the work force. Between 1969 and May this year, the rate was in fact only 6 per cent, but since then it too has accelerated as a result of the severe recession in the industry.

Apart from gaining the Minister's ear, the BTEA delegation can have got little satisfaction from their meeting. Sir John Eden agreed to set up appropriate machinery for the Government and the industry to maintain a close watch on imports—but that was all.

Ministerial headache

Textiles, especially the light variety made from cotton and man-made fibres which are Lancashire's speciality, have all the ingredients for a ministerial headache.

In Britain the industry is well established. Some sectors, notably clothing, are highly labour-intensive and thus at a competitive disadvantage vis-à-vis the cheap labour countries. In the past this mattered little because the poorer countries did not have their own textile manufacturing.

Since the war, however, and particularly in the last decade, Hong Kong, India, Pakistan,

South Korea, Taiwan, and nearer home—Portugal, have built up their manufacturing capability. Because cotton was the staple fibre of many of these eastern countries—and because it with man-made fibres accounts for most of the world demand for textiles—the products made there have been competitive with the Lancashire industry, rather than with Yorkshire's wool industry.

Initially, the effect of the poor countries' textile industries was to reduce Lancashire's export markets. By the late 1950s, however, goods were beginning to travel in the opposite direction in volume. That trend has continued with ups and downs ever since.

Almost alone among major manufacturing, the developing countries possess highly competitive textile industries. The same cannot be said of steel, engineering, oil refining, or chemicals, to name just four. Not surprisingly the poor countries watch the policies of the industrialised countries most carefully to see whether they are allowed reasonable access for their textiles to the rich markets of the Western world.

A policy of reasonable access to the British market was set out in the 1969 Textile Council report which itself was responsible for recommending a switch from quotas to tariffs for Commonwealth textiles. The present Government is if anything more unlikely than its predecessor to reverse that decision or to cushion the blow overmuch.

Successive Governments have sought by various means to bring about an efficient, profitable industry. In today's terms that means in effect not competing head on with the high-volume, low added value, lems.

basically straightforward fabrics which are made more cheaply in the Asian countries. A measure of the progress being made by Lancashire emerges from the chart: although there is a long-term rising trend in imports of woven cloth, and man-made fibre fabrics, the home industry still has over half the market while production rationalisation and mill closures have led to a big reduction in the payroll.

Without a major shift in Government policy, the trend is almost certain to continue. Low labour costs are an undoubted advantage to the Asians when it comes to competing here. The advantage shows up more clearly in the labour intensive making-up field so it is probable that a growing proportion of Asian cotton and polyester cotton cloths will find their way here not as plain fabric but as ready-to-wear shirts, blouses and household goods.

Only part of the story

Labour cost differentials are, however, only part of the story. In some countries of the East, notably Pakistan, export incentive schemes are operated; in others there is always the possibility of exporting at very low prices to win hard currency while the home market price is artificially maintained. Paradoxically, however, it is the growing popularity of man-made fibre/cotton blends that has particularly damaged some British companies.

While ICI is quoting a U.K. list price of 61.5p/kg for its branded Terylene polyester fibre, Hong Kong spinners can buy a comparable unbranded fibre for 28p/kg. Because of a world synthetic fibre glut the international manufacturers have been offloading their surplus capacity at very low prices in the big consuming countries which have no home producer, such as Hong Kong. The domino effect works full circle when British spinners and weavers, potential customers for the higher priced branded fibres, are driven out of business by cheap imports from Hong Kong.

The fibres glut must have hit Courtaulds hard since it has spent £12m. on huge new weaving sheds and many millions more on spinning capacity so that it might compete head on with cheap imports.

It is easy to blame the Government for Lancashire's present troubles but in reality the problems go far deeper. The world textile recession, post home demand, a glut in synthetic fibres, the desire of mill owners to hang on despite losses—all have contributed to the industry's daunting problems.

MEN AND MATTERS

Multinationals on the move

The circular sent out this month to shareholders in the Patino Mining Corporation, telling them that the company intends to shift its headquarters from Canada to the Netherlands, is the first tangible result of the argument going on in Canada between multinational corporations based there and the Canadian Government. The argument is over tax reforms scheduled to come into effect on January 1, 1972.

Besides Patino, based in Toronto, the Hunter Douglas Corporation, of Montreal, has also said it is moving to the Netherlands. Massey-Ferguson and Alcan Aluminium, both of them much larger companies than Patino or Hunter Douglas, have told the Canadian Senate banking and commerce committee about the damage that the reforms could, in their view, do to them.

The reforms will mean that companies in Canada that depend largely on income from abroad will face higher taxes, and there may also be higher taxes when these companies send dividends to shareholders in foreign countries. Massey-Ferguson has told the Senate committee that its shares would become relatively less attractive to Canadians, and this could result in Massey ceasing to be controlled by Canadians and instead come under the control of foreign, presumably American, shareholders.

The bulk of Massey's income is from the U.S. and Europe, and Alcan is in a comparable position. Patino, in its circular, says that the new Canadian legislation "will impose a heavier tax burden on the company and its shareholders

on future income received from non-Canadian operations."

As Patino's main interests are now in companies based in Europe—for example, Consolidated Tin Smelters in the U.K.—it is shifting its assets, and headquarters, to its Netherlands subsidiary. A point of special interest to students of multinational corporations is that the Patino company, originally set up to take over the mining interests of the late Simon Patino, who developed the major tin mines of Bolivia, has been "resident" in Canada for less than 10 years. It shows how mobile, and how sensitive to the relative state of tax laws, such international companies can be.

Betting on wirebars

How good are the experts at predicting market prices? Each year, just after the London Metal Exchange annual dinner, London metal merchants Rudolph Wolf hold a special sweepstake to guess the price of copper in 3 months' time. The dinner was held late last week, and as usual, the experts have produced widely differing views, ranging (for wirebars on January 21) from £350 to £550—the present price is about £425.

The Americans tended to favour the lower level, the British the higher. Mr. Fred Wolf, chairman of the Metal Exchange committee and last year's runner-up, has tipped £450. Our Man in the Metal Markets has tipped a similar figure—£450.

This sweepstake is by now a tradition, and not untypical of Metal Exchange men. Another feature of their annual dinner is betting on the length

of the speeches, won this year with a bet of 36½ minutes for the main speaker, the German banker Herr Ahs.

In the copper price sweep, each participant puts up £1, winner takes all, making a prize of nearly £50. And you don't have to be an absolute professional to win it. Last year's winner was, it is true, the chairman of Rudolph Wolf Holdings—but he is Sir Charles Wheeler, not a metal broker at all, but former boss of the AEI electrical company.

The price of repentance

How far will a man go to save his conscience? A man who borrowed £5.50 from the Leeds Permanent Building Society, Fenchurch Street branch in 1904, and never repaid it, now wants to settle his debt. He has offered to settle it with interest, and has suggested 7½ per cent as a fair rate. Would the Leeds Permanent please work out how much he owed them on that basis?

They did, and the answer came out (depending on how you calculate it) at around £650. The Leeds Permanent is now waiting to see if the man's conscience is stricken to quite that extent.

Getting shirty with Rael Brook

Rael Brook, the shirt subsidiary of English Calico, has unwittingly got caught up in the Irish troubles. It has committed the crime (as the Northern Irish Protestant hardliners see it) of importing shirts made in Catholic Eire into Northern Ireland. As a rule, Rael Brook

!

Would Lord Hartwell please explain the meaning of the line which appeared late last week in his newspaper, the Daily Telegraph, reading: "ge Ok Financial Times with bm bmm." Was the rest of the comment so unprintable?

Observer

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FINANCIAL TIMES SURVEY

U.K. BANKING

CONTENTS

End of a monetary era

By M. H. FISHER

President Nixon's announcement on August 15 of the formal inconvertibility of the dollar against gold and the imposition of a 10 per cent import surcharge marked the end of an era. It is perfectly true that the danger signals had been visible for some years previously. We tend to forget sometimes that the U.S. has had a balance-of-payments problem for more than a decade. In a sense one can argue that the last blow to the Bretton Woods system fell in March 1968, when the operations of the Gold Pool were ended and the two-tier gold market instituted.

But as in the case of so many condemned structures, repeated attempts were made to shore it up. The fear of the unknown was sufficiently great to persuade the monetary powers that deal with crises as they rose were preferable to a determined effort at fundamental reform. Talk there was plenty but the political will was lacking, notably in the U.S. where the Nixon administration maintained only that it was up to others to ease the strain on the dollar. Meantime, the Americans adopted a policy of benign neglect about their balance-of-payments problem.

In trying to assess the prospects now, it is important to remember that when President Nixon acted the compulsion was favoured some widening in currency margins he reaffirmed his view that a fixed parity system was desirable. But he acknowledged that in future there was a need to ensure that all countries, including the U.S., would be able to change their parities with obstacles. Some of these,

There may be a consensus thus on where we ought to be going but it is clear that the road will be arduous and beset with obstacles. Some of these,

FLOATING £

	£=Oct. 22 2.49	Percentage change since Aug. 13 +2.0	on par value +3.9
U.S. \$			
Can. \$	2.49	+1.9	-3.9
Dutch fl.	8.36	-0.1	-3.8
Belg. frs.	116.45	-3.0	-3.0
D. Mark	8.31	+1.4	-5.4
It. Lire	1,526	+1.6	+1.7
French frs.	13.75	+3.2	+3.2
Jap. yen	821	-5.0	-5.0
Swiss frs.	9.91	+1.0	+1.2

Reuters revaluation index of the ten key non dollar currencies against the U.S. \$ is 7.3 per cent.
† Convertible. ‡ Commercial.

more easily. He suggested that such as the question of a new currency parities should be official gold price, are more in expressed in terms of SDRs the nature of psychological rather than the dollar and that hang-ups from the days of old. over a period of time SDRs But others are truly for- dictably, those countries which were prepared to float at all as against the French who went in for a dual system—were nonetheless determined to hold the appreciation of their currencies against the dollar to a

level which still left them with some bargaining power. Even the Germans, who, on anti-inflationary grounds, had been quite happy earlier this year to see a substantial appreciation of the D-Mark have been showing increasing concern at the threat of a recession and have been intervening much more vigorously in the foreign exchange market in recent weeks.

What this means is nothing less than a basic redefinition of the hitherto accepted relationship between the U.S. and Europe on the one hand, between the U.S. and Japan on the other. If one adds to this the inability of the Germans and the French to agree which has so far prevented the emergence of a common line among the EEC and the obvious internal politico-economic consequences of any parity changes the magnitude of the difficulties becomes all too clear.

In an ideal world of course the realignment problem would have been resolved by allowing the major currencies to float freely for a while in order to establish realistic parities. Once this had been done the discussions on the other issues raised by the Americans could have proceeded in a much better climate. And provided greater flexibility had, as Mr. Barber suggested, been built into the system, it would in theory have been easy to return reasonably quickly to some sort of settled order.

Mr. Barber for his part found himself in the highly unusual position for a British Chancellor of having to explain away a huge surplus and assuring one and all that the U.K. balance of payments position was certain to deteriorate markedly in the not too distant future. How times have changed.

The position has changed in one respect for the better. There are signs that the Americans may after all consider a change in the gold price in order to sweeten the package for countries like France and Japan while they have also indicated that the surcharge might perhaps come off after the first—currency realignment—stage of the more comprehensive settlement they are seeking. The textile agreement with Japan and the resulting removal of the surcharge on textile goods also provide a ray of hope.

Timetable tight

Against that, however, the timetable is tight, for the nearer

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the election approaches the harder it will be for the American administration to lift the surcharge popular with industries and labour unions which have been under pressure from foreign competition. This is true all the more when the President is in the process of imposing the most complete set of price and wage controls ever seen in the U.S. in peacetime.

Even assuming that protectionist pressures, present not only in the U.S. can be contained, the problem of first agreeing on the size of the adjustment needed to deal with the U.S. deficit and then apportioning the burden of that adjustment among other countries is considerable. It is compounded by the American insistence that the whole of the adjustment should come on the current account, allowing a continuing and substantial U.S. capital outflow. Why, many countries ask, should we bring sacrifices, while allowing the Americans to buy up our industries out of the proceeds?

Nonetheless it would be wrong to be over-pessimistic about the chances of an agreement. The reason for this is quite simply that by now there is a general recognition of the danger that the hard-fought advances which have been made throughout the post-war era towards a freer world trade and payments system are now in jeopardy.

World risks

Not only the rules established over the years through the IMF-GATT system are now at risk but also the future of world trade. There is not merely the danger of growing protectionism which is a very real one; there are indications that trade, particularly in heavy capital goods with long delivery dates, is already being affected by the uncertainty in currency markets. Thus the main hope for a return to more orderly conditions is that however difficult it may be to reach an agreed settlement the alternative of failure poses major economic and political risks for all countries.

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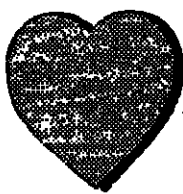
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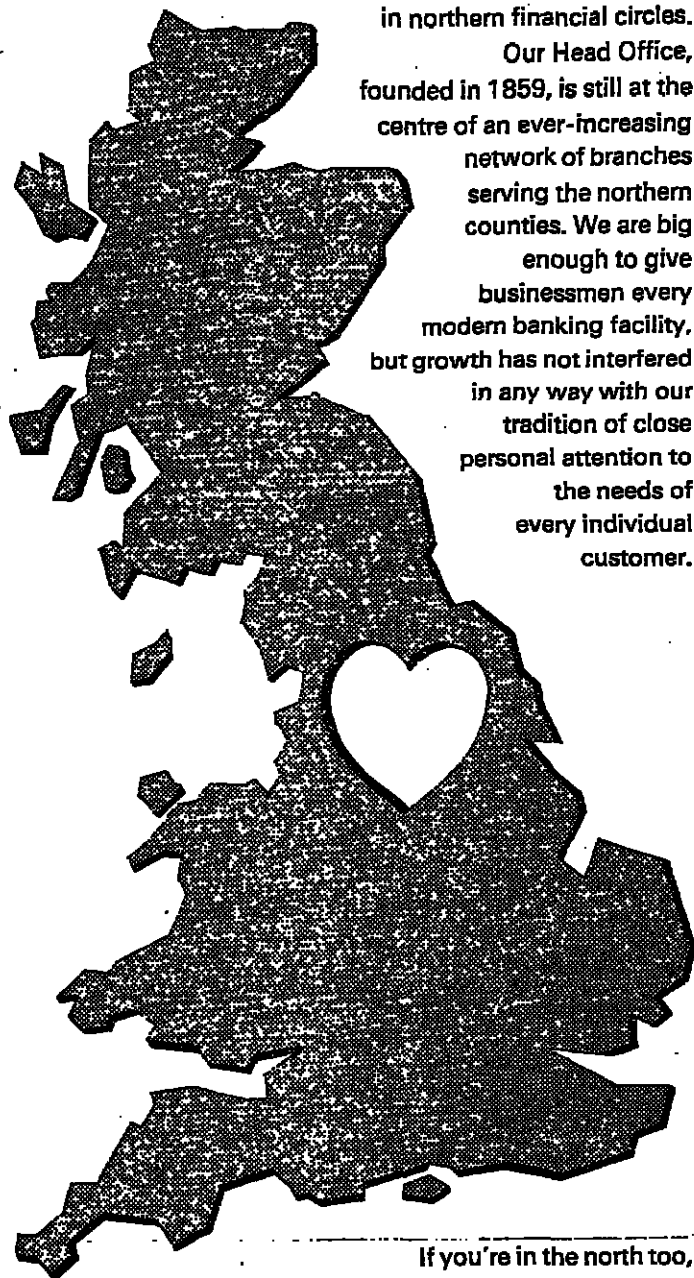




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U.K. BANKING II

Jobs oust prices in economic priorities

By ROBERT COLLIN

The collapse of an accustomed relationship between the level of business activity and the rate of inflation, which leaves prices rising fast even when production is stagnant and unemployment high, is not a phenomenon peculiar to the U.K. It first became a cause of major political concern in the U.S., and it is not unreasonable to assume that the continuing U.S. payments deficit, together with successive attempts to ignore or control it, has been a means of transmitting the same concern to other countries.

But the U.K. has long been used to combining a relatively low rate of economic growth with a relatively rapid pace of inflation and has been hit correspondingly hard by the change in circumstances. The measures which our own Governments have taken independently have not made the situation easier: one has only to instance their blowing first hotter and then colder on the control of prices and incomes; their long refusal to devalue followed by a devaluation which led first to huge increases in taxation and severe tightening of credit and then to huge cuts and a major easing to rectify the consequences; and the almost light-hearted introduction of fundamental alterations in the tax system.

Swollen reserves

It is not altogether surprising that the principal components of economic activity have taken to fluctuating on a scale not experienced since the last war and that the business of forecasting and regulating the behaviour of the economy in the short-term has become much more difficult.

Not many people can have foreseen a few years ago, for example, a situation in which the U.K. monetary authorities would be forced to take a leaf out of the German book and actively discourage foreign short-term money—even after massive advance repayment of debt and successive reductions in Bank Rate—from flooding into London and swelling the reserve. This movement is admittedly the obverse of a flight from the dollar, but it would not be so pronounced were not our own balance of payments on current account so embarrassingly strong: the surplus this year is likely to be of the order of £800-£900m. The trade figures for the last couple of months suggest an even higher figure, but these will probably turn out to have been distorted by an abnormally high rate of export shipments to the U.S. in anticipation of the East Coast dock strike.

What is more important, from the point of view of those who are negotiating in the Group of Ten about alterations of exchange parities against the dollar, is that any surplus actually achieved in 1971 will greatly

exaggerate the underlying strength of the U.K. balance of payments—not to mention the fact that a substantial surplus will be needed in any case to meet the foreign exchange cost of joining the EEC—because it will have been achieved at the cost of running the economy well below capacity. Last month's sharp rise in imports of manufactures, following the suspension of HP restrictions, is a first taste of what will inevitably happen as expansion proceeds. It remains to be seen how much the U.K. negotiators can get the underlying trend taken into account in the general eagerness to see the U.S. import surcharge removed as soon as possible.

Frame of mind

The balance of payments is not for once, however, a cause of immediate anxiety to the Government; the combination of sharply rising prices with high unemployment is a cause—as public opinion polls and by-election results both demonstrate. The acceleration of the wage-price spiral is due to a complex of factors which includes the Labour Government's experiments (suddenly dropped with the attempt to reform trade union law) in prices and incomes policy; devaluation, with the higher prices and taxes which this brought about; succeeding attempts by industry and the service trades (undoubtedly helped by decimalisation) to restore profit margins; recent increases in the price of some imports, especially of foodstuffs; and, to sum up a complicated situation in a trite phrase, the development of an inflationary frame of mind.

The Conservative Government, though originally opposed to direct intervention on the Labour model, has already used its influence to hold up price increases demanded by the nationalised industries (thereby weakening their financial strength and efficiency) and has welcomed the initiative taken by the Confederation of British Industry in recommending its

members to limit price increases to 5 per cent. between mid-1971 and mid-1972. The volte-face of the Nixon Administration suggests that Mr. Heath, too, may move closer towards intervention as the next general election draws nearer. In the meantime, wholesale prices have fallen slightly, retail prices seem to be levelling out at an increase over last year of about 10 per cent., and influential unions are still putting in consciously absurd claims for effective wage increases of up to 40 per cent. The bargaining atmosphere has not been improved by the quarrel between Government and trade unions about the Industrial Relations Act nor by the prospect of entry into the EEC, which is popularly regarded as another means of burdening ordinary people with a higher cost of living.

But if inflation is still a serious political problem, unemployment has become more important still. Nobody—either the politicians or their economic advisers—expected that the rise would be so sharp or that firms which had clung to their scarce skilled labour in previous recessions would now declare so much of it redundant.

The figure of "a million" unemployed which may well appear in the headlines this winter is bad enough. Worse, for those who look into the small print, is the analysis of the present unemployment situation by area, sex, age and duration: the number of middle-aged and older men in the development areas who have been unemployed so long as to be virtually unemployable, is steadily increasing. Local unemployment is a social rather than a short-term economic problem and its solution may require the creation of an economics department, like the late DEA, capable of standing up to the Treasury.

The present Government, at any rate, having chosen while inflation was still proceeding at a rapid pace to reflate demand through tax cuts, credit relaxa-

Rating the blue chips

By HAMISH McRAE
Deputy Editor, The Banker

Following the Tory Government's "lame duck" policy, the City has this year suffered a number of blows to its pride and pocket, the three most notable being Rolls-Royce, Upper Clyde, and the Mersey docks. At the time, predictably enough, there was immediate concern for other potential candidates for bankruptcy—and an understandable soul-searching into the reasons why such troubles should take the City unawares.

But now that the shock has passed the question is to whether these events have had any long-term effect. The City has certainly recovered self-confidence in its ability to assess credit risks but have any lasting lessons been learnt? Is there anything to stop the situation occurring again?

An immediate impression is no. Ask any banker in the City whether the Rolls-Royce affair has affected his banks' assessment of credit risks and he will almost certainly deny it. Rolls—or Upper Clyde or Mersey docks—was a special situation. He may acknowledge that the City was slow to respond to the new Government's attitude to lame ducks. But both Rolls and UCS give him a stick to beat the previous Government with. The City, by implication, is absolved from blame.

Closer scrutiny

However if one inquires a little further it is quite evident that there has been a change in the last few months. Quite apart from the immediate scrutiny that merchant banks subjected their outstanding acceptances to, it is now apparent that the clearing banks are asking for more detailed information from their customers—in particular looking at cash flow projections. Balance-sheets are recognised as being only a photograph of a company's financial position, a photograph that may be misleading, and one which may be anything up to 18 months out of date. One bank has even set up a department that, among other things, educates companies to provide the bank with proper financial information.

What is wrong, however, is to link the growing sophistication of the clearing banks in the ways they look at company accounts with the fact that two of them lost some £16m. over Rolls-Royce. In this sense the immediate City reaction is right:

the City has shrugged off the affair. Thus Lazard's involvement in the Rolls-Royce affair is regarded as "there but for the grace of God..." situation. This despite the fact that the bank had provided Lord Kindersley as chairman of Rolls (he was in fact chairman at the time the Lockheed contract was signed) to look after the City's interest there.

The best explanation of the change in the way banks are looking at company accounts is quite different. Expressed generally, banks in Britain have been moving closer to the U.S. pattern of credit assessment: away from the idea that the assets of a company are the important security against its borrowings and towards the view that it is the company's ability to generate earnings over say the next five years that must be studied.

This movement has been going on now for several years, limited by conservatism on the part of some bankers and by the fact that many companies, particularly smaller ones, are still not able to provide the

Continued on next page

WHOLLY UNEMPLOYED: GREAT BRITAIN: DURATION ANALYSIS: AUGUST 9, 1971

Duration in weeks	Men 18 years and over	Boys 15-17 years	Women 18 years and over	Girls 15-17 years	Total
One or less	41,974	10,267	9,740	6,131	68,112
Over 1, to 2	35,626	10,117	7,972	5,830	59,545
Up to 2	77,600	20,384	17,712	11,961	127,657
Over 2, to 3	30,517	12,553	6,848	7,854	57,772
Over 3, to 4	27,959	7,742	6,169	4,443	46,313
Over 4, to 5	58,176	20,595	13,017	12,297	104,085
Over 5, to 6	27,072	3,336	5,785	1,961	38,154
Over 6, to 7	63,788	5,393	12,008	2,955	84,144
Over 7, to 8	90,860	8,719	17,793	4,916	122,268
Over 8, to 9	390,580	11,996	51,859	6,280	460,715
Total	617,516	61,694	100,381	35,454	815,045
Up to 3—per cent.	36.7	30.6	48.3	82.3	42.5
Over 3—per cent.	63.3	19.4	51.7	17.7	57.5

assistance to development areas is in a state of flux.

These are long-term questions which the unexpectedly sharp rise in unemployment has made topical and which the Government, even at this stage of its life, cannot afford to ignore. To meet the short-term situation, Mr. Barber has administered what is, by past standards, a hefty dose of reflation. The first results of this have already appeared, not only in the latest CBI survey (which finds that businessmen, though still planning to invest less and reduce their labour force, are more optimistic about the general outlook) but in the upsurge of consumer spending on cars and household durables which followed the suspension of HP restrictions. The Government's aim is to get the economy growing at a rate of 4-4½ per cent.

between the first halves of 1971 and 1972: its ability to achieve and maintain such a rate of growth—and Mr. Heath told his Party Conference that "we stand now on the threshold of a period of growth and prosperity unparalleled since the war"—will depend largely on what happens in the world outside.

We are now moving over to a new and untried system of credit control. We still have major changes in taxation to introduce in the event of joining the EEC. But the point at which the period immediately ahead differs most from what we have known in the years since the war is that the international monetary system has temporarily broken down. Nobody knows whether it can be repaired without damage to world trade.

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U.K. BANKING III

Credit controls new-style

By MICHAEL BLANDEN

The idea of undertaking a fundamental change in the Government's techniques of controlling lending has been considered for quite some time before the Bank of England produced its revolutionary document "Competition and Credit Control" last May. The subject had been discussed against a background of growing discontent among the banks and other lenders affected by the battery of controls built up during the years of credit squeeze, while the authorities on their side had shown themselves increasingly aware of the drawbacks of quantitative restrictions on lending.

The new system, announced in its final form in mid-September, answers most of the criticisms which were applied to the previous technique with its rigid ceilings on lending by the banks and other big institutions. The main complaints about the ceilings had come from the banks, which had been most seriously affected over the longest period of time.

At the height of the credit squeeze, when the banks were being asked to cut back their lending quite sharply, it was the problem of putting the Government's requests into action which caused most concern. Public warnings to the banks by the Bank of England were watched on the other side by the argument that the demands of monetary policy placed an almost impossible burden on the banks, with the danger that they could be put in the position of having to go back on arrangements already agreed with customers in order to keep their lending at the required level.

At disadvantage

Moreover, the banks had felt a ceiling system put them at a disadvantage against their lending institutions, even though the coverage of the controls had been broadened to include in some of their competitors. In particular, the fact was made that the banks, as well as the general controls, were subjected to special cash and liquidity requirements and to special deposits. The banks have become increasingly conscious of this problem following the development of their profit-orientated outlook and the disclosure of their true earnings.

The most telling criticism of credit controls, however, which was recognised by the authorities as well as the banks and other lenders, was the stultifying effect they had on the development of the finance business. In their nature, the controls inhibited the development of competition among the lending institutions of all types, venting those subjected to them from achieving any significant growth and disallowing the development of ideas and activities.

Meanwhile, the further set of controls imposed on the hire purchase business by the official treatment on initial payments and terms had become increasingly difficult to make sense of as the personal loan business grew and more a substitute for the hire-purchase agreement. Though under voluntary agreement the major banks and finance houses were meant

The new arrangements for the control of credit in the U.K. came into effect on September 18. Some modifications were made to the original proposals as a result of the discussions between the banks and the Bank of England. But the basic points of the new policy remain:

- 1) the end of quantitative ceilings on lending, coupled with the end of the agreements among the clearing banks on deposit and minimum lending rates;
- 2) banks to maintain day by day a uniform minimum reserve ratio of 12½ per cent. of eligible liabilities;
- 3) special deposits may be called from time to time on a uniform basis.

Eligible liabilities are defined as the sterling deposit liabilities of the banking system as a whole, excluding deposits having an original maturity of over two years, plus any sterling resources obtained by switching foreign currencies into sterling. Inter-bank transactions and sterling certificates of deposit (both held and issued) will be taken into the calculation of individual banks' liabilities on a net basis, irrespective of term. Adjustments will be made in respect of transit items.

Eligible reserve assets will comprise balances with the Bank of England (other than Special Deposits), British Government and

to observe parallel rules on personal loans, by the time the finance houses made their unilateral step to abandon this arrangement in June (before terms controls were lifted in the July mini-Budget) it was recognised that this control had become less than completely effective.

At the same time, the other restraint on banking competition, the "cartel" agreement among the clearing banks on deposit and minimum lending rates, had been under consideration for some months.

By the time the chairman of the big banks came to make their annual statements to shareholders early this year, therefore, the ground had already been prepared for the later changes. Their comments at the time, on the desirability of removing what Mr. John Thomson of Barclays called "the straitjacket in which we are confined" anticipated the essence of the change outlined by Mr. Anthony Barber in his Budget speech in March and filled in in detail by the Bank's May paper.

The essential elements of the new system set out then and now in operation are designed, as the Bank made clear, to permit free competition in the credit business while at the same time enabling the authorities to keep a grip on the overall level of lending. They include chiefly the end of the quantitative form of control on lending, paralleled by the end of the banks' own restrictive agreements on interest rates.

Strictly defined

Control is now to be based on the establishment of a minimum fixed ratio of defined liabilities to be held by all banks and by the large deposit-taking instalment credit houses in a range of strictly defined reserve assets. On top of this, the authorities have the power to keep lending in check when necessary by using the mechanism of calls to special deposits, capable of neutralising whatever proportion of the institutions' funds is required.

SUMMARY

Northern Ireland Government Treasury bills, company tax reserve certificates, money at call with the London money market, British Government stocks with one year or less to final maturity, local authority bills eligible for rediscount at the Bank of England and (up to a maximum of 2 per cent. of eligible liabilities) commercial bills eligible for rediscount at the Bank of England.

Individual banks whose holdings of reserve assets have hitherto been well below the prescribed ratio have been given the opportunity of agreeing with the Bank appropriate transitional periods (not extending beyond the end of the year) during which their reserve asset holdings may be built up gradually to the prescribed level.

In all essentials the scheme for finance houses closely follows that for the banks. Eligible liabilities, as for the banks, will exclude deposits having an original maturity of over two years; however, as the houses remain outside the banking system amounts borrowed from banks will also be excluded, so that the liability to hold reserve assets and make Special Deposits is not applied twice to the same funds. The required minimum reserve asset ratio will be 10 per cent. instead of 12½ per cent., but the definition of eligible reserve assets will be the same.

An essential element of the new system is that credit should be rationed basically by its price—the rate of interest—rather than by the more arbitrary techniques of direction and control used under the ceiling system.

A greater flexibility and volatility of interest rates is a necessary part of this concept; and in support of the new scheme steps have also been taken to increase competition in the money market and to allow the gilt-edged market—an important element in the structure of the banks' assets—to fluctuate more freely.

Basic framework

These basic elements of the new scheme were set out in the original paper and have been changed very little as a result of the further paper giving details of the new system in September. For all the lengthy discussions which went on between the banks and the authorities in the intervening period, the basic framework had been fixed already.

Both the banks and the finance houses have indicated their concern about some aspects of the system. The banks gained one modest concession, for example, getting company tax reserve certificates included in the assets eligible for inclusion in their 12½ per cent. reserve ratio. But they were unable to move the Bank of England on two other points which they felt to be important: both their cash in tills and the part of their fixed rate lending for exports and shipbuilding which is refinanced at the Bank are still excluded from reserve ratios, giving them what they regard as a continuing competitive disadvantage against non-bank competitors.

The finance houses, again, are less than completely happy with having to find parallel reserve ratios, even though the Finance Houses Association managed to get the ratio for participating houses knocked down to 10 per cent. with a year's grace. It was as a result of this that some of the big houses, including UDT and

sion of lending to the industrial and commercial sector.

So far, however, the new system is still in its transitional stage. The full impact of the new competitive climate can hardly be assessed until the system has worked itself in, and until the banks feel the urge to undertake a more obviously active competition on the deposit side than they have so far attempted.

The real test will come after the competition has had time to develop and the banks and other lenders have begun more active bidding for money, and particularly when the authorities next feel the need to put some restraints on lending. From the point of view of the banks in particular, the most important aspect of the new system is less the freedom it offers to lend now than the uniformity of treatment it promises for all lending institutions under squeeze conditions.

It is this which offers them the long-term incentive to undertake new developments of their business, in the confidence that they will not be handicapped and that their efforts may be reflected in their profits. On this score, the workings of the system will be important. There are, for example, some areas of doubt remaining from the original paper: these include the suggestion in "Competition and Credit Control" that the authorities might continue to offer qualitative guidance on lending, and the possibility of restrictions on bank competition for funds if it appears to pose a threat to the building societies. There will also be a major test for the new policy towards the gilt-edged market in these circumstances since any attempt to restrain lending is under the new system likely to imply substantial falls in stock prices if chiefly to encourage the expansion of the squeeze is to be effective.

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used from previous page likely to be a major feature of any data. But in recent British banking over the next five years it has taken on a new five years. For at last British banks have not only begun to like this: while bank lending rate the advantages of was limited by ceilings clearing banks could not transfer loans from the parent banks (which distinction between lent on overdraft) to the sub-sidiaries (which lent for fixed periods). They could in theory have made loans for fixed periods through the parent and indeed they did in the case of between the way banks shipbuilding and export credits, their customers as credit and personal loans. But they and the new credit controls were limited by the fact that appear obscure. But it is the overwhelming bulk of parent bank deposits were withdrawn of the overdraft able on demand or at seven days for fixed periods is days' notice. In theory, there-

fore, their loans had also to be repayable on demand. Hence the attraction of the overdraft.

Now however banks, under pressure to deliver profits, are anxious to transfer as much lending as possible into higher-priced term loans. The overdraft will remain for fluctuating borrowings, but the aim of the major banks is to shift the hard core of overdrafts—the one that in effect are providing the long-term capital of the company concerned—into term loans. They may have to wait until the next credit squeeze before they can persuade their customers to do so but this is their intention.

Emphasis shifted

In practice, a term-loan may be little different from a rolled-over overdraft. It does, however, involve the bank in making a commitment to lend for three, five, seven years, perhaps longer. It therefore wants to be sure not only of the company's asset position today but also of its projected earnings over the life of the loan. Hence the shift in emphasis from balance-sheet to cash flow.

Thus, though no one will openly attribute the tightening-up of the conditions on which banks lend funds to the recent failures it is just possible that the City is putting its system of credit assessment on to a sounder basis all the same. Whether this will give better warning of the next serious bankruptcy is another matter. But one thing is sure: banks will resist strongly any future governmental efforts to get them to lend against their better judgment. And they will see they have the ammunition to back their resistance.



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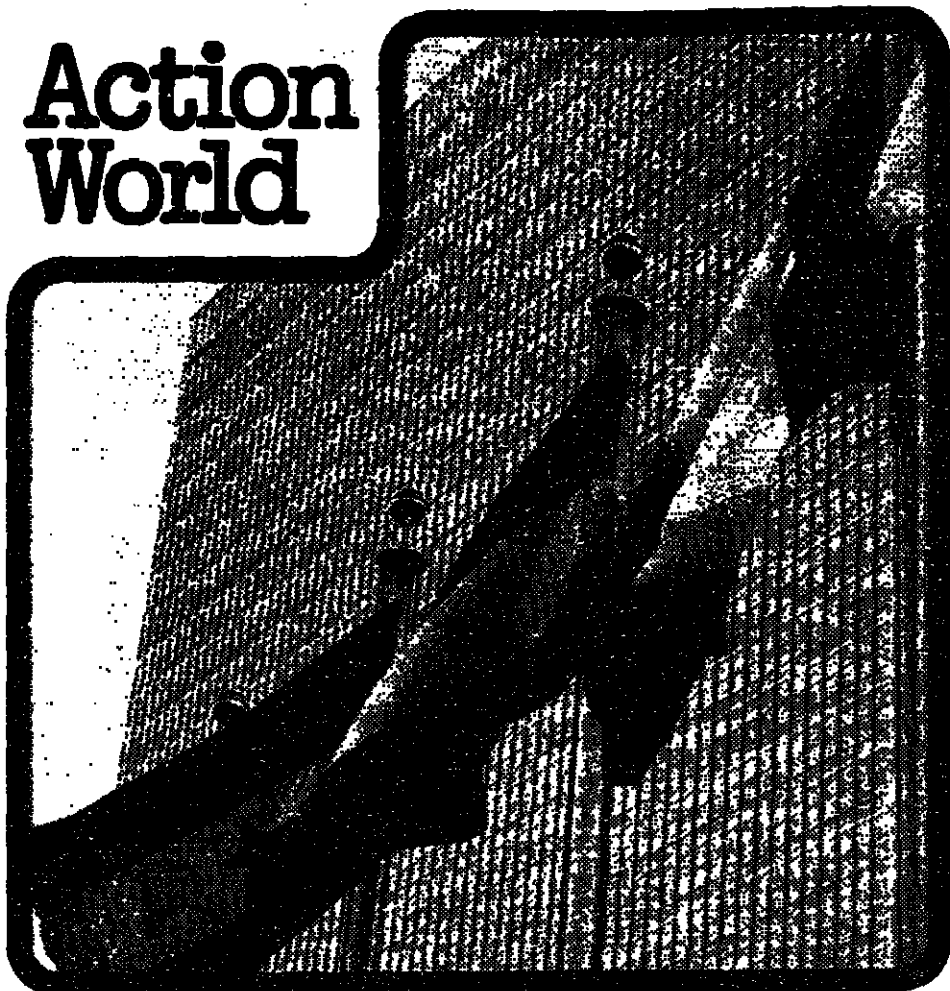
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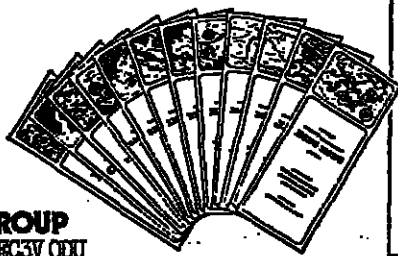
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U.K. BANKING IV

The borrower comes in for increased attention

By MICHAEL BLANDEN

The decision by Barclays to reduce the cost of its overdraft finance only a fortnight after the new era of free competition in banking came fully into effect was in some ways typical of the present situation in banking. For various reasons, connected both with the historical development of banking and with current circumstances, it has been the borrower rather than the depositor or other lender who has, over the past few months, been in the forefront of the bankers' thoughts.

To a degree it is not really possible to separate the two sides of a bank's activities. Taking in deposits and lending money are both essential parts of the whole package which the bank is able to offer its customers. In this sense, Barclays' move—and the whole trend towards making credit more easily available, particularly to the personal customer—can also be seen as an effort, not merely to lend more money, but generally to bring in more customers. Barclays itself is aware that in cutting its deposit rate in line with the reduction in lending rates it is taking a commercial risk on being able to attract enough funds to support its lending. But it points out that by lending more it will be creating more deposits at the same time.

Nevertheless, it has been the borrower who has been particularly favoured, largely as a result of the new rules introduced by the Government for controlling lending.

Developments on the consumer side have for obvious reasons received the greatest amount of publicity, and anticipated the implementation of the new credit rules by some months. Encouraged

initially by a rather less restrictive ceiling introduced at Budget time, and then by the promise of release altogether from ceiling controls, the banks rapidly developed their consumer lending packages to increase a part of their lending which they all felt had been particularly and unfairly restricted during the years of credit squeeze.

Basic technique

The traditional overdraft form of finance remains the basic lending technique used by the banks, and is still available as the normal form of secured lending. Lloyds, moreover, has stood out from the trend by tending to stick closer to this form of finance. The major development, however, has been the refurbishing and publicising, to considerable effect, of the personal loan schemes which the banks first brought in over a decade ago but which had been held back during the squeeze years. With fixed rates, fixed terms, unsecured and usually incorporating life assurance provisions, this formula has provided a main vehicle for the recent development of consumer lending.

Part of the attraction of the personal loan to the banks is undoubtedly the rather better interest rate it offers them; quoted on a flat basis, rates normally work out on a true basis at perhaps 3 or 4 per cent over the normal individual overdraft rates. But the formula itself is also an attraction, offering a technique well suited to the extension of lending outside the relatively small group of people accustomed to the traditional banking methods, and to the offering of loans to non-bank customers as Barclays, in a

small way so far, has already started to do.

The refurbishing of the Barclays personal loan scheme, closely followed by the Midland as well as the Co-op and other banks, brought higher individual ceilings for personal loans and longer terms which have already had a marked impact on lending.

At the same time, other relatively new aspects of consumer lending are being developed. One type falls under the general heading of revolving credit. The "instant credit" account brought in by the Co-op in May is in some ways typical, offering a fixed credit limit geared to agreed monthly repayments, enabling the customer to make use of the facility up to the limit at any time at an interest rate of 1½ per cent a month. This is paralleled, for example, by the facilities offered by the First National City Bank through its National City Trust operation.

The Barclaycard, developed increasingly as a credit instrument, in effect offers a similar service at similar cost. The other three big banks, NatWest, Lloyds and Midland have this year announced their intention of bringing in a joint card as a rival to Barclays, with the express intention of using it as an instrument for providing consumer credit, and with the present situation it is likely they will try to accelerate its introduction to take full advantage of the new lending freedom.

The other major trend which has become evident is the move towards longer term lending by the banks, both for individual and corporate customers. Medium term lending, as Midland pointed out immediately after the new credit controls

were brought in, "will become a much more prominent feature of the bank's business." Midland and National Westminster have both indicated their willingness to provide short or medium term mortgage facilities for people in circumstances where the building societies are not geared to operate, for terms of up to 10 years. On a similar line, Williams and Glyn's has moved out with its recently announced special lending schemes linked with the Baxi central heating systems and with the North Western Electricity Board.

If the consumer borrower has received the most public attention recently, however, it has not meant that the banks' important industrial and commercial customers are being neglected. The needs to be met are rather different; the market here is rather more sensitive to the actual cost of money, and less susceptible to being wooed by attractive packages. It is precisely this point of view which lay behind Barclays' cut in interest rates. The bank's major aim was to encourage the industrial and commercial customers to borrow more; while consumer lending has been on a marked upward trend in recent months, the industrial sector has continued to be obstinately depressed. By its timely move, Barclays is hoping to encourage more industrial borrowing—and no doubt to try to gain a competitive edge in this sector of its market.

Industrial loans

Under the pressure of profits disclosure, the banks generally had already been taking action to rationalise their industrial lending; in particular, to persuade companies which had persistently maintained a substantial amount of "hard-core" borrowing to fund their capital (or to pay a more appropriate interest rate than overdraft rate for these borrowing facilities). With the new freedom, the industrial side of the banks' lending operations will come in for a process of improving the packaging and the service provided parallel with the developments on the consumer side.

NatWest, for example, brought in last April its special business development loan scheme providing finance for small- to medium-sized businesses. Barclays, again, has announced extended facilities for medium-term lending, leasing and factoring for industrial customers. The trend will be increasingly towards the provision by the banks of a whole range of lending services includ-

ing the overdraft and other specialised forms of credit and taking in instalment credit, capable of being tailored to the individual needs of industrial customers. The package of lending services available on top of the basic overdraft and loan facilities was summarised by Mr. Alex Dibbs, deputy chief executive of NatWest, at the beginning of October.

They include medium-term mortgage finance, finance for property improvements, personal loans for consumer spending, business development loans plus the facilities available in this case from the bank's own substantial instalment credit subsidiary.

The trend will therefore be towards the further development of the range of lending techniques available, and their presentation in new forms to customers. Immediately, also the effect of the new situation has been, following the Barclays lead, to introduce the promise of a lower cost of bank borrowing.

Flush period

In the longer term, however, this may be contradicted. The situation at present can be regarded as in several ways exceptional. The banks have been let off the leash at a time when they have substantial spare funds available for lending, with the result that their first concern has been to get the money moving out to customers. They are aware, however, that the superabundance of funds is unlikely to last, and the banks, while pushing their lending, are also getting prepared for a time when it will be necessary to go out and compete in the deposit market for money in order to sustain their growth.

For a time, they may be prepared to see their profit margins temporarily reduced in the interests of gaining new business, but in the longer run the pressure of interest rates seems likely to be upwards from their historic levels rather than downwards. Bank credit in the traditional overdraft form, has normally been cheap. It may be less so in future; this, moreover, would be in tune with the essence of the new credit control system, which lays the emphasis on rationing credit by price—the rate of interest—rather than by arbitrary rules. The result of the new situation may be better service for bank customers, but it may also mean in the long term, as the credit market particularly for the consumer becomes less fragmented, that the cost of borrowing from the banks will be relatively higher.

London's future role in Europe

By KENNETH GOODING

Whether or not Britain joins the Common Market there is no doubt that the U.K. banks will play an increasingly important role within the EEC. That is the view of most British bankers, who appear generally optimistic about the prospects in Europe. But should they be? That is the question which becomes even more relevant with the arrival of a report on banking developments in France, Belgium, Holland and Germany in the context of the evolution of the EEC.

The report, by four British bankers, discusses, for example, the possibility of London becoming the financial centre of an enlarged Common Market. The bankers point out that much will depend on the form which any future common currency might take and the way in which the infrastructure of the EEC develops—in particular, the rules for capital movements will be of great importance.

They then give this warning: "The danger exists, from the British point of view, however, that London will lose out to its European competitors and it is one that should not be overlooked."

Filling in the background, the report maintains that at present London "by virtue of its skills, broad and flexible markets and its position at the centre of the Euro-dollar market, is still the most important financial centre in Europe, perhaps in the world." However, other EEC centres are developing rapidly and some may one day seriously challenge London. "Much of London's strength lies in its capital market—but if a central issues committee is established, which lays down a code of rules for the capital markets of Europe as a whole, this may inhibit London's traditional flexibility and as a result it may well lose much of its present competitive advantage," the report declares.

Common currency

This would particularly be the case if such a code were set up concurrently with the introduction of a Common European Currency which, by partly replacing the dollar would erode the basis on which London has survived the decline of sterling as a world currency.

The bankers who produced the report were Mr. Jonathan Davies, Mr. Michael Hoare, Mr. David Poole and Mr. Peter Readman. The paper contains the findings of a research project undertaken in the spring of this year by the group at INSEAD, the European Insti-

tute of Business Administration in Fontainebleau—their objective was to find out as much as possible about the development of banking in Europe in the four months available. They were able to discuss the subject with directors and chief executives of some of the leading banks in Europe. "The intention was to obtain at first hand the views of those directly concerned rather than merely relying on previously published material," they state. Some financial support for the project came from Samuel Montagu while the cost of printing the report and circulating it among the banking community was borne by Charter Consolidated.

Other centres

In their examination of London's future role they examined the claims put forward in support of Paris, Brussels, Amsterdam and Frankfurt as possible financial centres for the EEC.

As far as Paris is concerned the report maintains that de Gaulle's plans to establish it as the financial heart of the Common Market failed largely because of the strict control which is exercised by the Government institutions such as the Ministère de Finance on the whole French financial system. "It was generally agreed both in Paris and abroad that unless a much greater freedom is permitted to the interaction of normal market forces, Paris will continue to play a relatively minor role as an international centre."

"As one American banker put it: 'In France you may only do those things which have been specifically permitted by the regulations—not a climate within which much can be achieved. If you don't speak French perfectly you might as well go home!'"

Because of its position as the administrative centre of the EEC, Brussels finds more supporters who point out that many international corporations have established themselves there and maintain that where industry goes, so must banking. However, the report adds: "The narrow nature of the local markets will prove an insurmountable block unless rapid developments occur in the near future." Furthermore, it is said the other member States—and particularly France—would be unwilling to see a further concentration of EEC power functions in Brussels and would tend to support moves to inhibit such a trend."

The case for Amsterdam includes its well developed local markets which have "many of the Anglo-Saxon characteristics of flexibility, breadth and range." Once again there are many international companies based there. But in international terms Amsterdam is small and the feeling is that it will build on its close relationship with London and develop into a powerful regional centre for Europe—not THE centre itself.

Finally, there is Frankfurt, which only recently emerged as the centre for Germany itself. Frankfurt is small but one of the most significant features in its favour is the strength of the Deutsche Mark and its growing use as an international currency with many reserve characteristics. But the report points out that it is not necessarily the case that the nationality of a currency determines the sitting of its market, as the Eurodollar would seem to indicate.

"What matters is the size, range, flexibility and placing power of the financial centre. On these grounds it is hard to see that London will be overtaken," it concludes.

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U.K. BANKING V

How much on your money

By MICHAEL BLANDEN

A better deal for savers was the banks have succeeded over one of the main arguments of the years in increasing the size of their deposit accounts and the agreement among the clearing banks which fixed the maximum rate of interest on deposit accounts. Now that the agreement has actually ended, there was little initial sign that the small depositor using this bank facility would be getting substantially more for his money in the new competitive climate of banking. Indeed, one major move affecting the small customer holding money on the traditional seven-day deposit terms with the banks has been in the other direction, with the cut in the interest rate to 2½ per cent. which Barclays brought in at the same time as its reduced base rate.

For most depositors, unless they are able to offer the banks substantial amounts of money, the return they are able to gain on these terms remains a modest 3 per cent. At this level, in fact, they are little better off putting their money on deposit account than they would be keeping it on current account—provided they carry out enough transactions to justify it—where they would be likely to get a notional allowance on their balance at roughly the same level to offset against their charges.

The rate of interest, however, is plainly not the only factor which influences bank customers, including many companies as well as individuals, to keep money on deposit. Under the old regime, the deposit rate was fixed at 2 per cent. under a Bank Rate, a level which normally would not compete directly with returns available on other savings outlets. But

schemes for particular types of deposit. Barclays, when cutting its deposit rate, left untouched the rate of 4½ per cent. it offers on its special savings scheme up to £250. And it is in this area that the banks may look for new developments.

The general package which the banks offer to attract and retain customers will include schemes which provide better interest rates for money committed for a fixed period of time, or for a regular weekly or monthly amount. There may be further refinements to the savings plans, on the lines perhaps of the Royal Bank of Scotland's scheme recently introduced offering linked loan facilities with a regular savings plan.

The area in which the banks have been putting their main immediate effort is the large deposits on the scale which Midland was trying to attract with its increased deposit rates. It is an area where, as Mr. Leonard Mather of the Midland pointed out, the banks are already thoroughly accustomed to acute competition.

This is money, in lumps of £10,000 upwards, which is sensitive to variations in interest rates. Usually through specially established subsidiaries, the clearing banks have already been dealing in this type of funds, taking in large deposits for fixed periods of normally a month upwards at market rates. It is an area where all the major financial organisations of the City, foreign as well as U.K. banks and other borrowers, are

anxious to keep a substantial interest.

Midland's move to co-ordinate its deposit taking activities through its newly established money market division (based on the previous Midland Bank Finance Corporation operation), reflected particularly this aim. It was interesting too, that Midland brought the sum of money it is prepared to consider for money market treatment down to £10,000 from the £25,000 which had previously been normal, a move in which it was accompanied by NatWest.

Minimum lowered

The implication of these developments should be that competition among the big banks, and between them and their rivals, will be more intense. The trend suggests that as competition develops, it will be increasingly easy and common for a bank customer to be able to request, or to be positively offered, special terms for his funds, as the banks become more and more flexible in their approach to seeking deposits.

It is in this direction that the major impact of the new freedom in banking is likely to be felt in interest rates. It implies that the money and capital markets generally may be subjected to wider and more frequent swings in rates and prices as the demand for funds changes. If the rationing of bank credit is to rely more in the future on the rate of interest, then it is in the logic of the situation that the rates the banks pay should equally vary much more closely with their needs.

This is most obviously important in the context of the gilt-edged market, where the new credit control policy is recognised to imply a greater volatility of prices. So far, the new policy towards this market has not been tested, with the strong demand for Government securities which has been in evidence this year, the withdrawal of official support for long term gilt-edged stocks has not been a factor of prime importance.

The new rules have already had one effect in the money markets, however, in the reassessment of the various types of security and the relative rise in the value of those which count towards the banks' reserve asset ratios. The full test will come when the authorities find it necessary to put into effect the provisions they have made for keeping bank credit in check.

Test of nerves

The policy of limiting official intervention in the gilt edged market is an essential part of the new credit control system. It may provide a test of nerves for the authorities the next time credit is put under restraint: but gilt-edged prices have in that situation to be allowed to fall to their natural level, and interest rates to rise to the level which will keep borrowing at the rate which the authorities consider appropriate. In these ways, the new techniques of credit control, and the greater freedom of banking competition they are designed to encourage, are likely to be the most important influence on the whole shape of the sterling money markets over the next few years.

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Plenty of funds for advances

By WILLIAM KEEGAN

If there is any correlation in such circumstances. But the fact that both the banks and the Government are trying to encourage customers to invest more money with them. But they are reluctant to open a competitive situation on the main bulk of their seven-day funds. The bankers have argued frequently in the past that a move in this direction would probably end up merely by increasing the cost of their funds without bringing about any substantial increase in the total amount of money available to the banking system as a whole.

The inducements the banks will offer to savers, therefore, may concentrate on special restricted sector had risen by only 3½ per cent. in the previous 12 months, to a point where it was 1½ per cent. below the target ceiling. The official guidance for the second quarter of this year was that advances should not rise to more than 107½ per cent. of the base-level set in March, 1970, and in the event the figure reached by June was a little under 105 per cent.

The Government was by this time worried about the sluggish response of the economy to Mr. Barber's expansionary Budget in March, and announced that lending could rise to 110 per cent. of the base level by September. The banks, therefore, had some £250m. available for lending during the next three months, and plenty of efforts were made to advertise the situation.

Personal sector

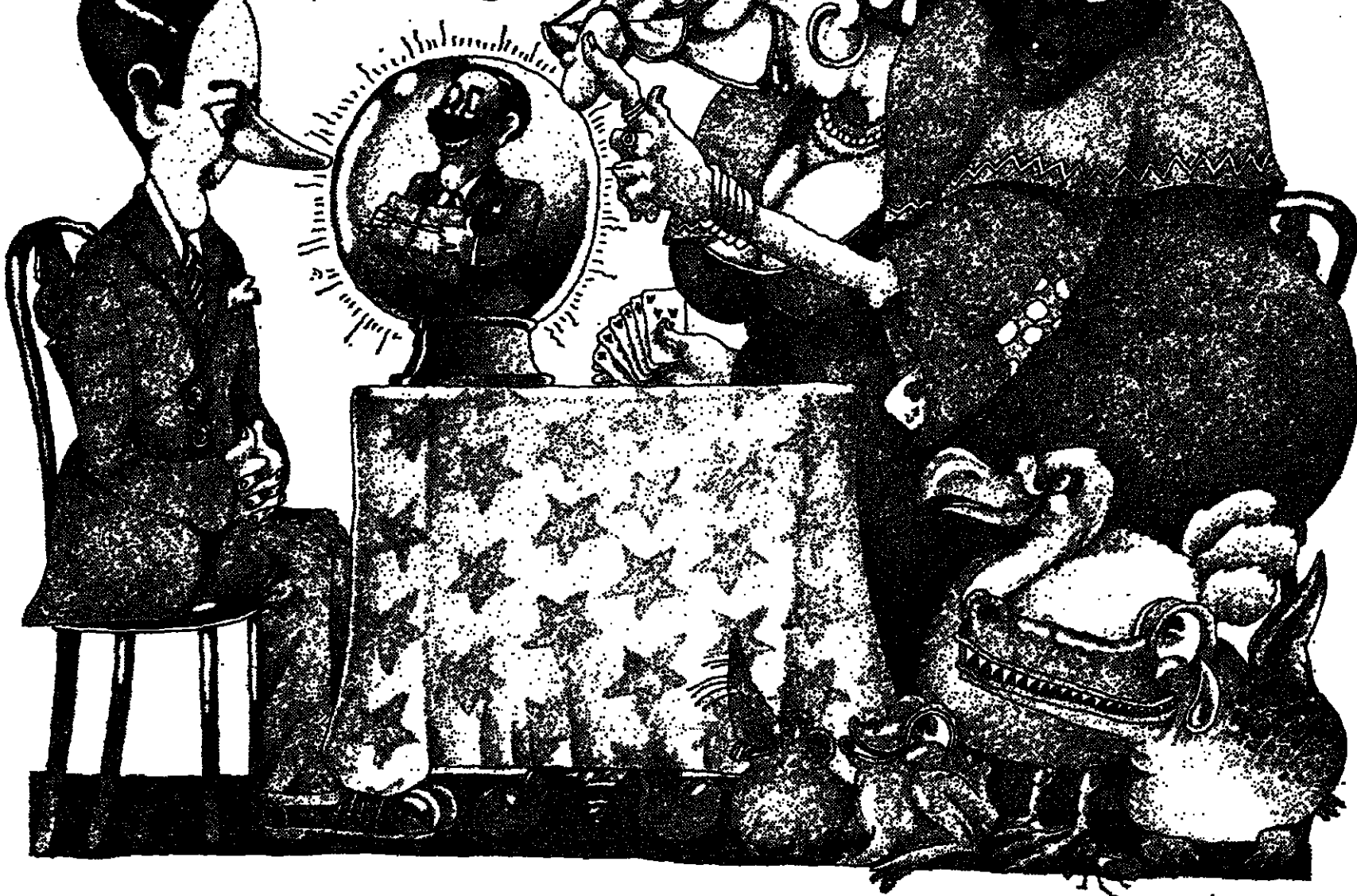
Advances did creep up during the third quarter, with much of the impetus coming from demand by personal borrowers. Private individuals account for only a little over a quarter of total bank lending, but in the three months May-August personal overdrafts rose by not far short of £100m. (not seasonally-adjusted) and at least half of the adjusted £70m. increase in advances between mid-August and mid-September appears to have been in the personal sector.

As a result of cost-cutting exercises and a revival in profits, company liquidity was in a somewhat healthier state by the third quarter than it had been a year earlier. But there are no noticeable signs of an increase in the demand for bank finance for capital investment or stockbuilding.

During the year to mid-August—the last month for which a full breakdown of the figures is available—bank lending to manufacturing industry has gone up by only 3 per cent., whereas advances to the financial sector had risen by 34 per cent. and personal overdrafts by 23 per cent.

Last month the banks were still in an extremely liquid position. Under the new system they must have a minimum reserve asset ratio of 12½ per cent., but the actual average was about 18 per cent. Most of them maintained that industrial demand for bank advances was still depressed, and the underlying position does not seem to have changed very much in recent weeks. The general assumption seems to be that it will be next spring at the earliest before there is a marked upsurge in the demand for bank finance corporate borrowers. Meanwhile, the existing situation for personal borrowers seems almost too good to last.

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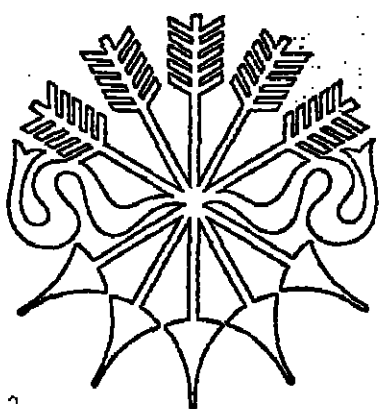
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U.K. BANKING VI

Scope for merchant banks

By KENNETH GOODING

The new atmosphere of competition throughout the whole of the credit field in the U.K. does not frighten the merchant banks. To begin with, they have always been intensely competitive among themselves in the search for deposits, investment funds to manage, and new corporate customers. Again, the new climate is one which encourages a bank to lead as much money as it can so long as it can attract enough additional deposits to cover its reserves requirements. This should lead to an era of innovation—and innovation has always been one of the merchant banks' traditionally strong virtues. They have always been quick, flexible and able to give a decision to-day instead of next week.

But the changes this year are bound to intensify the competition merchant banks face from outside their own particular sphere where, in any case, the boundaries were beginning to get very hazy. For some time now the big deposit banks, including those from the U.S. and European international groupings, have been muscling in on merchant bank territory. The time is now ripe for an even bigger push by the U.K. clearing banks. To take one example: for years the merchant banks profited from the clearers' determination to stick to a fixed rate

of interest on deposits. Merely by adding 1 per cent. to their own rates the merchant banks were able to syphon off deposits from the clearers.

The clearing banks' answer in the past has been to set up a number of fringe operations—subsidiaries able to offer competitive rates for deposits. Now the clearers themselves can get involved in a deposit-getting war if they make up their minds to.

Suitable staff

And the clearing banks' determination to offer a full range of financial services has fixed their eyes on the merchant banking field as one they should invade themselves. National Westminster relaunched its wholly owned subsidiary County Bank as a fully fledged merchant bank in 1969 but those other clearers who want to follow suit face one major problem—recruitment of suitable staff. Essentially, merchant banks are made up of a small group of men, all highly skilled, working closely together and yet able to commit the bank independently. Such men do not feel at home in the clearing bank atmosphere. The clearers would also have to take a different view of salary scales, for the expertise of the

merchant banker is very highly rewarded compared with, say, the average branch manager.

Even with the right staff it takes time to build up confidence in the new team—five years at least seems to be the minimum, although it is true all those clearing bank branches can help build up some parts of the merchant banks' activity, as County Bank knows to its benefit. The alternative is for the clearing banks to go out and buy either a large stake in a merchant bank or to acquire 100 per cent. The drawback here is that merchant banks are generally expensive businesses to buy if they are successful. Any purchase would include a large sum under the heading "goodwill" (after all, merchant banks are essentially mobilisers of funds and do not themselves operate from a large capital base) and who is to say that the goodwill would remain, especially if the clearer took 100 per cent. control. There is nothing to stop the ready-made team which was so expensive to acquire from splitting up as the staff completed contracts and went their separate ways.

So the merchant banks have no real fears about clearing bank competition and some see a potential conflict of interest where one organisation is faced

with providing both financial advice and overdraft finance.

But the clearing banks will most certainly mop up some of the merchant banks' existing operations and the threat of the U.S. banks and the European groupings remains. The merchant banks vary in their approach to the competition they see developing in the future. The attitudes range from that of Hill Samuel, which advocates the "financial super-idea—a wide range of financial services under one roof—giving a broad enough base from which to launch a worthwhile overseas operation, to that of Robert Fleming which three years ago took a policy decision to restrict itself to two main platforms—investment management (where it is already a leading force handling funds of over £1,000m.) and corporate finance.

Somewhere in between come banks like Samuel Montagu which believes the "super-market" range of financial services can best be achieved by forging links with other institutions, an attitude reflected in its association with Midland Bank and Pearl Assurance. There are differences of opinion about just how strong these formal links should be—particularly between merchant and clearing banks. The majority opinion seems to be that it should not be 100 per cent. but that 30 per cent. (the Midland stake in Montagu) is not enough, especially if Midland and Montagu begin to tread on one another's toes in the wholesale credit field where they come into direct competition.

Investment link

The partnership idea can also be used for international expansion by the merchant banks. To take one example—the association between Robert Fleming and Jardine Matheson, the Far East trading group based in Hong Kong and quoted in London. Jardine wanted to get into merchant banking while Fleming wanted to build up its Far East investment activities, particularly in the plum Japanese market. Jardine-Fleming was formed on a 50-50 basis and has been highly successful as an investment

bank building up funds handled to U.S. \$100m. in the two years since it was set up, mostly in Japanese securities. This has led to an office being opened in Tokyo recently and the taking on of a representative office in Singapore. The point is that neither of the partners in this venture could have possibly hoped for this kind of success if they had gone it alone—and this is the philosophy behind all similar schemes in which the U.K. merchant bankers have become involved.

Hambros Bank represents a situation where a merchant bank has opted for a mixture of the "supermarket" services at home while taking the partnership route abroad. In the U.K. it has a comprehensive range of financial activities, including unit trusts, property investment and insurance, while overseas it has subsidiaries or shareholdings in banks and financial companies in almost every corner of the globe.

Italian entry

The most recent example of this attitude came in June when Hambros and some of its international clients bought control of one of Italy's main financial and holding companies, L. Centrale di Milan. The deal was designed to provide Hambros with a major entry into the Italian financial and industrial market while at the same time giving it home-grown expertise.

Like Hambros, most of the major merchant banks look to the growth of their international business as an important part of future operations. This will become more true with the increase in multi-national companies whose enormous financial needs will require servicing by international banking consortia. Whether Britain goes into the Common Market or not the merchant banks feel they will have an essential role to play in the market and maintain their operations will be deeply influenced by its future development. At present the legal and tax obstacles make it impossible for true mergers to take place across Common Market frontiers but work is going on into the harmonisation of merger legislation so that in the future truly European companies might well be formed.

Cross-frontier developments

By a Correspondent

International banking is a relatively new phenomenon. Its birth goes back to the mid 1960s when leading American and European banks established ties basically for the exchange of information. The relationships in most cases have proved durable and moderately successful in setting the stage for the creation of the even newer international financial institutions which are becoming a growing feature of world banking.

Much of the credit, if one can call it that, for the new shape of banking on an international scale must go to the ever-increasing demand of the emergent giant corporations for capital and the growth as a consequence of this, of the Euro-currency markets. It was natural that in the mid-1960's the leading American and European banks should effect tie-ups whose main purpose was the exchange of information rather than step immediately into the deeper waters of closer relationships.

Testing the water proved a useful preliminary exercise in many cases, creating the necessary understanding of differing banking philosophies and establishing the type of working relationships indispensable to an establishment of closer ties.

Ultimately there were many cases of co-operation between the large American and European commercial banks operating across frontiers to satisfy customer requirements for funds obtainable on a variety of markets but not easily accessible to one bank, even the largest, acting on its own. This co-operation often took the form of establishing financial institutions in which two or more banks were participants. These institutions largely concentrated on medium-term and long-term financing dipping into the Euro-dollar market when required or co-operating in fund-raising operations on the German and Swiss capital markets.

Undreamt of

In the past two years there have been some fairly spectacular tie-ups—the two most talked about being the formation of the Orion Group with Chase Manhattan, National Westminster, Royal Bank of Canada and Westdeutsche Landesbank Girozentrale the original participants and the across-frontiers link of Credit Lyonnais, Commerzbank and Banca di Roma. In all cases the desire appears to be to provide a full range of international banking services on a scale undreamt of a decade ago.

Notable absentees from the multinational banking network currently are the Japanese. The largest banks such as Fuji Bank and Bank of Tokyo would undoubtedly jump at the opportunity of joining an international bank group but administrative restrictions have been largely responsible for preventing the Japanese so far from trying up freely with such banks. However, the first tentative steps towards the broader based internationalisation required have been taken in London with the establishment of two merchant banks—Japan Interna-

tional Bank and Allied Japanese Bank International. These two institutions were created through the co-operation of both Japanese banks and securities houses.

Although the multinational banking consortia development has many adherents, it also has its detractors. Many banks, for example, believe there is a danger that internal bickering may result in considerable damage being done to the banking institutions involved. Nevertheless, the trend to bigness has become firmly established and the next stage taking a longer term view is likely to be full cross-frontier mergers particularly within an enlarged Common Market where the dream of European monetary and economic integration could become reality.

Similar tie-ups

A more recent and immensely interesting development was the linkage announced recently between Chemical Bank and RTZ Consultants, a subsidiary of Rio Tinto Zinc Corporation. They are combining their resources to offer industry their joint expertise and programmes for corporate planning and financial "problem solving." The RTZ Consultants-Chemical Bank service will be available to companies throughout the world. The success of such a link could pave the way for similar industrial-type tie-ups between major banks and corporate entities adding a new dimension to the concept of international banking.

The general trend toward international banking provides interesting speculation about the likely influx of further foreign banks to London. The prospect of mergers among partners in the multinational groupings, and the likely force for rationalisation they represent on a national basis may result in cost-cutting exercises in the form of reduced branch representation overseas. German banks, for example, have currently no branch representation in London possibly feeling that their existing correspondent relationships are sufficient. Britain's prospective entry into the Common Market may change that but co-operative multinational banking ventures make the issue of branch representation less clear-cut than might otherwise be the case.

Currently the influx of foreign banks into London continues apace adding depth and breadth to the capital's claim to be the leading financial centre outside New York. The last Bank of England annual report stated that 12 overseas banks opened banking offices in London in the 12 months to February 1971—twice as many as in the previous year. At February there were 140 foreign bank branches in London. A further eight have been added since then. Add to this approximately 59 representative offices and at least 207 foreign banks have a representation in the City.

An aggressive entry into the sterling markets by the foreign banks will tend to enliven the big London clearing banks which, while they will benefit from the new control arrangements, will find the innovative

techniques of the foreign banks a challenge not to be ignored. The shoulder-to-shoulder intermingling of foreign banks in London provides the key to future co-operation on the international banking scene and the provision of banking intelligence from these banks should enable the capital to retain its banking leadership.

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U.K. BANKING VII

Crowther suggestions begin to bite

By MICHAEL BLANDEN

When the terms controls on consumer borrowers, it by Crowther was between Crowther, will be preparing his purchase were removed in the Chancellor's July mini-development of the credit "connected" and "unconnected" lending for submission to the subject for submission to the Budget, the point was made that market happens in an orderly Department of Trade and Industry early in the new year. This move did not necessarily way without excesses and abuse. Combined, these controlling the activities of On one they are in accord with reflect a permanent acceptance of the Crowther Committee's various developments could go a long way to answering finance for the purchase of Mr. Wilcox, it is felt to be particularly important that the recommendation that these controls should be swept away. Crowther's basic criticism; Nevertheless, this move, seen in the context of the high costs of the relationship, with the typical example perhaps the hire credit market, is very much in the time with the philosophy of information which consumers are given in shops, and elsewhere, about credit terms and the cost of borrowing is almost always inadequate and even misleading.

The Government has in this way eliminated at least some of the artificial distinctions which had inhibited the growth of the credit market. The result, at least as long as the lending institutions have spare capacity, has been a fairly spectacular start to the substantial long-term development of consumer credit foreseen by Crowther.

When the Committee produced its report last March, one of the points it stressed, most was the imperfection of the credit market, with the result that "the forces of competition are much less powerful than they should be." A greater involvement by the banks in competing directly in instalment loans to consumers was one of the trends which Crowther suggested would be beneficial.

Basic aims

In the present situation, therefore, the need to put into effect the sweeping reforms suggested by Crowther seems to be more important than it appeared even at the time. This step would achieve two basic aims. On one side, by eliminating the large number of legal distinctions and anomalies which at present exist in the lending business under the new uniform lending act proposed by the Committee, it would complete the process of opening the system up for free competition among all types of lenders.

On the other, through the comprehensive regulations proposed for the protection of the central distinctions drawn

Act's stipulations

Finance houses carrying out consumer purchase finance would almost always fall within the proposed "Consumer Sale and Loan Act," would have to be licensed and, as a connected lender, would carry a liability for defects in the goods bought and for misrepresentations by the dealer. The banks, Crowther intended, should be outside this law as far as their normal overdraft transactions (as unconnected lenders) went, though an amendment would be needed to raise the interest rate cut off point below which transactions would not be affected by the Act higher than the proposed 2½ per cent. over Bank Rate.

Their personal loans schemes, though, would be within the scope of the Act and would require them to be licensed. And under the "connected lender" rules, their credit cards could impose on the banks the same responsibility for the goods and the dealer as applies to hire purchase companies. The single most important rule of the new law would be the requirement for a true and accurate rate of interest on their loans, calculated by a strict formula, and though there are some reservations about this in practice, the principle is already being put into effect by some lenders.

On two major points, however, there is real concern, particularly among the finance houses which, following their recent week-end conference on put into force.

On the other issue, Sir Alexander Ross, chairman of United Dominions Trust, has already expressed his view: "we believe that some of these recommendations will call for re-examination in the context of the proposals for credit control. In particular, the report's recommended removal of all restrictions upon the entry of lenders into the consumer market may also need to be reappraised in the new economic environment."

Stronger rules?

The fear is that Crowther, in designing a framework to permit far greater competition and ease of entry into the consumer lending business, has been guided by past conditions rather than anticipating the immense expansion which might take place in the next decade. Provisions designed to deal with the connected lender, it is felt, require lenders to quote a true and accurate rate of interest on their loans, not offer sufficient safeguards to ensure an orderly market or adequate protection for either borrowers or depositors. The body of opinion among the finance houses which take this attitude may press for a strengthening of the rules and perhaps a recasting of the protection provisions which, following their recent week-end conference on put into force.

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Profits take priority

By BARRY RILEY

EVENTS of the past year have shown that the disclosure of profits by the clearing banks in February 1970 was not such an anti-climax as appeared at the time. The immediate impact on the stock market was slight, and for several banks—Midland—it was distinctly adverse. Yet looking back, increased profitability following disclosure has had a striking effect on performance since then.

The common analysis 18 months ago was to stress the danger of relying on a high rate of Bank Rate (then 8 per cent.) with the perhaps only upward re-rating of the sector: temporary effect of widening margins for the clear- to a prospective ratio of around 12. By the middle of this month of their funds (about 55 the FT-Actuaries banks index cent.) from interest-free had climbed about 70 per cent. rent accounts. The stock market was also guided by U.S. falling some way back from its price, which has been to peak, while the market as a whole—as measured by the All-Share index—had risen by a third. However, the analysts got it wrong. Led by Midland, making

Getting the message

The stock market really started to get the message early this year. Share prices have risen sharply, reflecting both the higher earnings and an upward re-rating of the sector: temporary effect of widening margins for the clear- to a prospective ratio of around 12. By the middle of this month of their funds (about 55 the FT-Actuaries banks index cent.) from interest-free had climbed about 70 per cent. rent accounts. The stock market was also guided by U.S. falling some way back from its price, which has been to peak, while the market as a whole—as measured by the All-Share index—had risen by a third. However, the analysts got it wrong. Led by Midland, making

amends with a gain of a quarter, the Big Four showed an overall 10 per cent. rise in pre-tax profits for 1970 despite a one-point cut in Bank Rate during the period and the lack of any significant growth in advances. In the first half of 1971 there was another 12 per cent. average profits gain.

The underlying reason for the banks' new-found vitality is simply that they have put a new priority on profitability, rather than on the number of branches, or other objectives they have sometimes chased in the past years of hidden profits. This has been manifested in a much more aggressive attitude towards lending rates. A couple of years ago the whole structure of overdraft rates was pushed up half a point when the "blue chip" rate for the highest quality borrowers was fixed at Bank Rate plus one. On top of that, the scale has been stretched upwards for other business carrying various degrees of risk—a fairly easy process in a period dominated by much of the time by tight liquidity and an unusually large gap between short- and long-term interest rates.

The same process has been operating for personal business. Overdrafts here have been going out in favour of personal loans which may cost a true 13 per cent. against perhaps 8 per cent. Moreover, services to ordinary bank customers have been pared down: Saturday opening has been dropped, for example. On the other hand deposits—especially the current account variety—have been rising fast, and though interest rates have been dropping in recent months there has been a useful turn from re-investing these funds.

New image

The banks' new image also owes a good deal to operations outside the basic U.K. banking sector; various subsidiaries and associated companies (now consolidated on a share of profits basis) have played a major role in keeping earnings on an upward trend. All the Big Four, for instance, have large investments in the instalment credit finance houses where falling interest rates tend to give profits a boost, the reverse of the effect in banking. Substantially better profits here—in spite of severe lending curbs until very recently—have particularly benefited National Westminster, which owns Lombard North Central and has a large minority stake in Mercantile Credit. Together these are probably contributing a fifth of group pre-tax profits.

Another buoyant area has been overseas banking, a strong point for Barclays and Lloyds which have both been sorting out their interests in this field. Barclays bought out the minority holders of Barclays DCO (now called Barclays Bank International) earlier this year and it also operates in foreign currency markets through Barclays London and International. Lloyds has meanwhile merged Lloyds Bank Europe with the Bank of London and South America, ending up with a controlling shareholding in the combined operation. After these deals Barclays and Lloyds could be getting 40 and 30 per cent. of their profits, respectively, from overseas banking.

Odd man out

The odd one out in this context is Midland, which has only restricted interests outside U.K. branch banking. However, its efforts to strike out in new directions in medium-term lending via Midland Bank Finance Corporation (associated with Montagu Trust, the merchant bankers) will have a better chance of success now that the lending ceiling obstacle has been removed.

The accent now is very much on competition, and on the face of it the clearer newly won improvement in margins will come under pressure. Certainly share prices have reacted since Barclays led the way in cutting rates. There is scope—which the banks are taking advantage of—to increase business in the profitable personal loans sector. But a general revival in business confidence, and hence in lending to industry, is needed to prevent a drop in earnings over the next year. This is an especially serious problem for the Scottish banks, rooted in an area of particular depression.

It remains to be seen how effective the prospect of cheaper money will be in encouraging borrowers. The banks are ready to try new approaches, such as a more aggressive move into medium-term business, and it appears that excess liquidity—especially since the new control of credit framework came into force at the beginning of this month—could be diverted into rather more profitable avenues than hitherto. But generally the profits outlook is uncertain, and the market is likely to take a cautious line until the course of events becomes more apparent.

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U.K. BANKING VIII

New climate of competition for finance houses

By KENNETH GOODING

So far 1971 has been a year to remember for Britain's finance houses and there is more in store for them. Not many will deny that they are now facing a tougher situation than they did at the beginning of the year and the current atmosphere is one which suggests only the more efficient will survive in the new climate of fierce competition.

The first of a series of Government measures affecting the finance houses came in July when for the first time in 11 years official controls on instalment credit were removed. The finance houses were left to put their own terms on finance agreements.

However, the effect of this was not too great. The industry still remembers with a wince the days in 1958 and 1959 when the removal of controls led to a free-for-all. Some finance houses took on customers who put up a mere 10 per cent. deposit with three or four years to pay. The bad debt ratios throughout most of the instalment credit business shot up nastily. So the tendency after the July package was for caution. For example, most finance houses offer money on a new car over three years after the customer has put up a 25 per cent. deposit. The terms become more cautious as the age of the vehicle increases—30 per cent. and 30 months on a three-year-old car and so on.

Reserve ratio

More recently the finance houses have had to face up to the Bank of England's new credit controls. The industry, through the medium of the Finance Houses Association, was involved in tough negotiations with the Bank about the new system and won some concessions from the authorities over the new rules. The outcome is that all deposit-taking finance houses with eligible liabilities over £5m. are to be subjected to the same sort of controls as the banks. But, having argued that the reserve ratios were not appropriate to their business, it has been settled that their minimum ratio

will be only 10 per cent. (compared with 12½ per cent. for the banks) and the finance houses have a year from mid-September to put aside a proportion of their funds into the appropriate types of assets.

Having made this concession, however, the Bank of England has reserved the right to bring the finance houses back into line with the banks if necessary—that is, if the finance houses' arguments prove not to hold water—by imposing higher rates of special deposits.

Weaker position

The effect of the two Government packages was to put the finance houses in a much weaker position compared with the clearing banks. The removal of instalment credit term controls allowed the banks to brush up their marketing of personal loans and other types of consumer-oriented lending which comes in direct competition with the traditional finance house business.

The new credit controls meant the finance houses had to face for the first time the problem of building up reserve assets. This in itself will involve the finance houses in some erosion of their margin of profit at a time when most of them admit they must also consider reducing the interest rates charged and hope that increased turnover more than makes up the deficiency.

The clearing banks seem to be in a better position for a number of reasons—the major one being that they can draw on a high proportion of deposits on which they pay no interest and can therefore lend the cash at lower interest rates.

But the increased use of credit by consumers must also bring up the question of how creditworthy any customer might be. The clearing banks are well placed to see a customer's credit rating simply by glancing at his bank statement. No such facility is available to the finance house.

There are already stories circulating about a bank manager reacting to the new competition by answering finance house requests for a credit check on a would-be customer by saying: "He has the ability to meet the repayments but we doubt if the terms will suit him." In other words, "we have offered him a personal loan at a lower interest rate."

But the finance houses are far from despondent. Mr. Malcolm Wilcox, the FEA chairman and a man not given to making empty statements, comments: "We are not despondent because there is not anyone in this country who knows as much as the finance houses about the business of lending money repayable by instalments. Our expertise will ensure that we get a good stake in a growing market."

The finance houses also rely very much on the fact that they have developed point-of-sale finance and they feel that a very large proportion of borrowers will still arrange their finance at the point of sale. "Impulse" buying of consumer goods will not diminish but grow under the new regime, and the finance houses will benefit from this. Customers are, for instance, more likely to accept the "deferred terms" offered by the retailer than to wait and go through the process of arranging a personal loan.

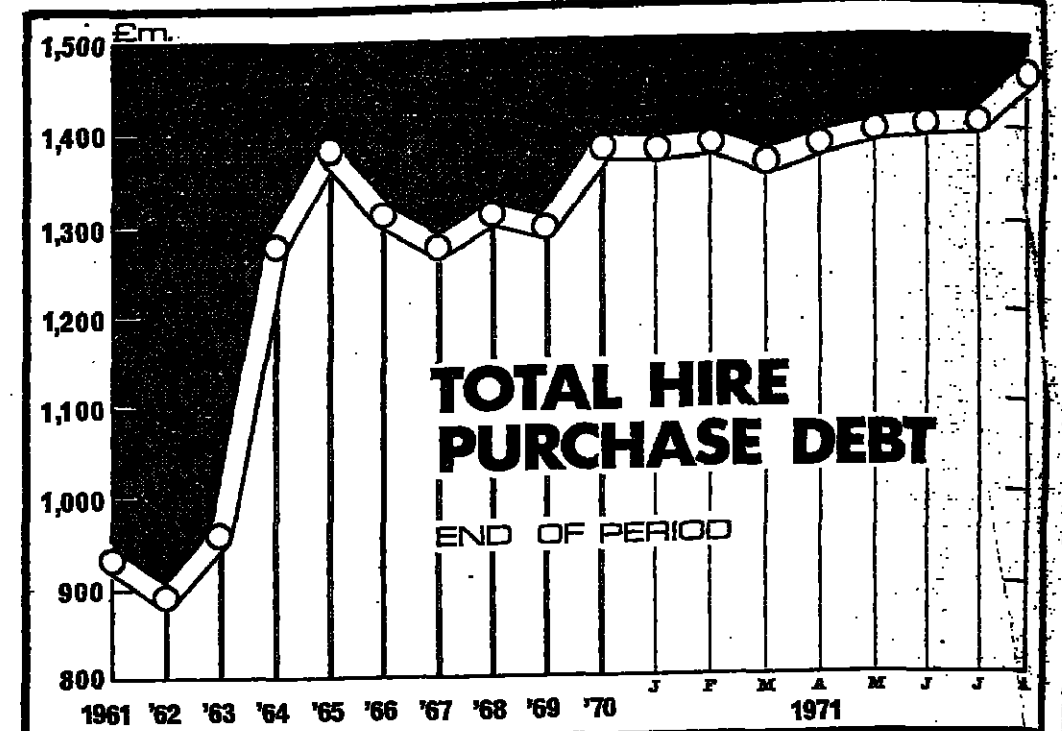
Established links

It is also important to remember in this context that only about half of Britain's adult population operates a bank account anyway. When it comes to the larger amounts, the finance houses' long-established links with manufacturers of equipment suggests that their leasing business will not suffer too greatly under the new conditions.

The finance houses' main hope, however, is that the credit cake will become much larger so that, even if they get a proportionately smaller slice, it will still represent a much bigger mouthful than the one they have on their plate at present. The evidence to back this hope is already coming through in the reports of a boom in both new car registrations and sales of colour television sets.

There seems little doubt that those finance houses which happen to be part of larger financial groups are better off than their rivals in the industry, for it will be possible for their operations to be integrated with those of their parent concerns. Best placed of all are those finance houses owned by the clearing banks themselves—including Lombard and North Central (a National Westminster offshoot) and Forward Trust (Midland's subsidiary).

Some of the finance houses will opt to take on banking



The graph shows the trend of total hire purchase outstanding over recent years, and the upswing recorded in recent months following the mid-Budget.

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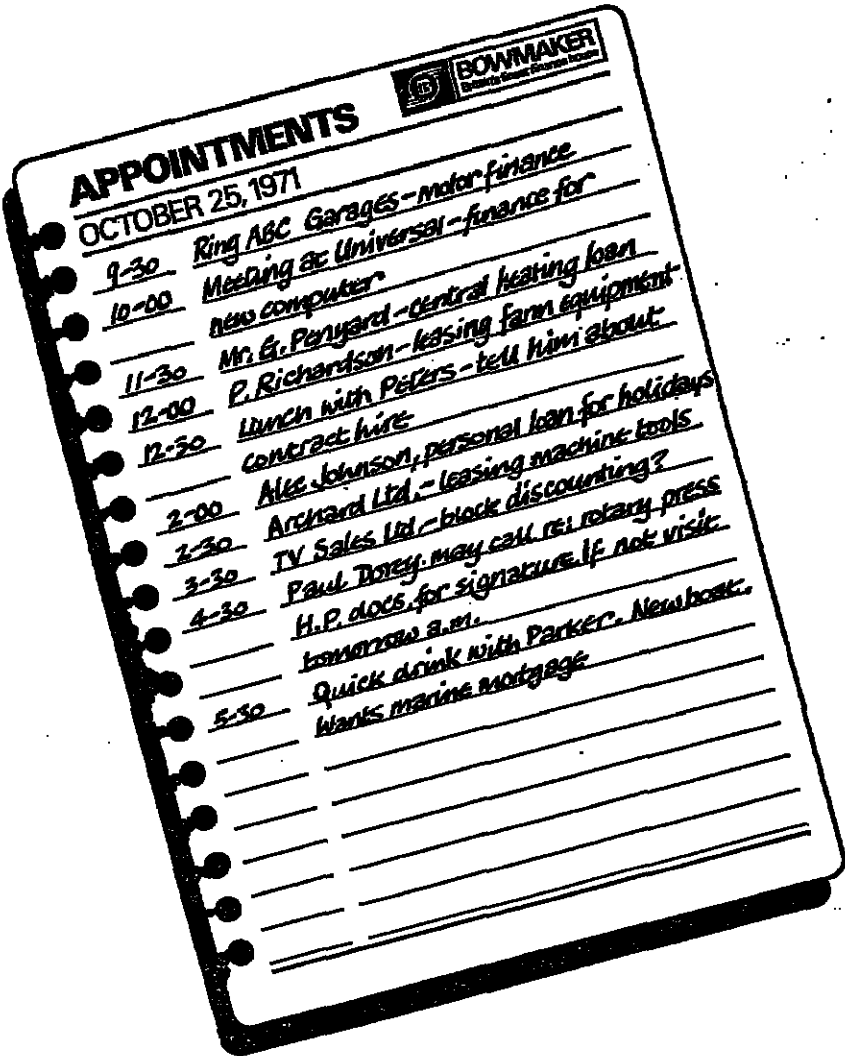
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From the Summary of Conclusions and Recommendations, Crowther Committee on Consumer Credit, March 1971.

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U.K. BANKING IX

An upswing in the world of factoring

By ANTONY THORNCROFT

There is never a dull moment for the British factoring industry. A year ago business was very depressed with factors suffering from the bad debts and overall stagnation of their clients. One leading factor, owned by the National Westminster, had all but suspended its business as it re-planned its strategy and the total amount of cash factored may well have fallen slightly to around £180m.

Three advantages

But as factoring takes a new lease of life it is a rather different animal from the past. It has three advantages. In the first place, the factor becomes the client company's accounts department, assuming responsibility for all the debts and chasing up the late payers. Usually also offers a guarantee against bad debts. This is the service end of factoring and means that a company can get on with its work without worrying about the cash. A third advantage, which attracted many companies to factors during the

period of tight money a couple of years ago, was that the factor would forward up to 80 per cent of a client's cash as soon as it received the invoice or on a set day each month. The balance would be sent on as soon as the factor actually collected the money from the customer. This continuous cash flow was greatly appreciated at a time when companies were suffering from chronic shortages of ready money and very slow payments from their customers.

There was no pressure on clients to take all these services and they were charged separately. A factor might ask for a fee of between 1 or 2 per cent of turnover to handle the accounting side, and for speeding up the flow of cash it would charge interest of around 3-4 per cent above Bank Rate. Despite this charge it was for money rather than the basic accounting service that companies, not all of them commercially viable, flocked around the factors up to this year.

Now with the banks lending freely the service element has come into its own. According to Mr. R. A. Pitcher, managing director of Credit Factoring, over half the companies who have signed on this year are mainly interested in the service side. Those factors which concentrated their sales effort on a ready supply of cash may be in difficulties. To make sure its clients really do get an improved service Credit Factoring has a completely computerised system which allows the factor (and the clients) to see at the

press of a button the exact picture of any customer account anywhere in the world.

But for all the improvements factoring has never made the impact that would have been anticipated eleven years ago when it got under way over here. Even if the amount factored exceeds £200m, again next year there are probably not more than five hundred companies regularly using a factoring service. This is because factors have discovered the hard way which clients are most profitable.

Best clients

The best clients are private manufacturing concerns in light industrial or consumer fields with turnovers of up to £1m. a year. But even this is changing now. Larger companies are contacting the factors, spurred on by the approach of the Common Market. Undoubtedly entry to the Six will present factors with a great fillip to business. Large companies capable of handling their domestic accounts often feel at a loss when trading in a dozen different currencies and a dozen different languages. For the dozen leading factors with their overseas offices or overseas contacts handling foreign deals is no more risky or difficult than internal transactions. It is not only the Common Market that will stimulate factoring. Now that the banks are in an expansive move they are likely to begin pushing their factoring services. On the surface nothing would seem

simpler than for head office to suggest to bank managers that they look out for customers who could benefit from factoring and then try to sell to them the bank's factoring subsidiary. If just one bank in a hundred in each of the Big Four supplied just one customer the business of most of their factors would double.

Obviously too rapid marketing would put excessive pressure on the facilities currently on offer but it has been estimated that any individual factor should be able to cope with £750m. of factored debts: at the moment the largest company, International Factors, handles less than £50m. Now that the economic climate favours competition and marketing more action is likely from the banks.

The whole factoring industry looks to the banks to publicise the service. "It will be good for all of us," says Leslie Stephens of Bankers Trust. Undoubtedly outside the main commercial centres there is still a vast amount of ignorance about factoring, which is partly the fault of the factors who dress up their business in many guises, offering extra facilities here and withdrawing them there. And undoubtedly many of the companies who approach a factor will be turned down. The ideal client for a factor has been defined as having a turnover of £250,000, 40 customers, invoices ranging between £400-£800, and lots of repeat orders. This is the ideal. But factors now handle companies with turnovers in excess of £5m. and below £100,000, if they have faith in the management.

Smaller banks militant

NICHOLAS LESLIE

The Big Four banks, which the Courts and Williams and form the London clearing banks, have stolen most of the publicity recently following the signing of the cartel agreement. Interest rates on deposit accounts and overdrafts and the ceiling on total amounts loaned. The freedom manoeuvre which banks now have already been shown to by Barclays, which alone cut its interest rate on overdrafts and seven-day deposits sequent to lowering its base rate to 4½ per cent.

U.S. practice

Even though more aggressive moves will be made, common on the scale of the U.S. where managers tout for loans and where special facilities are used to entice new business is still considered a starter in the U.K. Even in a new type of "money" on U.S. lines started here National City Bank of New York, does not believe that it would work.

fact is that the U.K. still looks on banks as a rather austere to be started is a quick-queue system along the lines already used in the U.S. The basic idea is that customers collect in a pool away from the counters

and move to a till by rotation as one becomes vacant. This eliminates the frustration of getting caught in a queue at one till while other queues clear all around.

Family bank

An interesting example of a bank just breaking into the market and seeking to attract those currently least associated with banking is the People's Bank. Purchased by Provident Clothing in 1970, as little more than a name, it began operations in September with the intention of presenting itself as purely a family bank providing, eventually, most requirements which come under that banner. It has already sprung something of a surprise by paying interest on current accounts at 5 per cent a year, before charges, which is possibly managed by operating the bank through Provident branches rather than through separate outlets. A savings account carries 7 per cent and 7½ per cent interest on sums over £250. A credit card, which would be a logical extension of Provident's existing check and voucher trading to the predominantly weekly paid working-class sector, is contemplated.

Drawing a parallel with the People's Bank, though not in size, is the Co-op Bank, now a separate company from the CWS. The Co-op, as with the CWS shops and stores, sees itself as a customer's bank and it will be doing some fairly aggressive promotional and advertising campaigns as a build-up of its centenary next year. It is alone in offering in spite of the banks,

personal loans on a 6½ per cent flat interest rate and on current accounts pays 3 per cent interest over and above the 3 per cent paid by most banks as partial cover for charges. Also, the Co-op publishes the amounts of its charges.

One area of banking which some expect will suffer as competition, particularly for loans, heats up is the largely second mortgage banker. Of course, this is hotly denied by the banks concerned who say there is room for all. Cedar Holdings, for example, has just started a plan whereby loans will be made on which interest only need be paid for the first two years. At 1½ per cent per month interest (18 per cent a year against around 13 per cent by banks) it is expensive but has apparently been introduced to meet a demand. After two years the capital is repaid or can be transferred to a personal overdraft which, in effect, is a secured second mortgage. The borrower then repays both capital and interest over three, five or seven years with interest remaining at 1½ per cent a month, but on the reducing capital.

Expensive scheme

That such an expensive scheme, and it is but an example of many types of loan offered with slight variations by dozens of other banks, should prosper when bank loans are cheaper is difficult to explain. But as they meet demands it appears that they require less promotion and that the banks may have to employ to reach the public and will probably sustain a need in spite of the banks.

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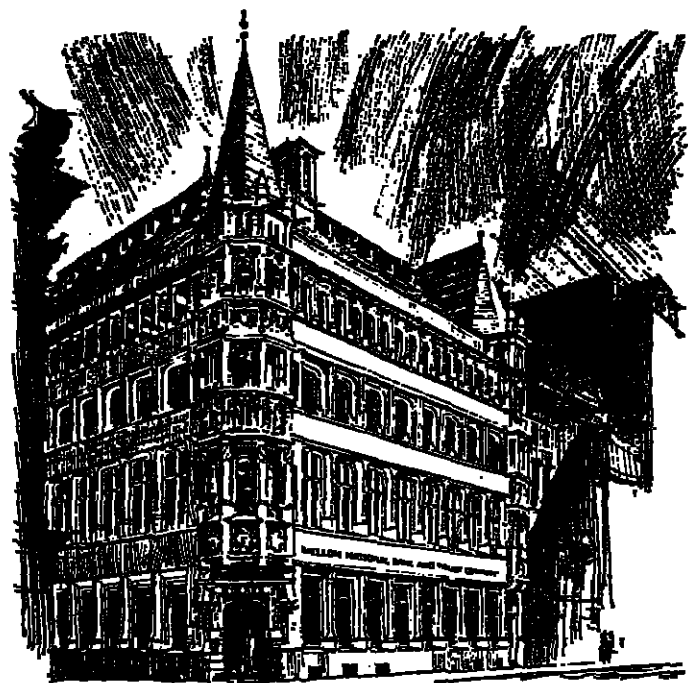
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U.K. BANKING X

The Discount market likely to gain

By DONALD MACLEAN

Adaptability has been the key-note of the Discount market's history. Changes in U.K. and international financial systems have meant frequent, and sometimes radical changes in the market's operations.

Now the market is having to adapt to the revolution in the banking field produced by the revised arrangements in the fields of banking competition and credit control introduced by the Bank of England in mid-September.

Discount houses have, for instance, been freed from an official ceiling on their commercial bill business, they have abandoned their old practice of agreeing a common bid for Treasury bills at the weekly tenders, no longer fix a common buying rate for 3-month bank-accepted bills, and no longer pay to the clearing banks a certain minimum rate of interest on money at call. An understanding with the banks that they (the Discount houses) should not bid freely for funds from non-banking sources has been discontinued, while the banks are now free (should they choose) to bid for Treasury bills at the weekly tenders.

New freedoms

These changes all introduce new freedoms into the market. How important their separate and cumulative effects are remains to be seen. Not all the changes introduced under the new arrangements are restrictive, however. In future, houses will have to maintain at least 50 per cent. of their total assets in public sector debt consisting of British and Northern Ireland Treasury bills, Company Tax Reserve Certificates, local authority bills and bonds, and British Government and British Government Guaranteed stock with not more than five years to run to maturity.

The public-sector debt ratio may bite severely on the houses at times when they are anxious to run down their holdings of gilt-edged stock (when interest

rates are rising or threatening to rise). But it will run in parallel with the existing arrangement under which the Bank of England maintains limits on houses' operations related to the size of their capital and reserves. And these latter limits may well be operative more frequently than the public-sector debt ratio.

One thing that has been confirmed under the new arrangements is the house's exceptional status as the vehicle by which the Bank of England operates as lender of last resort to the money market. And one way in which they have benefited from the new arrangements is in deposits with them counting as eligible reserve assets of the banks—something that may attract to them deposits that they would not receive on interest grounds alone.

Partly forerunning, and partly coinciding with the changes introduced in mid-September has been a sharp fall in the margin earned by discount houses on commercial bills held in portfolio. In mid-May, when the Bank of England published its consultative paper "Competition and Credit Control"—giving the broad outline of the system eventually adopted—the discount house buying rate for prime three-month bank-accepted bills was 1 per cent. above Bank Rate. Lately it has been slightly below Bank Rate. The average cost of Discount houses borrowing cannot have moved on anything like this scale.

Since the Discount market held commercial (and local authority) bills of over £550m. at end-March and at end-June, out of total assets of £1,820m. and £1,959m. respectively, their position can be said to have worsened significantly in a major part of their business.

That Discount houses reporting on half-year positions early this month were able to note exceptionally profitable trading in the six months since early April owes a great deal to the rapid decline in interest rates,

which has seen Bank Rate cut from 7 per cent. to 5 per cent., its lowest since 1964.

The fall in commercial bill rates has made this form of finance sharply more competitive with bank overdrafts. But it does little more than to restore the traditional relationship between Bank Rate and commercial bill rates, and is more a product of the passing of the credit squeeze than of new forms of banking practice.

The Discount houses will look to an expansion and diversification of business to help offset the loss of running profits on bills. In this they will be helped not only by the mid-September developments, but also by the removal last April of a Bank of England ban on houses acting both as principals and brokers in foreign currency deposits. This had been a bone of contention since the introduction of dollar certificates of deposit to the London market in 1966.

Also in their favour, it might seem, is the fact that they are dealers in various eligible reserve assets of the banks, such as gilt-edged stocks with a year or less to run to maturity, Treasury bills and commercial bills eligible for re-discount at the Bank of England (counting up to 2 per cent. of the banks' eligible liabilities), and local authority bills.

The houses may, however, face challenges in this area on ground that might not long ago have been thought their own. The likelihood of increased turnover in commercial bills is something that need not be ignored by the City's money brokers, for instance. And the money brokers are particularly well placed (through established connections) to develop a role in the expanding local authority bill market.

Meanwhile, the entry of the clearing banks as issuers of sterling certificates of deposit may lead to a sharp growth in the amount of such paper outstanding—something the Discount houses stand to benefit from as the main secondary dealers. But the clearing banks

are at the same time becoming active in various money markets, including the inter-bank market, where they may compete with the Discount houses in the bill business, so that here, too, there is alloy.

While expansion of activity may be one of the main plans on which Discount houses are basing their future plans, it is interesting to note that they can also make better use of their capital and reserves by lengthening the life of their gilt-edged holdings at appropriate times.

Traditionally the houses have been able readily to place gilt as security for money borrowed only if they are short dated (within five years of maturity). They have been assisted, however, by a system under which—for the payment of a modest commission—it has been possible to buy longer-dated stock, and then borrow short-dated against the security of the long. The short stock can then be used as security for borrowed funds.

Gilt holdings

Between 1963 and 1970, recorded (quarterly) figures show a peak of £31m. in March 1967, in Discount market holdings of Government stock over five years to run to maturity (if any). In March this year (immediately ahead of the April Bank Rate rise) the April Bank Rate was £128m. out of the market's £128m. of Government stocks had more than five years to run, though it should be noted that a good part of the £128m. is believed to have been in shorts.

The Discount houses benefited strongly in 1971 by the fall in Bank Rate from 7 per cent. to 5 per cent. An increasing willingness to venture in longer-dated stocks—with a greater opportunity for a higher approach they are now taking, willingly or unwillingly under the new banking structure.

Savings banks' plans

By a Correspondent

The burning issue in the Trustee Savings Bank movement at the moment is the question of when, or if at all, the banks will be permitted to make personal loans. It has been the burning issue for several years. And with its reference earlier in the year to the Committee under Sir Harry Page enquiring into services for the small saver, it cannot be said, even now, to be a fast-burning issue.

With the rest of the banking world in the throes of adapting to the new arrangements for competition and credit control introduced by the Bank of England in September, the Trustee Banks must feel badly left on the sidelines.

A battery of lending schemes has been announced by the commercial banks, now free of the loan ceiling which has inhibited them since the later 1960s. The Trustee Banks are waiting for Treasury permission to introduce their first scheme five years after the idea first began to be considered seriously in Trustee Bank circles, and almost a year after a plan was put to the Treasury.

It is no wonder that the Trustee Savings Bank movement is becoming unwontedly outspoken on the point. For the Banks, it is no new experience for new services to take a long time in coming into operation. The long saga of the T.S.B. cheque scheme alone is sufficient to make sure of that. It was five years after the Banks started to press the Treasury to be allowed to supply cheque books to their customers that they achieved their object.

The personal loan idea grew up in the credit squeeze, and the banks had little expectation that they would be allowed to provide an extra source of loans to the personal borrower at that time. With the credit squeeze over, the banks must, however, be hoping for an early, interim report by the Page Committee on the question of their personal loan scheme, even if such hopes have apparently met with little encouragement.

Provided the Page Committee does eventually report favourably on the scheme, the banks would then hope for early Government action to allow them to implement it. At least, having had so long to consider the issue, their own plans should need no long period of incubation.

Operating through some 1,500 branches, the 73 Trustee Savings Banks have some 10m. depositors, due over £2,500m. The potential for lending is therefore considerable, even if a maximum of only a few hundred pounds were lent to any individual. A good many of these depositors probably have

no commercial bank account, and depend for consumer-borrowing purposes largely on the finance houses.

One of the most interesting aspects of Trustee Bank personal loan scheme from the point of view of the borrower is that the banks are likely to offer them at a rate below the effective finance house rate, and possibly below that on the commercial banks' personal loan schemes.

Higher return

In some quarters within the movement, it was hoped that the loans might be made through the Banks' ordinary departments. This idea has not been discarded altogether, but current thinking is that the funds for the loans would be more likely to come from the special investment departments of the Banks providing an additional investment outlet, and one on which they could expect a significantly higher return than is available on the existing forms of permitted investment such as lending to central and local government.

This has an important potential for Trustee Bank customers even if they have no inclination to make use of the scheme.

Compared with the National Savings Bank, to take a yardstick, the Trustee Savings Banks as a whole are in a somewhat weak position when it comes to offering special investment department depositors a return on their funds. The National Savings Bank is able to offer all its depositors the same rate—at present 7½ per cent. on money at one month's notice of withdrawal. The positions of the Trustee Banks vary widely from one to another. They have to some extent been handicapped by having to run investment portfolios including securities bought in former, lower-interest days.

Most have been able to offer 7½ per cent., but not necessarily at one month's notice of withdrawal. Some have been able to offer 7½ per cent. only on three-months' notice, and others only on six. In the case of certain banks, money at one-month's notice has carried interest of only 5½ per cent., when 7½ per cent. was available elsewhere.

Of course, the recent decline in interest rates generally—with Bank Rate being cut from 7 per cent. to 5 per cent. since April—has relieved the special investment departments of some competitive pressure. It has also had the effect of making the ordinary department interest rate, which has commonly looked quite out of line with any broad pattern of interest rates, look relatively attractive. After being held at 2½ per cent. since 1888, the ordinary depart-

ment rate was last November raised to 3½ per cent. (and is equivalent to 5.7 per cent., grossed up at the standard rate of income-tax, on the first £600.)

While the period of waiting on a personal loan decision goes on, one notable development brought to fruition in recent months has been the merger of the London TSB with the South Eastern, achieving a further drawing together of the various arms of the movement. This merger was finally settled some 12 months after the plan for it had been submitted to the Treasury.

Not only does it—together with the merging of the Newcastle and South Shields Trustee Banks—reduce the number of Trustee Banks to 73—but it creates the largest Trustee Bank in the country—ousting the Savings Bank of Glasgow, which long held the position.

The Trustee Banks vary widely in size, from the giants such as the new London and South Eastern, the constituents of which at the end of the past financial year, November 20, 1970, held over £200m. of balances due to depositors, to a cheque book.

down to Scotland's Newbank with balances of £145,354, the smallest English Bank. November, 1970, was Huddersfield, with £5.4m., while of the banks, 57 had deposited balances of less than £50m.

Mr. E. A. G. Carle, chair of the Trustee Savings Bank Association, pointed out at association's annual conference last year that in the past few years individually had not been quick to offer new services when powers to do so had been achieved.

Whether Mr. Carle is taking an over-charitable line, saying that this relieved Treasury of some blame, delays over decisions on ventures, is a matter for debate. But it is difficult to challenge his view that the Trustee Savings Banks should, together as a national institution. There are other reasons than that of negotiating the Treasury to support view. It is a pity if, when facilities can be offered in positors, not all depositors offered them. There are a few Trustee Bank customers, for instance, without access to a cheque book.

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U.K. BANKING XI

The state of play in computers

TED SCHOETERS

There can be little doubt now at the Lloyds Bank branch counting system, described in the past by rival data processing jiggers as belonging to the "horse and cart" period of computing, has been outstandingly successful and far less costly than comparable equipment. Its success, following the achievement of the primary goal of going operational before the decimalisation day last January, is in the main due to the fact that designers of the system have not tried to do too much too soon. Having assigned right priorities to the type of information the main centre gives from its branches and, conversely, the design team set to define a complex which did do that, even if the terminals gathering and printing information were served by inexperienced personnel. This feature of the Lloyds system has undoubtedly been one of the keys to operational success. Too little account was taken during the set-up to the bank networks of personnel problems—not of training but also of timing the junior female type solution, with "idiot" terminals if you like, has been far more than multi-drop systems using much more sophisticated terminal devices. Gordon Hague, General Manager Organisation of Lloyds, says: "Simplicity, low cost and flexibility is what we set out to achieve and this is what we have achieved. Two IBM 360s running half the bank's 950 terminals—service—standards orders. We only 200 modems against 1,500 other systems would have demanded and we are saving a year in line alone. We have never been able to get the system, even when all terminals have been operated intensively on an experimental basis," he claims.

significant saving

By saving on modems—the which translate computer pulses into a telephone line—Lloyds has achieved a significant saving. It is that on line rental, not one of the other big banks has adopted this of building up the net, and all three have opted for "cleverer" terminals rate in local branches as computers in their own need be. And the system at Lloyds is not the one, though Mr. Hague says: "We do not start evolution, not revolution key," by which he means equipment will be amortised completely before the bank on.

By the IBM 65s which mainspring of the operation be six years old. How, then, a totally new system should be installed have not met targets. Significantly, it Barclays and Midland in particular are only now recovering

from delays they have suffered already here and to link progressively up to 900 branches and working with viable, though to them. This should be completed by 1973 at a rate of some 50 branches a month.

By that year too, the vast new Barclays centre at Wythenshawe, a Martins Bank site, where the structure and plant alone has cost £2½m. will have taken over another 900 branches, the remaining 600 or so being connected up to the Tottenham Court Road centre in London.

In this way, Barclays will be working two hybrid systems and a pure Burroughs installation for its on-line accounting. Burroughs sees the situation as one ultimately leading to Barclays being the first bank able to operate its branch network in real-time, that is constantly updating every account in the system rather than at pre-determined times of the day when branch machines have done their work. Barclays have been involved in a great deal of expenditure on the embryonic real-time system and to judge whether or not the decision to persevere was right, demands knowledge of how the network is operating, which will not be available till the middle of the decade.

Midland Bank too suffered an early set-back at the hands of English Electric Computers to which company it had been firmly wedded since Midland began to use these machines on a large scale in the early 1960s. At the time when its competitors all were busy testing systems and software with D-day some two years ahead, Midland was told that the English Electric Computer subsidiary, on the verge of being merged with International Computers and Tabulators, would not supply the four to six System 4-70 machines which had been chosen to run the Midland branch network from two or three centres.

Left outside

This was a decision full of consequence both for Midland and for the future ICL. It left Midland totally committed to Burroughs and ICL right outside the lucrative banking market for several years—until the Interbank system was set up under the Labour Government. Since then, Midland Bank has gone through virtually the same process as Barclays—suffering the change of the big central machines and making do for the time being with the elderly B5500.

The bank still expects to achieve what is virtually the definitive branch accounting system by 1973. Then it would have 1,750 full accounting branches operating on-line to four B6700s. Should this, in fact, be so—and Midland also has called in CAP to supervise the most important section of the network's software—the bank will be able to claim a two-fold increase in the number of machines and making do for the time being with the elderly B5500.

Because of the delays in getting the machines to site, Burroughs supplied three workhorse B5500s—well-tried machines but already long in the tooth when they were installed—to run the branch accounting network. The situation now is that Barclays, advised by the big has called in CAP to supervise software and systems house of Computer Analysts and Programmers, has accepted the first year lead over Lloyds, as well as "assessment tests." The intention is to add two more of these machines to the ones

	Installed	IBM	On order	Installed	BURROUGHS	On order
Nat. Westminster (with Centre-File)	155 x 2: 65 x 4: 40 x 6: 1460	7010 x 4 50 x 6 30 x 6 1461 x 5	165 x 2	1000 TC500s and TC 310s on line	Computers	
Barclays	"3340" x 113 on line	"3981" concentrators x 141			Computers	
	"2260" x 94 on line: "3981" concentrators x 25 on line				Computers	
	65 x 5: 50 x 5: 30 x 11: 25: 40		B5500 x 3: B6700	B6700 (Dec. '71) B6700 (1972)	Computers	
	"3940" x 470 on line: "3982" x 34 on line: "3981" x 5 concentrators on line: "2260" x 43 on line concentrator	"3940" x 10 "3982" x 31 "3981" x 3	2,600 TC 500s		Terminals	
Lloyds	65 x 40 x 5 1401 x 2	155 x 2: 145 x 2	B300 x 4 (clearing)		Computers	
	"3982" x 931 on line: "3981" x 114 concentrators on line: "3940" x 100 on line: "731" x 30 on line: "3965" x 2 concentrators on line	"3982" x 852 "3981" x 96 concentrators			Computers	
Midland	40		145 x 2 B5500 x 4: B6700 x 3	B6700 (1971)	Computers	
	"2260" x 6	"2260" x 54	1500 TC 500s		Terminals	
Royal Bank of Scotland	155: 50: 40 x 2				Computers	
	"3982" x 60 on line: "3981" x 6 concentrators	"3982" x 218 "3981" x 21 concentrators			Computers	
The Bank of Scotland	50 x 2: 30 x 2				Computers	
	"3982" x 333 "3981" x 41 concentrators	"3982" x 9			Computers	
Co-op	40 x 2:	20			Computers	
	"3940" x 5 on line	"3940" x 32			Computers	
Williams & Glyn.	50: 40: 30 x 2	155 145			Computers	
	"3982" x 250 on line: "3981" x 30 concentrators	"3982" x 83 "3981" x 13 concentrators			Computers	

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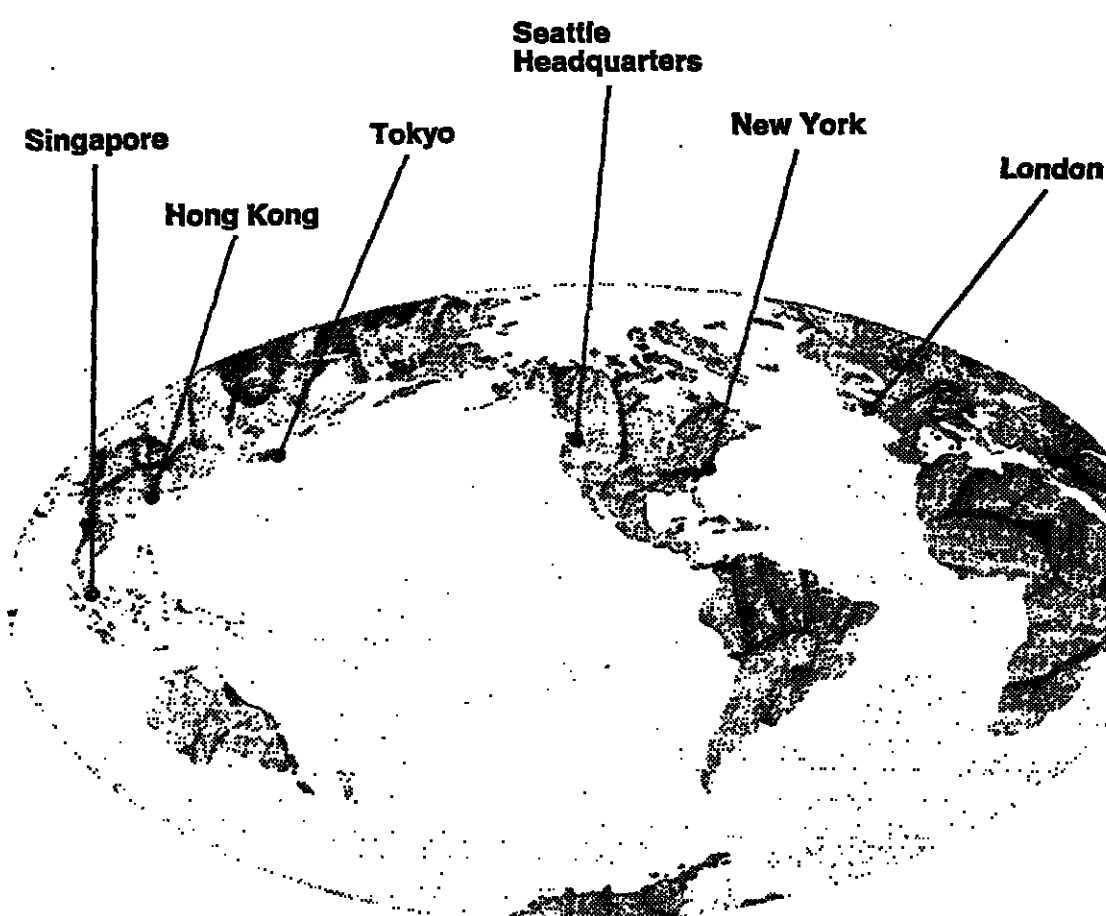
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U.K. BANKING XII

Clouds over Giro

By SANDY McLACHLAN

The future of the National Giro still hangs in the balance. Figures published just last week—three days after Giro's third birthday—show that in the year to March, 1971, it lost £6m. This is the same rate of loss as the previous year so that in profit and loss terms Giro is a good way behind its target of a five-year run-up to profitability.

It is now almost a year since the Minister of Posts and Telecommunications, Mr. Christopher Chataway, commissioned an inquiry into the Giro service, and when this was completed it was followed up by an independent report by chartered accountants Cooper Brothers. The second report has now been finished for some time, and Giro is hoping for an early decision on its fate when Parliament re-opens.

Giro feels that it has put forward a strong enough case to escape the Government's axe. Losses at this stage were always expected, and Giro had to put up with several exceptional factors during the year. In the first place, recruiting of new business came to a halt during the postal strike at the beginning of this year. Also the question of price increases has been deferred until Giro's future is decided. Still operating at 1968 prices, Giro badly needs price increases to restore margins eroded by rapid inflation.

Biggest problem

But Giro's biggest problem is the uncertainty caused by the question mark over its future. It operated in this climate of uncertainty for almost six months of its last financial year and continues to do so.

This point is beyond dispute. The longer the Government postpones its decision, the more difficult life becomes for Giro. As far as possible it is business as usual, but the crucial factor in moving towards profitability is recruiting new business (or more accurately attracting a higher average level of deposits). The all-important business accounts are understandably reluctant to gear themselves to switch to a system whose continued existence is in jeopardy.

Although hampered in its marketing operations at the moment, Giro is going ahead with a process of internal reshaping, and preparing new services to launch in a happier future climate.

If the green light is given, therefore, Giro will be in a position to swing back on to the offensive in its marketing policy. It already has some of the biggest names on the High Street poised to switch to Giro. All they are waiting for is confirmation that it will continue to operate.

Chequered career

Since it started business in 1968, Giro has had a more than average chequered career. In the White Paper profitability was defined as 12m. accounts of which 200,000 would be business accounts, and average balances inside the system of between £120m. and £180m.

The initial problems which Giro faced are now history. In its early stages performance was measured against wildly optimistic forecasts rather than realistic ones. The White Paper guidelines and it fell far short. The stationery was almost ridiculously complicated, and taking all the teething troubles together, Giro quickly got an image which was no help at all towards building a successful and financially viable service.

Revamping a poor image is much more difficult than starting from scratch, and Giro faced a long uphill struggle to re-establish its credibility. Simpler stationery was introduced, new services were started up, and with the benefits of experience Giro began to develop a clearer idea of the customers it wanted and the marketing techniques needed to attract them.

Strangely enough, one single move did more to re-establish Giro in people's minds than all the rest of the improvements put together. This was the "loans through Giro" link with Mercantile Credit announced in April last year. The anger this caused among the clearing banks kept Giro in free publicity for weeks and new accounts, which had been coming in at the rate of 3,000 to 4,000 a week, leapt

dramatically to around the 12,000-a-week mark. The scheme has been a success, and 60,000 Giro account holders have borrowed £13m. from Mercantile Credit through it.

This was Giro's high spot, but shortly afterwards came the general election, a new government, and the question mark over Giro's future.

Currently, Giro is behind its programme as outlined in the White Paper, but its director, Mr. Donald Wratten, is still confident that the target can be reached. However on the published figures Giro had accumulated losses of £7.7m. up to March 1970, and in the year to that date it lost £6m. adding to the loss for the year to March 1971 brings the running total up to almost £14m.

By March, 1971, halfway through Giro's initial five-year period, balances held in the system totalled £56.5m. held in 393,000 accounts. At the same date the number of Giro transactions was running at the rate of 1.2m. a week. This was not half-way to the target, although an acceleration can be expected as more and more people and businesses join in.

But it is the level of losses which has upset the Government, although things are not as bad as they might look at first sight. The point here is that Giro pays the Post Office full cost for the services it uses—for example, postal and counter service. To the Post Office itself, however, a lot of this payment from Giro goes in spreading overhead costs, which would be incurred anyway. Giro's loss is therefore the Post Office's gain to some extent.

Leaving this to one side, the outlook for Giro is in fact improving, given that it gets the chance to take advantage of the situation. Already its growing international business is profitable, and entry to the Common Market would radically alter the picture in Giro's favour.

In a country where Giro is a relatively new and still controversial service, it is difficult to grasp just how much an accepted part of the business scene giro is abroad. In most

Western European countries the postal giro services have been built up over a number of decades and are the accepted form of money transmission.

The most successful European giro is undoubtedly Switzerland's, where a service has been in operation for over 60 years. Most of its accounts are commercial enterprises and an interesting contrast as compared with the British Giro, where the Swiss commercial banks use giro as an extension of their own services and keep a proportion of their liquid resources in giro balances.

The preponderance of commercial customers rather than private individuals makes for a very high average balance per account, which is just over £1,000 compared with an average of something over £50 in this country. The commercial customer also raises the average number of transactions per account. At the end of 1969, the Swiss Giro is the French equivalent. This holds the distinction of being easily the biggest of the European giro services with no less than 8.8m. accounts at the end of 1969, at the end of 1970 the British Giro had 372,000.

The French Giro does not make money, but this is largely because it does not get full use of the credit balances within the system. Indeed, until the French Treasury used to take all the giro balances in its own use in return for a subsidy amounting to 1.5 per cent of the balance of private accounts.

Overseas lines

With increasing European trade, the European giro has found their international business growing faster over the last few years than international transactions. Britain alone has links with all the European giro services, and has even forged links with Japan.

It is clear that entry into the Common Market would mean British business into closer trading contact with commercial enterprises whose natural manner of money transfer is through a giro system. This would undoubtedly be the attraction of a Giro system to the British businessman.

Back at home, Giro's marketing activities have been drastically reorganised. The key changes was the appointment from outside the Office of two senior marketing executives. Mr. Bob Marx was formerly a senior executive with Rank Organisation, then ran his own business before joining Giro. He is now a controller. Mr. Tony Spooner, who has become marketing manager, has a record which includes senior marketing posts at British Domestic Appliances and the P.T.B. As part of package Giro also changed its advertising agency.

The old system whereby 150 vice representatives who were not directly employed by Giro has now been wound up. The new system is gradually being replaced with a direct selling system which will eventually reach a strength of 70. There will be a big emphasis on going quality trade: the business account rather than the individual. And there will be a push of the "pay the Giro" facilities.

The Government may have accumulated losses of £14m. and the prospect of a more difficult to recover its lame-duck policy. But it is increasing support for the Giro system as an integral part of the banking system. As the banks themselves face costs of offering this service rising they are expected to moderate their opposition to Giro, which anyway sends only a very modest sum to their level of deposits.

Overseas banks

By C. GORDON TETHER

"Nothing is altered but the name," proclaimed a recent Barclays Group advertisement announcing that the plan to turn Barclays Bank DCO into Barclays International had now taken effect. And in a strictly day-to-day operational sense this was right, seeing that no one entering any of the bank's multitude of branches would have found things noticeably different on the day the new title came into use from what they had been during Barclays DCO's final session.

Yet, standing a little further back one can see the change as marking a major landmark in an evolutionary process—a process that has, within the space of a few years, converted Barclays International arm along with its sister British overseas banks from an overhang from Britain's imperial past into international banking institutions fully equipped to hold their own in a world in which finance is becoming more and more internationalised.

Second up-dating

This was the second up-dating of Barclays overseas subsidiary's name, the DCO having been boiled down some years back from the "Dominion, Colonial and Overseas" appellation with which the bank had started life. But in a basic sense it was a much more significant one.

When the dismantling of the British Empire got under way after the end of World War Two, all British overseas banking institutions found it incumbent upon them to avoid treading on the toes of rising nationalism in the countries on which they were operating. Which meant not drawing attention to their earlier association with the onward march of the British Raj. But branch life continued to develop on much the same lines as it had before, while London headquarters remained occupied very largely with supervising their overseas networks and extending them as and when suitable opportunities arose.

This year's change, however, reflects a fundamental reshaping of its way of life that Barclays overseas empire has experienced in common with nearly all the other overseas banking networks with roots in London. To-day there is a growing tendency in the less-developed countries which have traditionally provided the main grazing grounds of British overseas banks for the foreign-owned banking institution directly answerable to headquarters in a distant capital to be seen as out of step with the times.

Plans for banking reform in

less-developed countries still occasionally call for local majority ownership of the share capital. But more often there is a willingness to be content either with local incorporation of the guest banks' branch systems or a re-orientation of their activities that will enable them to remain active in organising the international side of local banking activity while accepting a dwindling role in domestic banking traffic.

Moving with this nationalistic tide or in some cases in advance of it, the London overseas banks have been busily establishing locally incorporated subsidiaries in many countries to run their branch networks there. Barclays branches in South Africa now operate under the banner of Barclays National Bank. There is a Barclays Bank in Zambia and equivalent institutions are planned for Kenya, Israel, Trinidad and Jamaica. Similar action is being taken by the Standard Bank and other London overseas banks.

Obviously the change in the banks' role in their main traditional sphere of activity has not been without its painful side. Much remunerative local business has been wholly or partially lost or now has to be shared with the "home side" partners. And where branch networks have been expropriated in their entirety, the compensation has often been much less than adequate.

Yet the fact that many of the less-developed countries have come to recognise the advantages of retaining the services of established foreign institutions for organising their external traffic, has meant that the British overseas banks have been able to carry on developing the international side of their business in traditional markets—and this just when the scope for expanding it has been increasing. For with a growing emphasis on private investment funds in the flow of financial resources from the affluent countries to the Third World and the Euro-currency market looking for new outlets for its over-abundance of funds, they have been in a favourable position to exploit the new emphasis in their activities.

It is significant that Bank of England statistics covering the activities of the international banking community in London point to a marked improvement in the performance of the British overseas and Commonwealth banks sector during the past year or so. Thus in the 12 months to the end of June last, their total deposits rose by more than a quarter to £6,346m., whereas for the international banks as a whole the increase

was limited to about 20 per cent.

Moreover, to judge by profits statements for the first half of this year, earnings experience has derived considerable net benefit from the upsurge in activity notwithstanding the fact that costs have also been increasing fast.

It would, of course, be unwise to count on this good fortune continuing. President Nixon's August measures have set a chill wind blowing across the world. At the same time, the dollar's fall from grace has placed a major question-mark over the future of the Euro-currency market and international financial traffic in general. But one can presumably hope that the advanced countries will recognise the importance of seeing that the work of building up the living standards of less-developed countries continues at an appropriate pace, come what may. In view of the British overseas banks' continuing deep involvement in the financial affairs of the Third World, this should mean that, if the world economic climate is to become somewhat cooler for a time, they should experience less difficulty in adapting themselves to the new temperature than many other institutions.

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Labour News

Toolroom shop stewards plan tougher action

BY ALEX HENDRY, LABOUR REPORTER

COVENTRY TOOLROOM stewards are expected to propose a tougher action to-night when they meet to discuss their pay. They have already hanged over a strike—today's will be the seventh. In reply the employers will lock out the strikers tomorrow, the second week of their retaliatory action.

The pay row is over the Coventry toolroom agreement—a wartime measure to ensure that toolroom rates kept pace with those of production workers. On Saturday the district committee of the United Electrical, Electronic and Engineering Workers accepted the new deal and that was the end of the matter. Mr. Andy Boyle, district secretary, said that the agreement was "unimpaired". It called for the subject of the union and it has been unanimously rejected. He said the committee had been a "very important decision".

Other workers

This week 1,300 Rolls-Royce toolroom workers will get a 4-1/2% pay increase as part of a new deal. The company has agreed to the new deal and that was the end of the matter. Mr. Andy Boyle, district secretary, said that the agreement was "unimpaired". It called for the subject of the union and it has been unanimously rejected. He said the committee had been a "very important decision".

Seamen campaign against £100 'fines' threat

BY OUR LABOUR REPORTER

MERCHANT SEAMEN could be fined up to £100 by ships' unions under a new regulation passed by the Government. But the National Union of Seamen is campaigning against the regulation which the Government introduced by June 1972. It is union will warn employers that if they do not help to get a regulation withdrawn, seamen will be instructed not to go to work. The union claims that the regulation will give ships' captains the right to stop up to £100 of seamen's wages for damage caused to company property. A union spokesman said yesterday: "The captain will have this right on an allegation. There is no provision for a proper procedure to examine the allegation. The only way a man could recover the money stopped in his wages would be to take a civil court action."

A committee has been set up by the NUS to approach the Parliamentary Labour Party and the Government to explain the union's objections. The regulation follows from the Pearson report on the industry after the 1968 seamen's strike. The union spokesman added: "We always had the impression that the regulations would be negotiable. The change of Government seems to have led to a change in attitude."

Shippers' office staff next ASTMS target

BY OUR LABOUR REPORTER

OFFSHORE shipping staff are to be the next target in the campaign by the Association of Shipments, Technical and Management Staffs to recruit City firms into union membership. Mr. Clive Jenkins, general secretary of ASTMS, said yesterday that the union had been matched by staff of the and O line and would be holding a campaign rally for them on this week. The union is planning meetings at other ports.

Mr. Jenkins added: "We intend that P and O has to be the next target in the campaign by the Association of Shipments, Technical and Management Staffs to recruit City firms into union membership."

Times dispute must be solved in two weeks

BY ALEX HENDRY, LABOUR REPORTER

SIDES have agreed to a week deadline to solve the dispute which threatened to prevent the Sunday Times printing yesterday. The paper was reduced to 48 pages on Friday. The management said it wanted to close the dispute as soon as possible. It was the maximum if the paper was to be printed at all. The previous day it was also reduced in size to 48,000 copies were lost.

The management agreed to suspend the closure. The garage, on a neighbouring site to the Sunday Times building, services the delivery vans used by the Sunday Times and its sister paper, The Times. The company said it wanted to close it down because it was uneconomic and was in any case on a site that was scheduled for redevelopment.

The union opposed the closure on the grounds that an alternative site could be found for the garage and that the losses which the company said it was making could be reduced by concentrating the work on delivery vans and stopping the practice of printing production vans and stopping the practice of printing production vans and stopping the practice of printing production vans.

More than 270 employees of the Nottingham dyeing company will lose their jobs when it will close down between November and the New Year. The decision to close the 100-year-old Forest Works of Bulwell, finishing company has been taken because of declining orders. The company is a subsidiary of the Manchester-based Whitbread group.

One hundred and ten workers at the Vale Security Products factory in Wiltshire, Staffs, are to be made redundant this week. The workers, mostly women, were taken on at the beginning of the year to help clear a backlog of orders.

A spokesman said the backlog had now been cleared, and the company was returning to normal working. About 30 production workers will lose their jobs with the closure on October 30 of the Swadincote Bread Company, in Swadincote, South Derbyshire. The company, which was founded in 1927, had been found for them.

David Fishlock, Science Editor, looks at the progress and marketability of our high-duty materials, such as carbon fibre, titanium and zirconium

The trials of high technology

THE CRASH of Rolls-Royce RB-211 engines has put paid to any early this year put paid to any remaining hopes Britain may weight ratio over even this have had of introducing a novel featherweight metal, commercial high-duty material, carbon fibre, faster than market forces was undoubtedly a factor in normally permit. The normal ICT's decision in 1968 not to pattern is a very slow build-up in demand as confidence grows, and a correspondingly leisurely decline in price.

High-duty materials are usually introduced in response to the demands of advancing technology. But there were those who believed carbon fibre to be so important an advance that it could be used to upgrade British engineering right across the board. This goal was potentially far more lucrative than any likely returns in royalties from licensing the manufacturing process abroad.

RB-211 engine

Unhappily—and quite unjustifiably—some of the stigma of Rolls' misfortunes seem to have stuck to carbon fibre. In fact the TriStar's RB-211 engines will have some components of carbon fibre, although the really important application, the big fan, has been set back for some years at least. The Receiver still intends to sell of the carbon fibre plant at Hucknall, along with the advanced materials subsidiary at Avonmouth, Rolls-Royce Composite Materials. He has received six bids—one of them foreign.

Meanwhile, Rolls-Royce redesigned its engine around a titanium fan. This is a metal of which Britain had great expectations a decade ago, when the Concorde was born, yet which has remained too expensive for all but a handful of applications, chiefly in aerospace. Today Imperial Metal Industries plant at Witton, with a capacity exceeding 5,000 tons a year, has to quote Mr. J. D. Mountford, sales director of its new metals division, "very substantial spare capacity."

Carbon fibre's misfortunes will make no difference to the demand for titanium, despite the fact that each engine now needs another ton of the metal. This is because the big titanium forgings for the fan are being imported already machined. The third big titanium market at present is the Hawker Harrier's Pegasus engine, approaching two tons of ingots apiece. Smaller, though just building up to its peak, is the Anglo-French Jaguar, the British version of which calls for about a ton of titanium all told.

MRCA project

Further ahead lies the Anglo-German-Italian MRCA, still being developed, for which sizeable orders cannot be expected before the mid-1970s. But the numbers are large and each of its twin engines will be needing upwards of two tons of titanium ingots. Titanium costs from £1.50 per pound for the ingot to £3 per pound for foil. Happily for



Mrs. Marion McQuillan, technical director of ICI's new metals division, with Mr. John Woolmer, production manager for special metals.

the producer, a great deal at If made its commercial debut present is discarded as waste. with the nuclear submarine. But Engine components use on despite an expanding nuclear average only about 20 per cent. fleet—14 vessels float or on of the ingot, while in sculpting order—the British market re- the airframe still more is mains flat, taking less than 5 whittled to waste. Scrap is per cent. of total national out- not reclaimed, since no pro- put of titanium.

Missing here is a domestic power market for water reactors. Any water reactor sees no problem in meeting any needs substantial amounts of a demand for titanium likely to tough zirconium alloy called arise in the next two or three years. In Europe, aerospace still dominates the market for sursized water reactor, over five titanium, the breakdown being tons for a boiling water reactor, about 60:40. Outside aerospace, and 11 tons for a steam-generat- however, sales have been ing heavy water reactor "very encouraging indeed." (SGEWR).

heavy but highly resistant to believes it will be the mid- heat. With its help, it was 1970s before superconductors argued, engines such as the gas really take off. The first big turbine could be run at tem- peratures several hundreds of sive superconducting alterna- degrees higher. Unfortunately tors for large-scale power niobium turbine blades, for generation; Westinghouse instance, needed protection, and Electric is already building a the surface coatings turned out 50 MW prototype.

The brightest prospect for advances among materials is for lightweight composites— plastics endowed with the strength and stiffness of metals. A decade ago these were re- garded as aerospace materials. losses and promised more To-day they are spreading efficient electrical machines, widely into engineering where- Alloys of niobium and titanium ever weight can be shed turned out to have a useful advantageously.

The reinforcement that is set- ting the pace is glass fibre. Two major producers, Pilkington and Turner and Newall, for electrical engineering. The dominate the market in Britain; the former is putting into new methods of making glass fibre the kind of effort it has put into "float" glass.

Wide range

Interest ranges from high- duty products such as airframe structures and gas centrifuge rotors to the massive market emerging for lightweight composite building materials. Pilkington has exclusive rights to a Government patent on alkali-resisting glass fibre for reinforcing cement. Still stronger and stiffer as a reinforcement is carbon fibre. With British production capacity totalling only 50-100 tons, its price remains high— although low enough, the industry believes, to meet short-term competition from overseas rivals for any big contracts, such as might be placed by the tripartite gas centrifuge companies.

Meanwhile in the U.S., where despite heavy curtailment of aerospace activity a market for 200 tons a year of carbon fibre is forecast by 1975, the first results will soon be seen of the crash programme on carbon fibre that followed the orders to Britain for the RB-211 in 1968. Already for instance, Pratt and Whitney is testing scale models in carbon fibre of a major component, the fan exit case, for the rival JT9D engine.

Swiss-based fund halts redemptions

BY OUR OWN CORRESPONDENT GENEVA, Oct. 24

INVESTORS CAPITAL TRUST, a more than \$25m. of investors' small Geneva-based offshore fund money, according to company operation, organised along the same lines as Investors Overseas from the claimed high of about \$70m. and a nearly 40 per cent. of its funds and is moving slump from the total six months out of Switzerland.

ICT has successfully managed to stay out of the limelight throughout the IOS crisis. But it has now run the newly-strengthened legislation because a considerable proportion of the assets were invested in real estate which could not be realised in a hurry without substantial losses. The ties of about 12,000 clients have been shipped to Monte Carlo and it is claimed that the company, a Panamanian corporation with headquarters in Toronto, will continue operations and Fund of Nations—still total from there.

Marsh to give evidence to U.S. Senate committee

BY ELSBETH GANGUIN

MR. RICHARD MARSH, Chairman of British Rail, is flying to the U.S. to-day to give evidence before the Senate Sub-Committee on Surface Transportation later this week in Washington. This is Mr. Marsh's first trip overseas in his capacity as chairman since he took over on September 13. It will be the first time, too, that any chairman of BR has given evidence to a Senate Committee.

The Sub-Committee on Surface Transportation operates under the chairmanship of Senator Vance Hartke (Democrat, Indiana) and is studying the problems of integrated transport systems.

Mr. Marsh will speak at a public hearing on Thursday about British Rail being "a business, not just a social service." He was Minister of Transport when the present Transport Act went through Parliament. Its keynote, as far as British Rail is concerned, is "profitability." It is thought, therefore, that in spite of his short tenure of office, Mr. Marsh will be well equipped to give evidence on this subject.

He will be followed, on Friday, by Dr. Sydney Jones, BR Board member for engineering and research, who will describe the growth in BR of inter-city passenger services. He will also talk about BR's new technology to meet future needs in the shape of the advanced passenger train, designed to run at speeds of up to 155 mph on existing tracks.

British Rail says that Mr. Marsh and his team are the first witnesses from outside the U.S. to appear before the sub-committee. The invitation followed a presentation by BR scientists last April, when they explained the concept of the advanced passenger train to Mr. John Volpe, Jaguar.

RECORD OUTPUT FOR JAGUAR

A record number of Jaguar and Daimler cars were built in the past year and there was a "healthy" increase in home deliveries, Jaguar said at the week-end.

Exports remained at about 18,000 from October, 1969, to September, 1970, but home deliveries went up from 12,000 to 14,000. The extensive delivery delays are being reduced to more predictable proportions, said Jaguar.

Dublin, December 1921

Gibraltar, December 1966

Westminster June 1832

Westminster January 1799

Jarrow, October 1936

There are times when only The Times will do

One of the most important parliamentary debates in modern British history is now in progress.

After the final division we will know if we are to accept or reject the negotiated terms for Britain's entry into the European Economic Community.

The decision is vital to the economic and political future of the country; and how and why it is arrived at, is of consequence to us all.

For reports of parliamentary affairs The Times is second only to Hansard; in analysis, it is second to none.

If you wish to be well-informed on every facet of the Common Market debate, The Times offers you incomparable value.

When The Times speaks, the world listens.

Westminster October 1971

A copy of this Offer for Sale, having attached thereto the documents specified below, has been delivered to the Registrar of Companies for registration. Application has been made to the Councils of The Stock Exchange, London, and The Midlands & Western Stock Exchange, for permission to deal in and for quotation for the whole of the fully paid Ordinary Share Capital of Pork Farms Limited ("the Company") issued and to be issued. The Application List for the Ordinary Shares now offered for sale will open at 10.00 a.m. on Thursday, 28th October, 1971 and will close as soon thereafter on the same day as Samuel Montagu & Co. Limited may determine.

Pork Farms Limited

(Incorporated under the Companies Act 1929)

Samuel Montagu & Co. Limited

Offer for Sale

1,050,000 Ordinary shares of 10p each at 115p per share

Payable in full on application

The Ordinary Shares now offered for sale rank in full for all dividends hereafter declared on the Ordinary Share Capital of the Company.

Procedure for Application

Applications must be in multiples of 100 Shares up to 2,000 shares and thereafter in multiples of 200 shares up to 5,000 shares and in multiples of 500 thereafter. Each application must be accompanied by a separate cheque for the full amount payable on application and be forwarded to Samuel Montagu & Co. Limited, New Issue Department, Augustine House, Austin Friars, London, EC2N 2JL. Cheques, which must be drawn on a bank in and be payable in England, Scotland or Wales, must be made payable to "Samuel Montagu & Co. Limited" and be crossed "Not Negotiable". All cheques are liable to be presented for payment on receipt.

Preferential consideration will be given to applications made by Group employees including executive Directors (other than Mr. D. C., Mr. F. C. and Mr. J. C. Samworth) up to a maximum of 105,000 Ordinary shares if made on the special pink Forms of Application provided. Such applications must be for a multiple of 10 Ordinary shares with a minimum of 10 Ordinary shares.

Acceptance of applications will be conditional upon the Council of The Stock Exchange, London granting on or before 30 November, 1971 permission to deal in and quotation for the whole of the issued Ordinary Share Capital of the Company. Money paid in respect of applications will be returned if such permission and quotation are not granted by that date and in the meantime will be retained by Samuel Montagu & Co. Limited in a separate account.

If any application is not accepted, the amount paid on application will be returned in full and, if any application is accepted for fewer Ordinary shares than the number applied for, a cheque for the balance of the amount paid on application will be returned, in each case through the post at the applicant's risk.

Arrangements have been made for the registration by the Company, free of stamp duty, of the Ordinary shares now being offered in the names of the persons entitled there to under the Letters of Acceptance which will be renounceable up to and including 15th December, 1971. Share certificates will be available on or after 14th January, 1972.

Copies of this Offer for Sale with Forms of Application may be obtained from:—

Samuel Montagu & Co. Limited,
New Issue Department, Augustine House, Austin Friars, London, EC2N 2JL.

Laurence, Prust & Co.,
Basildon House, Moorgate, London, EC2R 6AH.

Smith Keen Barnett,
Exchange Buildings, Stephenson Place, New Street, Birmingham, B2 4NN.

Hopewell, Powell, Trease & Co.,
11 Smithy Row, Nottingham, NG1 2ER.

Midland Bank Limited,
P.O. Box 68, 130 New Street, Birmingham, B2 4JU.

Midland Bank Limited,
6 Victoria Street, Nottingham, NG1 2FF.

Share Capital

Authorised

£	Ordinary Shares of 10p each
300,000	
£	Deferred Shares of 10p each
100,000	
£400,000	

Issued and to be issued fully paid
£
200,000
100,000
£300,000

As at close of business on 14th October, 1971, the Company and its subsidiaries had outstanding commitments under asset leasing arrangements of £102,000. Save as aforesaid and apart from inter-company indebtedness and guarantees, neither the Company nor any of its subsidiaries had outstanding any mortgages, charges, debentures, bank or other similar indebtedness, hire purchase commitments, leasing arrangements or, except in the ordinary course of business, any guarantees or other material contingent liabilities.

DIRECTORS:

Frank Samworth (President)
34 Rivermead, Wilford Lane, West Bridgford, Nottingham.

David Chetwode Samworth
(Chairman and Managing Director)
Markham House, Thorpe Satchville, Melton Mowbray, Leicestershire.

Frank Chetwode Samworth
24 Village Close, Edwalton, Nottingham.

John Chetwode Samworth
42 Rivermead, Wilford Lane, West Bridgford, Nottingham.

Thomas Kenneth Parr, J.P.
The Grove, Cropwell Butler, Nottingham.

BANKERS:
Midland Bank Limited,
P.O. Box 68, 130 New Street, Birmingham, B2 4JU.

SOLICITORS TO THE COMPANY:
Day, Boot & Pollard,
3 East Circus Street, Nottingham, NG1 5AH.

SOLICITORS TO THE OFFER:
Evershed & Tomkinson,
Lombard House, 145 Great Charles Street, Birmingham, B3 3LX.

AUDITORS TO THE COMPANY:

Agar, Bates, Ledsmar & Co., (Chartered Accountants)
Edmund House, 12-22 Newhall Street, Birmingham, B3 3DX.

REPORTING ACCOUNTANTS:
Price Waterhouse & Co., (Chartered Accountants)
3 Frederick's Place, Old Jewry, London, EC2R 8DB.

BROKERS:

Laurence, Prust & Co.,
Basildon House, Moorgate, London, EC2R 6AH
and The Stock Exchange, London.

Smith Keen Barnett,
Exchange Buildings, Stephenson Place, New Street,
Birmingham B2 4NN and The Midlands & Western Stock Exchange.

Hopewell, Powell, Trease & Co.,
11 Smithy Row, Nottingham, NG1 2ER and
The Midlands & Western Stock Exchange.

SECRETARY AND REGISTERED OFFICE:
Thomas George Wilkinson Makings, F.C.I.S.,
Lilac Grove, Beeston, Nottingham, NG9 1PJ.

REGISTRARS AND TRANSFER OFFICE:
Samuel Montagu & Co. Limited
St. Olaf House, Tooley Street, London, SE1 2PL.

History and Business

Pork Farms Limited ("the Company") was incorporated in April 1931 as Furnies Bros. (Nottingham) Limited and traded as pork wholesalers. It was acquired by members of the Samworth family in 1969 and adopted its present name in September 1971.

The Company acts only as a holding company, its principal subsidiaries being T. N. Parr Limited ("Parr"), a company developed from the pork butcher's business acquired by Mr. Frank Samworth in 1950, and F. W. Samworth Limited ("Samworth"), a company which developed under the name Pork Farms and was acquired in 1969. The growth of the business has been achieved both by internal expansion and by the acquisition of similar businesses in the Midlands. The Company and its subsidiaries, all of which are wholly owned, are collectively referred to as "the Group".

The business of the Group is the manufacture and sale of meat products and in particular pork pies, pork sausages, bacon, ham, steak and kidney pies and pastries. The Group's best known products are pork pies and sausages, sold under the "Pork Farms" and "Parr's" labels, which have an excellent trade consumer reputation. Pies have been won regularly at all major exhibitions in the country, including the Melton Mowbray pie exhibition. The Group had the distinction of winning three gold medals at the latest International British Bakery Exhibition held in London in 1970.

Approximately 70 per cent. of the Group's sales are made direct to multiple and independent grocers, butchers and other stores; the remaining 30 per cent. are made through the Group's own retail outlets. About three-quarters of direct sales are distributed by the Group's van sales service which operates from its factories and from depots at Birmingham, Leicester and Norwich; daily deliveries from the Group's factories are made to these depots by refrigerated trucks. Sales are also made in the north of England and to leading stores in the London area. The Group's retail business is conducted through its 46 shops located in the Midlands and South Yorkshire and selling predominantly products manufactured by the Group.

In recent years direct sales have increased faster than retail sales and it is anticipated that this trend will be maintained. The Group now supplies products to one of the leading supermarket groups for re-sale under its own label. Over 75 per cent. of the total sales are for cash on delivery and at present no single customer accounts for more than 3 per cent. of sales.

Apart from one contract, renewable annually, for the supply of pigs (which accounts for approximately 11 per cent. of the Group's raw material requirements), the Group has no long term contracts for the supply of raw materials.

Management and Staff

Mr. Frank Samworth, who is 66, was Chairman and Managing Director of Parr's from its purchase in 1950 until February, 1968 and is now President and a non-executive director of the Company. Mr. Frank Samworth's three sons, who are in their thirties, are the executive directors of the Group. Mr. David Samworth, who has been with the Group since 1956, was appointed a director of Parr's in 1967 and became group Chairman and Managing Director in February, 1968. Mr. F. C. Samworth and Mr. J. C. Samworth, who joined the Group in 1953, were appointed directors of Parr's in 1957 and are jointly responsible with the Chairman for the operations of the Group. Mr. T. K. Parr, who is 59, was Samworth's chief executive and principal shareholder until 1965. He was appointed a director of Parr's in September 1970 and is a non-executive director of the Company. Mr. David Samworth, Mr. F. C. Samworth and Mr. J. C. Samworth have recently entered into Service Agreements, details of which are given below.

The Group has developed a strong team of young executives working in key functions in the various operating companies and has a policy of retaining and encouraging local management, particularly when a business is acquired. There are nine executive directors of the operating subsidiaries and their average age is 40. A share incentive scheme has been established for certain directors and executives; details of the scheme are set out below.

The Group, which has good labour relations, employs approximately 1,130 people, of whom about 520 are engaged in production, 160 in distribution, 350 in the retail shops and the balance in administration and other activities. A contributory pension and life assurance scheme is in operation for certain of the staff and employees (including certain directors of subsidiary companies).

Premises

The Group's two principal factories are in Nottingham. One factory, which is freehold, was purpose-built in 1980 and has subsequently been extended to a total of 45,400 sq. ft. The second main factory (30,000 sq. ft.) which is predominantly freehold, is being compulsorily acquired by the local authority and a new freehold factory is being built for completion in August, 1972. The move to the new factory, which will have an area of approximately 60,000 sq. ft., has been planned and phased so as to ensure continuity of production. The planned capacity of these two modern factories, together with a new 20,000 sq. ft. freehold factory for a subsidiary at Stoke-on-Trent (due for completion in October 1972), will provide ample room for future expansion of production.

A summary of the Group's properties is set out below.

Net Assets and Working Capital

As will be seen from the Accountants' Report, the net tangible assets of the Group at 27th February, 1971 were £308,828. If there is added to this figure the sum of £122,000, being the estimated net proceeds of the issue of 105,000 Ordinary Shares receivable by the Company after deducting the expenses payable in connection with the Offer for Sale, the net assets would be increased to approximately £432,000.

The Directors are of the opinion that, having regard to the net proceeds of issue mentioned above and available bank facilities, the Group will have adequate working capital for its present requirements, including the capital expenditure on the new factories.

Profits, Prospects and Dividends

As will be seen from the Accountants' Report, sales have grown consistently over the past 10 years. The main growth in profits has however been achieved since 1968 largely as a result of more effective product marketing and rationalization of Samworth with other companies in the Group. The exceptional increase in profits in 1969 reflects unusually favourable raw material prices in that year. In July, 1969, F. W. Samworth was acquired for cash and was then earning profits of £28,000 on a turnover of £1.8 million. F. W. Samworth's profits have since been increased substantially.

The Board is confident of being able to continue the Group's growth of profits by maintaining a high quality product, by increasing sales, both in its existing markets and by further development of own label business, and by continuing its policy of acquiring other companies in the food manufacturing industry. The rise in raw meat prices which is likely to follow entry into the Common Market should not affect profits adversely since the Group adopts a policy of fixing its main product selling prices weekly by reference to movements in raw materials prices. Moreover the experience of the past few months indicates that the rising price of fresh meat increases the demand for manufactured meat products. Subsidies under the Government's bacon stabilizer scheme are not a significant factor in the Group's cost structure: it is expected that this subsidy will amount to approximately 1 per cent. of total sales in the financial year ending 28th February, 1972.

Unaudited accounts show sales and profits before tax for the six months to 28th August, 1971 amounting to £2,915,000 and £195,000 respectively compared with £2,720,000 and £125,000 in the comparable period of 1970. The Directors expect that, in the absence of unforeseen circumstances, profits before taxation for the year ending 28th February, 1972, will be not less than £400,000.

The Board expects to recommend a final dividend on the £200,000 issued Ordinary Share Capital for the current year of 30 per cent. payable in June, 1972. In a full financial year, on the basis of profits before tax of £400,000 and corporation tax at the rate of 40 per cent. it would be the intention of the Board to recommend dividends totalling 50 per cent. of which 20 per cent. would be payable as an interim dividend in December and 30 per cent. as a final dividend in the following June.

The Deferred Shares, details of which are set out below, do not rank for dividends and will not be converted into Ordinary Shares until the publication

of the annual accounts for the year ending 28th February, 1977 or for the year in which profits before tax per share exceed 27p being approximately double the level forecast for the year ending 28th February, 1972; whichever is the earlier.

On the basis set out above, profits of £400,000 in a full year would be appropriated as follows:—

Profits before tax	400,000
Corporation Tax assumed at 40 per cent.	160,000
	240,000
Dividends totalling 50 per cent. on issued and fully paid Ordinary Share Capital	100,000
Leaving for retention	£140,000

On this basis and at the Offer for Sale price of 115p, the price earnings ratio and the Ordinary Dividend cover would be as follows:—

	Price earnings ratio	Dividend Cover
On £300,000 Ordinary Share Capital 14.37	1.6 times	
(assuming conversion of Deferred Shares)	9.58	2.4 times
At the Offer price, the dividend yield would be 4.34 per cent.		

ACCOUNTANTS' REPORT

The following is a copy of a joint report from Agar, Bates, Ledsmar & Co., the Company's auditors and Price Waterhouse & Co., the reporting accountants.

The Directors,
SAMUEL MONTAGU & CO. LIMITED
PORK FARMS LIMITED
Gendemen,

Throughout the period covered by this report Pork Farms Limited ("the Company") and T. N. Parr Limited ("Parr") have been under common ownership and control. On 21st October, 1971 Parr's became the wholly owned subsidiary of the Company following an exchange of shares. The Company, Parr's and its subsidiaries are referred to in this report as "the Group". We have examined the books and accounts of all companies in the Group for the periods relevant to this report.

The following is a summary of the combined turnover, depreciation and profits before taxation of the Group for the ten years and four months ended 27th February, 1971, arrived at on the basis set out below:

Period ended (52 weeks unless stated otherwise)	Turnover £	Depreciation £	Profit before taxation £
28th October, 1961	614,898	10,810	20,410
27th October, 1962	627,841	12,147	21,705
2nd November, 1963 (53 weeks)	841,824	10,821	1,637
31st October, 1964	821,682	15,835	15,203
30th October, 1965	1,044,389	18,118	78,017
28th October, 1966	1,227,671	26,955	30,040
28th October, 1967	1,475,350	29,306	65,119
2nd November, 1968 (53 weeks)	1,856,217	35,585	86,348
1st November, 1969	2,381,944	38,440	148,630
28th February, 1970 (17 weeks)	1,458,112	24,466	56,285
27th February, 1971	4,404,280	93,368	278,431

The profits shown in column (iv) above are stated before taxation and after charging all expenses of working and management (including depreciation as shown in column (iii)) and interest payable and after making such adjustments as we consider appropriate.

The results of subsidiaries acquired during the period, all of which were acquired for cash, have been included in the respective years of acquisition. Payment of £171,274 of the consideration for the acquisition of a subsidiary in July 1969 was deferred for two years without interest and accordingly no interest on this amount has been charged in arriving at the profits shown above.

The emoluments of the present directors of the Company for the 52 weeks ended 27th February, 1971 amounted to £35,931. Under arrangements now in force their emoluments would have amounted to £35,000.

Net Tangible Assets

The following is a statement of the net assets of the Company and the Group as at 27th February, 1971 based on audited accounts at that date adjusted to reflect the issue of shares by the Company in connection with the acquisition of Parr's on 21st October, 1971 and after making such adjustments as we consider appropriate.

Company	£	Group	£
FIXED ASSETS			
Land and buildings	194,711		
At professional valuation at 27th February, 1971:			
Freehold			375,000
Long leasehold			29,800
Short leasehold, at cost	85,135		404,800
Less: Depreciation	39,048		20,088
			424,688
Plant and motor vehicles, at cost	877,170		
Less: Depreciation	440,763		
			236,407
INTEREST IN SUBSIDIARIES			
Shares held at 27th February, 1971, at cost	30,163		
Shares acquired on 21st October, 1971, at nominal amount of shares issued in exchange	43,184		
Less: Amount payable	73,347		
	761		
			291,455
CURRENT ASSETS			
Stocks at the lower of cost and net realisable value	146,884		
Debtors	194,711		
Short term deposits	116,000		
Cash	3,087		
	459,682		
Deduct: CURRENT LIABILITIES			
Bank overdraft (secured)	63,713		
Creditors	367,476		
Corporation tax	148,864		
Consideration for acquisition of a subsidiary (paid in July 1971)	171,274		
	761,227		
			291,455
NET CURRENT LIABILITIES			
	11,945		
			369,638
Deduct: DEFERRED LIABILITIES			
Corporation tax payable after 28th February, 1972	35,000		
Tax deferred for acquisition of a subsidiary	25,000		
	60,000		
NET TANGIBLE ASSETS			
	£308,828		
ISSUED SHARE CAPITAL			
At 27th February, 1971	15,000		
Issued on 21st October, 1971 for the acquisition of Parr's	43,184		
	58,184		
CAPITAL RESERVES			
REVENUE RESERVES	2,457		
	60,641		
Less: PREMIUM PAID BY PARR'S ON ACQUISITION OF SHARES IN SUBSIDIARIES			
	£308,828		

Freehold and long leasehold properties were valued as at 27th February, 1971 by Hallam, Breckett & Co., Chartered Surveyors and Valuers, of Nottingham, and the book values of properties have been increased by £28,589 to reflect this valuation. No provision has been made for any tax on capital gains which might arise in the event of the realisation of any part of this surplus on disposal of the premises. At current rates of taxation the potential liability is estimated at not more than £26,000.

The cost of plant is stated after deducting investment grants receivable. Authorisations for capital expenditure at 27th February, 1971 amounted to £52,700; contracts had been placed for £47,000 of this expenditure. Since 27th February 1971 authorisation has been given for capital expenditure on two factories amounting to £560,000.

Dividends
No dividends have been paid by the Company during the period covered by this report.

Accounts
No accounts for submission to members have been prepared since those to 27th February, 1971.

Yours faithfully,
AGAR, BATES, LEDSMAR & CO.
PRICE WATERHOUSE & CO.

STATUTORY AND GENERAL INFORMATION

The Company

1. The Company was incorporated in England on 23rd April, 1931 as Furnies Bros. (Nottingham) Limited.

2. On 27th February, 1971 the authorised and issued Share Capital was £15,000 divided into 15,000 Shares of £1 each.

3. On 30th September, 1971 the present name was adopted.

4. On 21st October, 1971—

(a) The authorised Share Capital of the Company was subdivided and increased to £400,000, divided into 3,000,000 Ordinary Shares of 10p each and 1,000,000 Deferred Shares of 10p each.

(b) Pursuant to Contract No. (1) below 431,840 Ordinary Shares of 10p each were issued as follows in exchange for the transfer to the Company of the whole of the Shares of already owned by the Company: F. Samworth (277,273), D. Samworth (28,664), Mrs. M. P. G. Samworth (775), D. C. Samworth (138,800), F. C. Samworth (138,800), J. C. Samworth (138,800).

(c) A dividend of £230,000 was received by the Company from Parr's.

(d) The sum of £278,816 being part of the amount transferred to the credit of the Company's Revenue Reserves was capitalised and used in paying up in full 1,288,180 Ordinary Shares of 10p each and 1,000,000 Deferred Shares of 10p each which were allotted to the Shareholders in due proportion.

(e) The Company became a public company and adopted new Articles of Association.

Agreement with Samuel Montagu & Co. Limited ("Montagu")

Under Contract No. (2) below Montagu has agreed, subject to permission to deal in and quotation for the whole of the issued and fully paid Ordinary Share Capital of the Company being granted by the Council of The Stock Exchange, London not later than 3rd November, 1971, (a) to subscribe for 1,050,000 Ordinary Shares of 10p each at a price of 115p per share (less 2 per cent. thereof); (b) to purchase from the Ordinary Shareholders of the Company 800,000 Ordinary Shares of 10p each at 115p per share (less 2 per cent. thereof) in the following proportions: F. Samworth (68,704), Mrs. M. P. G. Samworth (22,457), D. C. Samworth (277,273), F. C. Samworth (138,800), J. C. Samworth (138,800); (c) to offer all of such 1,050,000 Ordinary Shares for sale to the public. The Company will pay the costs and expenses of and incidental to the re-organisation referred to above and the above-mentioned acquisition of share capital of Parr's and will also pay the costs and expenses of and incidental to the re-organisation referred to above and the above-mentioned acquisition of share capital of Parr's and will also pay the costs and expenses of and incidental to the re-organisation referred to above and the above-mentioned acquisition of share capital of Parr's.

Articles of Association of the Company contain provisions (inter alia) to the following effect:—

(1) VOTING. Subject to any special conditions as to voting attached to any shares, on a show of hands every member personally present has one vote, and on a poll every member present in person or by proxy has one vote for every 10p in nominal value of the shares held by him.

(2) VARIATION OF CLASS RIGHTS. Subject to the Companies Acts, the special rights attached to any class of Shares may be varied or abrogated (including whilst the Company is being wound up) with the consent in writing of the holders of three-fourths of the issued Shares of the class or with the sanction of an Extraordinary Resolution passed at a separate General Meeting of the holders of such Shares.

(3) DIRECTORS
(a) No shareholding qualification for Directors is required; but a Director may stand or speak at all general and special meetings.

(b) The Director 185 of the Companies Act 1949 regarding the appointment and retirement of Directors who have attained the age of 70 applies to the Company.

(c) The Directors are

Judges' report 'leak' wrong—Shawcross

ARLY 300 representatives of tanker-owning companies in 21 countries will meet in Brighton to-day for a three-day conference on tanker safety sponsored by the International Chamber of Shipping.

There have been significant developments affecting tanker owners since the first conference of this kind was held in 1967—including government attitudes towards large tankers and possible pollution and the owners feel it is timely to review their experience of the nature of the cargoes being carried and of the safety measures for the types of ship now in service.

The scope of the conference will be wide but with the emphasis on safety. Papers will be delivered covering: navigation; tank cleaning; training; fire prevention; damage control; and the safety aspects of the growing numbers of liquid gas and chemical carrying vessels.

The conference's prime concern will be to deal with the operational safety of the ship and with prevention rather than cure," said a spokesman for the International Chamber of Shipping last night.

It will not, therefore, try to deal with such questions as pollution, salvage and liability. These different issues are, as is known, receiving considerable attention and much work is being done on them."

Mr. John Kirby, president of the U.K. Chamber of Shipping and chairman of Shell Tankers (U.K.), will preside over the conference, which is being held in private.

A copy of this Offer for Sale, having attached to it the documents specified below, has been delivered to the Registrar of Companies for registration.

Application has been made to the Council of The Stock Exchange, London, for permission to deal in and for quotation for the whole of the issued share capital of the Company.

The Application List for the Ordinary Shares now offered for sale will open at 10 a.m. on Thursday, 28th October, 1971, and will close on the same day.

M. P. KENT LIMITED

SHARE CAPITAL

Authorised

£750,000 in 7,500,000 Ordinary Shares of 10p each

Issued and to be issued fully paid

£412,500

SANDELSON & CO LTD

OFFER FOR SALE

1,500,000 Ordinary Shares of 10p each at 47p per share, payable in full on application

Application must be made on the Forms of Application provided and, with the exception of employees' applications (which are referred to below), must be for a minimum of 200 shares and in the following multiples:—

for not more than 1,000 shares, in multiples of 200 shares;
for more than 1,000 shares but not more than 10,000 shares, in multiples of 500 shares;
for more than 10,000 shares, in multiples of 5,000 shares.

All applications must be accompanied by a remittance for the full amount payable and must be forwarded to National Westminster Bank Limited, New Issues Department, P.O. Box 78, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2SD so as to arrive not later than 10 a.m. on Thursday, 28th October, 1971.

A separate cheque drawn on a bank or branch thereof situated in England, Wales or Scotland and made payable to National Westminster Bank Limited and crossed "Not Negotiable", must accompany each application. Sandelson & Co. Limited reserves the right to present all cheques for payment on receipt to retain Letters of Acceptance and surplus application moneys pending the clearance of all cheques and to reject any application and, in particular, multiple and suspected multiple applications.

Acceptance of all applications will be conditional upon the Council of The Stock Exchange, London, granting on or before 28th October, 1971 permission to deal in and quotation for the whole of the issued share capital of the Company. Moneys paid in respect of all applications will be returned if such permission and quotation are not granted by that date and, in the meantime, will be retained by National Westminster Bank Limited in a separate account.

If any application is not accepted, or is accepted for fewer shares than the number applied for, the application moneys or the balance thereof, as the case may be, will be returned by cheque through the post at the applicant's risk.

Preferential consideration will be given to applications, which must be for multiples of 50 shares and made on the special pink Forms of Application provided, and received from employees (including executive Directors other than the Vendors) of the Company and of its subsidiaries for up to a total of 150,000 Ordinary Shares. Letters of Acceptance will be renewable up to 3 p.m. on 2nd December, 1971. The Ordinary Shares now being offered for sale will be registered, free of stamp duty, in the names of the purchasers or of persons in whose favour Letters of Acceptance, duly completed in accordance with the instructions printed on them, are lodged for registration by 3 p.m. on 2nd December, 1971. Share certificates will be issued on 5th January, 1972. The Ordinary Shares now being offered for sale rank for all dividends hereafter declared on the Ordinary Share Capital of the Company.

Copies of this Offer and Application Form can be obtained from:—

Sandelson & Co. Limited, 85 London Wall, London, EC2M 7AE.

National Westminster Bank Limited, New Issues Department, Drapers Gardens, 12 Throgmorton Avenue, London, EC2P 2SD.

Duboff Brothers Limited, 72 Welbeck Street, London, W1M 7HA.

and from the following branches of National Westminster Bank Limited:—

41 Louthbury, London, EC2P 2BP.

1 St. James's Square, London, SW1Y 4JT.

32 Corn Street, Bristol, BS99 7UG.

8 The Strand, Torquay, TQ1 2AF.

332 High Holborn, London, WC1.

39 Milson Street, Bath, BA1 1DS.

St. Andrew's Cross, Plymouth, PL4 6AE.

117 St. Mary Street, Cardiff, CF1 1LG.

65 High Street, Exeter, EX4 3DR.

DIRECTORS

Michael Percival Kent,
(Chairman & Managing Director),
Court Eslington, Midford, Nr. Bath, Somerset, BA2 7BX.
Gerald Arthur William Jiggins, A.C.A., A.T.I.I.,
(Commercial and Industrial Developments Director),
Pissasco, High Street, Bath, Somerset, BA2 8SY.
Jeffrey Henry Popham, A.I.O.B.,
(Commercial and Industrial Developments Director),
75 Englishcombe Lane, Bath, Somerset, BA2 2EH.
Barry Adrian Redfern, L.I.O.S.,
(Housing Developments Director),
8 Canons Close, Kingsway, Bath, Somerset, BA2 2LN.

BROKERS

Sandelson & Co. Limited,
85 London Wall, London, EC2M 7AE
and The Stock Exchange, London.

BANKERS

To the Company:
National Westminster Bank Limited,
39 Milson Street, Bath, BA1 1DS,
Lombard North Central Limited,
Lombard House, Curzon Street, Park Lane, London, W1A 1EU.
Duboff Brothers Limited,
72 Welbeck Street, London, W1M 7HA.

To the Offer:

National Westminster Bank Limited,
New Issues Department, P.O. Box 78, Drapers Gardens,
12 Throgmorton Avenue, London, EC2P 2SD.

SOLICITORS

D. J. Freeman & Co.,
9 Cavendish Square, London, W1M 9DD.

AUDITORS AND JOINT REPORTING ACCOUNTANTS

Sherwood, Cohen, Fine & Co.,
(Chartered Accountants),
13-15 Portland Place, London, W1N 4DD.

JOINT REPORTING ACCOUNTANTS

Peat, Marwick, Mitchell & Co.,
(Chartered Accountants),
11 Ironmonger Lane, London, EC2P 2AR.

SECRETARY AND REGISTERED OFFICE

Gerald Arthur William Jiggins, A.C.A., A.T.I.I.,
The Towers, St. Stephen's Road, Beacon Hill, Bath, BA1 5JZ.

REGISTRARS AND TRANSFER OFFICE

National Westminster Bank Limited,
Registrars' Department, 326 High Holborn, London, WC1V 7OA.

2. Net Tangible Assets

The following is a statement of the net tangible assets of the Company and of the combined net tangible assets of the Group based on the audited balance sheets at 30th June, 1971, adjusted as explained in note (1) and to take account of the proposed issue of new shares of 10p each of the Company and for the estimated expenses of the Offer for Sale:—

THE COMPANY	Cost or Valuation	THE GROUP	Cost or Valuation
£	£	£	£
48,480	48,480	48,150	48,150
18,887	18,887	31,847	20,388
71,483	7,812	22,811	8,234
4,878	6,717	12,800	8,444
67,859	67,859	116,508	65,236
			79,742
11,337			12,995
55,722			68,747
71,410			75,778
15,100			
142,232			142,725
1,251,171		1,312,871	
321,270		363,448	
423,180		460,345	
126		187	
1,855,676		2,137,231	
538,475		542,848	
257,241		313,223	
68,778		79,588	
12,300		12,800	
629,147		668,459	
1,705,741		1,815,719	
288,335		341,512	
422,147		444,227	
69,800		80,380	
383,187		462,837	
246,756		244,756	
46,000		45,000	
291,756		291,756	
1,996,877		2,107,475	

NOTES:—

(1) The freehold land and buildings are stated at a professional valuation by Messrs. Donald Cottogno & Co., Chartered Surveyors, based on open market values as at 30th June, 1971. No provision has been made for depreciation on chargeable gains which might arise on the disposal of the properties at the amount included in each valuation; it is estimated that, at current rates of taxation, this would not exceed £5,000.

(2) Ground rents and rent charges are included at 10 years' purchase.

(3) Development land includes land currently being developed and is stated at site cost; the amounts include land at site cost (the Company £577,876, the Group £582,485) in respect of which contracts for acquisition had been exchanged but not completed at 30th June, 1971.

(4) Building work in progress is stated at the lowest of direct cost of building work (including an appropriate addition for administrative expenses) and net realisable value.

(5) Outstanding land completions represent the unpaid balance of the consideration monies for the purchases of land on which contracts had been exchanged but not completed at 30th June, 1971.

(6) At 30th June, 1971 there were no commitments either contracted for or sanctioned by the Board for capital expenditure.

(7) The Company has guaranteed subsidiaries' bank overdraft facilities up to a maximum of £100,000.

III. Dividends

The following dividends on the Ordinary Share Capital have been paid by the Company in respect of the five years ended 30th June, 1971:—

Years ended 30th June	Issued capital	Rate of dividend	Gross dividend
(1)	(2)	(3)	(4)
1967	45,000	7	3,150
1968	45,000	7	3,150
1969	120,000	5	6,000
1970	180,000	5	9,000
1971	240,000	5	12,000

IV. Accounts

No audited accounts have been made up for any period subsequent to 30th June, 1971 in respect of the Company or either of its subsidiaries.

Yours faithfully,

M. P. KENT,
Chairman and Managing Director.

Premises

Premises owned and occupied by the Group are as follows:—

- Freehold Head Office at The Towers, St. Stephen's Road, Beacon Hill, Bath, with a site area of approximately 5.3 acres of gardens, and a gross floor area of 5,900 square feet.
- Freehold offices, 18/19 Monmouth Place, Bath, at present owned and occupied by Target. The site has a gross area of approximately 3,700 square feet, and a total floor and covered storage area of 4,000 square feet.
- Leasehold office premises, 5 Bladud Buildings, Bath at present leased and occupied by Concept. The premises have a gross area of 560 square feet and are held under a lease for a term of 5 years from 1st July, 1987 at an annual exclusive rent of £175. The annual exclusive rent for the renewal period of 5 years from 1st July, 1972 has been agreed with the Landlord at £250.

Working Capital

The Directors consider that having regard to the banking facilities of £1,500,000 presently available and the proceeds from the issue of new shares expected to amount to £200,000 (after allowing for expenses in connection with this Offer for Sale) and which will be utilised for the general purposes of the Company, the Group has adequate working capital for its current requirements.

Profits, Prospects and Dividends

As will be seen from the Accountants' Report, the combined profits of the Group have risen each year since 1966. The Group is enjoying very satisfactory trading conditions, and the present stock of housing commercial and industrial land is sufficient to maintain the level of turnover projected for 1971/72 for three years from 1st July, 1971 without further acquisitions.

In preparing their forecast of profits for the current year to 30th June, 1972, arrived at on the basis explained in the penultimate paragraph of the "History and Business" section, the Directors have had regard, in the case of housing developments only, to those housing developments, where detailed planning approval has been obtained, and the present stock of housing commercial and industrial land is sufficient to maintain the level of turnover projected for 1971/72 for three years from 1st July, 1971 without further acquisitions. In the case of housing developments, the forecast includes two-thirds of the gross profit, and 69,100 sq. ft. of gross of commercial and industrial developments currently under construction for which agreement has been reached for the letting of 93%. Arrangements are in hand for the disposal of these commercial and industrial developments. Subject to the foregoing comments the Directors estimate that, in the absence of unforeseen circumstances, the combined profits of the Company and its subsidiaries for the year to 30th June, 1972 will be not less than £310,000 before taxation.

If such profits are achieved the Board expect to recommend gross dividends totalling 28 per cent. for the current year on the issued share capital of £412,500 payable as to 12 per cent. as an interim dividend in May 1972 and as to the balance of 16 per cent. as a final dividend in November 1972. On this basis profits of £310,000 would be appropriated as follows:—

Estimated Gross profits before taxation	£ 310,000
Less Corporation Tax at 40 per cent.	124,000
	186,000
Ordinary dividends totalling 28 per cent. gross	115,500
Profits retained in the business	£ 70,500

At the offer price of 47p per share the ordinary shares would show a dividend yield of 6.58 per cent. and would be bought by savings of 4.51p per share, and the price/earnings ratio would be 10.42.

Yours faithfully,

M. P. KENT,
Chairman and Managing Director.

ACCOUNTANTS' REPORT

The following is a copy of the joint report by Sherwood, Cohen, Fine & Co., the auditors of the Company, and Peat, Marwick, Mitchell & Co., dated 22nd October, 1971.

The Directors, M. P. KENT, LIMITED and SANDELSON & CO. LIMITED, Gentlemen, We have examined the accounts of the Company and its wholly owned subsidiary companies, The Company and its subsidiaries are collectively referred to as "the Group".

1. Profits

The combined profits of the Group for the ten years ended 30th June, 1971, arrived at on the basis stated below, were as follows:—

Years ended 30th June	Combined profits before depreciation and taxation	Depreciation	Combined profits before taxation
(1)	(2)	(3)	(4)
1962	8,963	1,147	7,816
1963	8,655	1,758	6,897
1964	49,983	3,580	46,403
1965	59,511	5,047	54,464
1966	60,247	7,733	52,514
1967	61,825	7,281	54,544
1968	87,788	9,239	78,549
1969	105,040	10,672	94,368
1970	135,717	8,242	127,475
1971	214,889	11,512	203,377

NOTES:—

(1) The combined profits before taxation set out in column (4) above are stated before providing taxation, but after charging all working expenses including directors' emoluments, depreciation and interest on borrowed monies, and after making such adjustments as we consider appropriate. The aggregate emoluments of the Directors for the year ended 30th June, 1971, amounted to £22,500. Under the arrangements now in force they would have amounted to £23,600.

(2) No depreciation has been provided on freehold land and buildings. Depreciation on other fixed assets has been calculated at the following annual rates on the straight line basis: plant and machinery and motor vehicles—25 per cent. and office furniture and equipment—15 per cent.

(3) In the case of housing developments the Group's accounting practice has been to take credit for the sale of an individual property provided contracts have been exchanged with the purchaser and construction has reached the stage where the property has been "plastered out". In the case of commercial and industrial developments it has not in the past been the Group's practice to obtain progress payments from purchasers in advance of substantial completion; during the period covered by this report no such progress payments were received and accordingly credit has been taken for profits on such developments in full on substantial completion. As explained in the Chairman's letter, it is proposed in future, where appropriate, to obtain progress payments in advance of substantial completion of commercial and industrial developments and in such cases to take credit for 50 per cent. of the estimated accrued profit included in the cash received.

(4) Owing to the lack of historical records of the physical state of the buildings on certain sites Peat, Marwick, Mitchell & Co. have been unable to satisfy themselves that profits have been taken strictly on the basis referred to in note (3) at each accounting date prior to 30th June, 1968. Sherwood, Cohen, Fine & Partners, accountants, who are associated with Sherwood, Cohen, Fine & Co. and were auditors to each of the companies for all periods up to 30th June, 1970 have, however, confirmed that this basis has been followed consistently.

(5) Turnover for the latest three years (excluding inter-company sales) arrived at on the basis set out in note (3) above was for the years ended 30th June: 1969—£1,188,488; 1970—£1,560,412; 1971—£1,899,165.

issued and to be issued being granted by the Council of The Stock Exchange, London, on or before 28th October, 1971 (a) to subscribe for 525,000 new Ordinary Shares of 10p each of the Company at a subscription price of 47p per share (b) to purchase from Mr. M. P. Kent, Mrs. A. M. M. Kent, Mr. P. A. Kent and Mr. G. A. W. Jiggins ("the Vendors") a total of 975,000 Ordinary Shares of 10p each at the price of 47p per share, and (c) to offer 1,500,000 Ordinary Shares of 10p each of the Company for sale to the public. Under this contract the Company will pay a fee of £18,500 to Sandelsons and will also pay the costs, charges and expenses of and incidental to the adoption of new Articles of Association and the application to The Stock Exchange, London, for permission to deal in and for quotation for the 4,125,000 issued Ordinary Shares of the Company, including all capital duty, printing and advertising expenses, accounting and the Registrar's fees and expenses and Stock Exchange fees and the Company's legal costs. Sandelsons will pay an underwriting commission of 10 per cent. on all shares now offered for sale, and its own legal costs. The total expenses payable by the Company, including the fee payable to Sandelsons, as estimated to amount to £45,000.

4. Articles of Association

The Articles of Association of the Company contain provisions (inter alia) to the following effect:—

(a) VOTING RIGHTS

Subject to any special terms as to voting upon which any shares may be issued or held on a show of hands at a general meeting every member who (being an individual) is present in person or (being a corporation) is present by a representative duly authorised under Section 139 of the Companies Act, 1948, shall have one vote and on a poll every member who is present in person or by proxy shall have one vote for every 10p nominal amount of share capital of which he is the holder.

(b) BORROWING POWERS

The Board shall restrict the borrowings of the Company and exercise all voting rights or powers of control exercisable by the Company in relation to its subsidiaries with a view to ensuring that the aggregate amount outstanding of money borrowed or secured by the Company or any of its subsidiaries (excluding all company borrowings) shall not at any time without the previous sanction of a resolution of the Company exceed an amount equal to seven times the share capital and reserves. For this purpose (a) "share capital and reserves" means an amount equal to the aggregate of the amount for the time being paid up on the issued share capital of the Company and the total of the amounts for the time being standing to the credit of the capital and revenue reserves (including any share premium account and any other reserve fund and profit and loss account) all as shown in the latest audited balance sheet or other intangible assets and any debit balance on profit and loss account and (b) "audited balance sheet" means the audited balance sheet of the Company, unless at the date of the latest such balance sheet there shall have been made up and audited a consolidated balance sheet of the Company and its subsidiaries, in which event the "audited balance sheet" shall mean the audited consolidated balance sheet of the Company and its subsidiaries and the references to reserves are profit and loss account shall be deemed to be references to consolidated reserves as consolidated profit and loss account respectively and there shall be excluded any amount attributable to minority interests in subsidiaries.

(c) DIRECTORS

A Director shall not be required to hold qualification shares. A Director, notwithstanding his interest, may be counted in the quorum present at a Board Meeting for the purpose of considering the appointment of himself or any other Director to hold any office or place of profit under the Company or arranging for the Company to obtain any such appointment or the arrangement of the terms thereof and in connection with any exercise of the powers conferred on the Board with regard to pensions and other benefits and allowances or retirement or death for Directors and their dependants.

(d) The provisions contained in Section 185 of the Companies Act, 1948 relating to retirement and election of Directors apply to the Company.

5. Directors and other Substantial Interests

The interests of the Directors in the share capital of the Company (as defined in the purposes of the regulations of The Stock Exchange, London) in the issued share capital of the Company, together with other substantial interests after giving effect to the shares referred to below, are as shown below:—

Director	No. of Shares	Percentage
M. P. KENT	1,804,400	195,000
M. A. W. JIGGINS	300,000	250,000
Mrs. J. E. KENT	250,000	75,000
Mrs. A. M. M. KENT	250,000	75,000

6. Material Contracts

The following Contracts have been entered into by the Company and/or its subsidiaries during the two years preceding the date of this Offer for Sale otherwise than in the ordinary course of business and are or may be material:—

(1) Dated 22nd October, 1971 between the Company (1) and M. P. Kent, P. A. Kent, G. A. W. Jiggins (1) the Company (2) the Directors of the Company (3) the Company (4) being the Agreement referred to under the heading "Arrangements for the Offer for Sale".

(2) Dated 22nd October, 1971 between the Company (1) and M. P. Kent (2) in which Mr. Kent has agreed to serve the Company as Chairman and Managing Director for a term of 7 years at an annual salary of £8,500.

(3) Dated 22nd October, 1971 between the Company (1) and G. A. W. Jiggins under which Mr. Jiggins has agreed to serve the Company as Financial Director for a term of 6 years at an annual salary of £7,000.

(4) Dated 22nd October, 1971 between the Company (1) and J. H. Popham (2) in which Mr. Popham has agreed to serve the Company as Commercial and Industrial Developments Director for a term of 3 years at an annual salary of £4,000.

(5) Dated 22nd October, 1971 between the Company (1) and B. A. Redfern under which Mr. Redfern has agreed to serve the Company as Housing Developments Director for a term of 3 years at an annual salary of £4,000.

(6) Dated 22nd October, 1971 between Concept (1) and M. J. Miller (2) under which Mr. Miller has agreed to serve Concept as Managing Director for a term of 3 years at an annual salary of £3,000 together with annual commission at the rate of 10 per cent. of the annual net pre-tax profits of Target (maximum commission £7,500).

(7) Dated 22nd October, 1971 between Target (1) and J. T. Leigh (2) under which Mr. Leigh has agreed to serve Target as Managing Director for a term of 3 years at an annual salary of £3,000 together with annual commission at the rate of 10 per cent. of the annual net pre-tax profits of Target (maximum commission £7,500).

7. Taxation

The Directors are advised that, following the Offer for Sale and the granting of authority for the issued shares of the Company, it is unlikely that the Company will be a company as defined in the Income and Corporation Taxes Act, 1970.

The Company and its subsidiaries from the respective dates of commencement of trade or acquisition, have obtained shortfall clearances under the Income and Corporation Taxes Act 1970 for all relevant periods to 30th June, 1971, and until the end of the next financial year. Appropriate indemnities have been given to the Company in respect of surplus, income tax and estate duty.

STOCKS AND SHARES

To those possessing a portfolio of quoted securities, advances of £10,000 upwards can be arranged at reasonable rates of interest.

Investment Property Required
Offices—Shops—Blocks of Flats—etc.
Quick Decisions

Finance Arranged for
Sound Business Propositions

To those entitled under
WILLS, ANNUITIES, LEGACIES,
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PLEASE KEEP FOR FUTURE REFERENCE

Car repair charges may go up soon

By Elsbeth Ganguin

THE Motor Agents Association has asked its 20,000 members to review their charges. There was a need for the trade, in particular the small concern, to adopt a realistic approach to costing, it stated.

The first charges to go up are thought to be those for breakdown services. This may involve a 30 per cent increase over the scale which has been operative since 1969. The new rates would apply from November 1, but, it is felt, they would have to be revised again.

This move by the Association was forecast by the Financial Times in August, when it was said that many garages were expected to raise repair and service charges following an increase of 8½ per cent in basic pay rates from the beginning of September. This pay rise involved 850,000 workers in the motor vehicle retail and repairing trades.

The basic weekly rate for skilled men went up by £1.50 to £20, while the semi-skilled and unskilled men got £1.25 more, bringing their wages up to £17.25 and £15.75 respectively. These increases were being paid under the final stage of a three-year deal.

COMPAIR SALES LINK IN ITALY

The Compair Industrial Division of International Compressed Air Corporation has signed, through Broom and Wade, an agreement with Cecaato and C.S.A. for the sale and servicing of Broom and Wade stationary air compressors and Reavell industrial compressors.

Under the agreement, Cecaato will continue to manufacture and market its own garage equipment and compressors and will extend its range by marketing Broom and Wade stationary air compressors and Reavell industrial compressors.

Rhodesia aims for early U.K. summit

BY OUR OWN CORRESPONDENT

BRITISH and Rhodesian talks officials took the day off to-day and discussions are expected to resume to-morrow. So far, the officials have held three sessions lasting a total of nine hours.

Although neither side will comment on the discussions, the impression is gaining ground in some circles that the Rhodesians are holding out for an early summit with Sir Alec Douglas-Home without first meeting Sir Alec's demand that the agreement be virtually cut and dried before he commits himself.

The background to the talks remains as tenuous as ever. At the week-end, the Rhodesian Government confirmed plans to resettle some 3,500 Africans currently living at Epworth Mission near Salisbury. This is in line with Government policy that in European areas the rights of occupation of African tenants would be terminated as soon as possible. The resettlement is being opposed by the Methodist Church which operates Epworth Mission. Furthermore, the resettlement would seem to be in clear conflict with Britain's great source of friction.

SALISBURY, Oct. 24.

fourth principle for an agreement, namely progressive elimination of race discrimination. Also at the week-end, the chairman of the ruling Rhodesian Front, Mr. Des Frost warned in an interview that unless the Government speeded up its programme of providing separate racial facilities for the different races, racial friction would increase.

Mr. Frost's remarks merely underline the view being expressed by some political commentators here on settlement prospects. The Rhodesian Front has not reversed its entire drift of policy nor does it have any intention of doing so. This means that a settlement is feasible only outside the five British principles.

Earlier this month, Mr. Frost told the Front's congress that Rhodesians were becoming "fed up" with multi-racial swimming pools and other non-segregated public amenities. Elaborating on this viewpoint in an interview, Mr. Frost said that "mixed" transport facilities were already a great source of friction.

INSTITUTE OF PERSONNEL MANAGEMENT

Civil Service careers now more attractive, says Sir William

BY ELSBETH GANGUIN

THE Institute of Personnel Management's annual conference ended here at the week-end with Sir William Armstrong, the Permanent Secretary of the Civil Service Department, painting a picture of the future civil servant whom older generations would not recognise.

Already, Establishment Man was giving way to the personnel manager, and the change would be complete in, say, ten years' time, said Sir William.

The non-industrial Civil Service's 500,000 workers were 88 per cent. unionised and their strong independent staff associations were being consulted all along the line. The goal was efficiency and economy, permeated with humanity. In the Civil Service there was still a tendency for the line manager to be less involved in personnel management than his counterpart outside. This would be remedied.

Units, he said, were being set up whose objectives were clear and coherent and whose responsibilities were marked and recognised. Such improved operational and managerial structures would allow greater independence from the centre while retaining the necessary element of ministerial answerability.

These barriers were being removed and it was made clear that the "old" side of the personnel side was managing people, not administering structures. Procedures allowing for lateral movement across the service wherever appropriate, had been established. And pension arrangements were about to be proposed which would allow civil servants to move out if they wished.

He emphasised that his intentions of making it easier for women to combine a Civil Service career with domestic duties did not mean "we are trying to discriminate in favour of women against men". But there would be better individual career development, improved annual reporting and appraisal interviews, all of which would be based on considerable training in the respective techniques.

Sir Eric Druce, chairman of British Petroleum, gave an account of the workings of an international oil company in which "every day is crisis day." Communications continued to be a major problem and so was succession planning. "Only yesterday morning I discussed various posts in 1984," he said.

BP had developed manpower techniques some of which were based on a computer model. This would at least allow one to form a view about the future in manpower terms, Sir Eric declared. They were not, however, cold-blooded computer operations. All such methods were coupled with a vital concern for the problems of individuals.

People at all levels now wanted to contribute to decisions affecting their own jobs and working lives. While any competitive organisation designed specifically to cater for this would soon be in trouble, one still had to ensure that employees' suggestions were taken into account. The motiva-

Tapline 'hit by new explosion'

AMMAN, Oct. 24. A JORDANIAN military spokesman to-day accused "saboteurs" of blowing up a section of the Trans-Arabian pipeline (Tapline) in North Jordan early to-day.

The spokesman said a fire, which was started by an explosive device in the American-owned pipeline carrying Saudi Arabian crude to a Mediterranean terminal, across Jordan, Syria and Lebanon, was put out after raging for eight hours.

The pipeline, sabotaged several times in the past, was repaired on the Amman-Baghdad highway, the spokesman added.

Tapline officials said that company teams will repair the leakage within 48 hours.

Reuter

HOME SAFETY CONFERENCE

The National Home Safety Conference, organised by the Royal Society for the Prevention of Accidents, will be held at the Grand Hotel, Scarborough, on November 3-4. It will deal with home education, burns and scalds, hazards in new domestic buildings, and unused medicines.

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THE ASSASSINATION OF TROTSKY

by Chris Weaver

One of the creators of modern Russia met a hideous death in Mexico thirty-one years ago.

An article in the October issue

HISTORY TODAY

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M P KENT LIMITED—continued

Copies of the following documents may be inspected at the offices of Sandelson & Co. Limited, 85 London Wall, London EC2M 7AE (of D. J. Freeman & Co., 9 Cavendish Square, London W1M 9DD during usual business hours on weekdays (except Saturdays) and on Thursday days from the date of publication of this Offer for Sale:—
a) The Memorandum and Articles of Association of the Company;
b) The Contracts listed above;
c) The Accountants' Report, Statement of Adjustments and Consents;
d) The valuation referred to in the Accountants' Report, together with the Valuers' Consent above referred to;
e) The audited accounts of the Company and of its subsidiaries for their last two completed financial years;
f) Details of the Share Incentive Scheme mentioned above.
Documents delivered to the Registrar of Companies
Documents attached to the copy of this Offer for Sale delivered to the Registrar of Companies for registration were the above signed consents, a statement of the adjustments by Sherwood, Cohen, Fine & Co. Chartered Accountants, and Mitchell & Co. in view of the figures set out in their Joint Report and giving their reasons therefor and copies of the Contracts listed above.
22nd October, 1971.

APPLICATION FORM

THE APPLICATION LIST WILL OPEN AT 10 a.m. ON THURSDAY, 28th OCTOBER, 1971, AND WILL CLOSE ON THE SAME DAY.

This form should be completed and lodged with National Westminster Bank Limited, New Issues Department, P.O. Box 78, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2BD, together with a remittance for the amount payable on application, so as to arrive not later than 10 a.m. on Thursday, 28th October, 1971.

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I/We hereby request you to send me/us a Letter of Acceptance for the number of shares in respect of which this application is accepted, together with a cheque, if applicable, for any surplus application money, by post at my/our risk at the address first given below.

I/We warrant the attached cheque will be met on first presentation. I/We declare that I am/we are not resident outside the Scheduled Territories* and am/are not applying for the above-mentioned shares as the nominee(s) of any person(s) resident outside those Territories. If the declaration cannot be made, it must be deleted and reference must be made to an Authorised Depositary* or a Approved Agent in the Irish Republic* through whom this form must be lodged.)

Signature _____ Date _____ October, 1971

PLEASE USE BLOCK CAPITALS

First Name(s) (in full) _____ Surname _____ Mr., Mrs., Miss or Title _____

Signature _____

Address (in full) _____

(The spaces below are for use in the case of joint applications)

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Signature _____

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3) First Name(s) _____ Surname _____ Mr., Mrs., Miss or Title _____

Signature _____

Address (in full) _____

4) First Name(s) _____ Surname _____ Mr., Mrs., Miss or Title _____

Signature _____

Address (in full) _____

5) First Name(s) _____ Surname _____ Mr., Mrs., Miss or Title _____

Signature _____

Address (in full) _____

6) First Name(s) _____ Surname _____ Mr., Mrs., Miss or Title _____

Signature _____

Address (in full) _____

7) First Name(s) _____ Surname _____ Mr., Mrs., Miss or Title _____

Signature _____

Address (in full) _____

INTERIM STATEMENT

PHILIP HILL INVESTMENT TRUST LIMITED

INTERIM STATEMENT

The Directors have declared an interim dividend of 10 per cent. (8½ per cent.) less Income Tax at 38.75 per cent. on the Ordinary Capital in respect of the year ending 31st March 1972, payable on 17th December 1971 to Shareholders on the Register on 15th November 1971. The increase in the interim dividend is to reduce the disparity between the interim and final payments.

The unaudited figures for the half-year to 30th September 1971 are as follows:—

Year to 31st March 1971	Half year to 30th Sept. 1971	Half year to 30th Sept. 1971
3,774,000	1,992,000	
(846,000)	(439,000)	Gross revenue 2,051,000
(200,000)	(120,000)	Administration and interest charges (418,000)
(69,000)	(34,000)	Taxation (65,000)
2,559,000	1,399,000	Preference dividend ... (34,000)
(23.63%)	(12.44%)	Net earnings (13.84%) 1,534,000
956,000	956,000	Interim Ordinary dividend 1,125,000
(8½%)	(8½%)	(10%)
(Final)		
1,875,000		

Because of the incidence of revenue, it is not expected that the increase shown in the income of the first half year will be repeated in the second half year. However, the net revenue after taxation for the whole year is expected to show an improvement compared with the previous year.

£ £

86,671,000 86,982,000

500,000 680,000

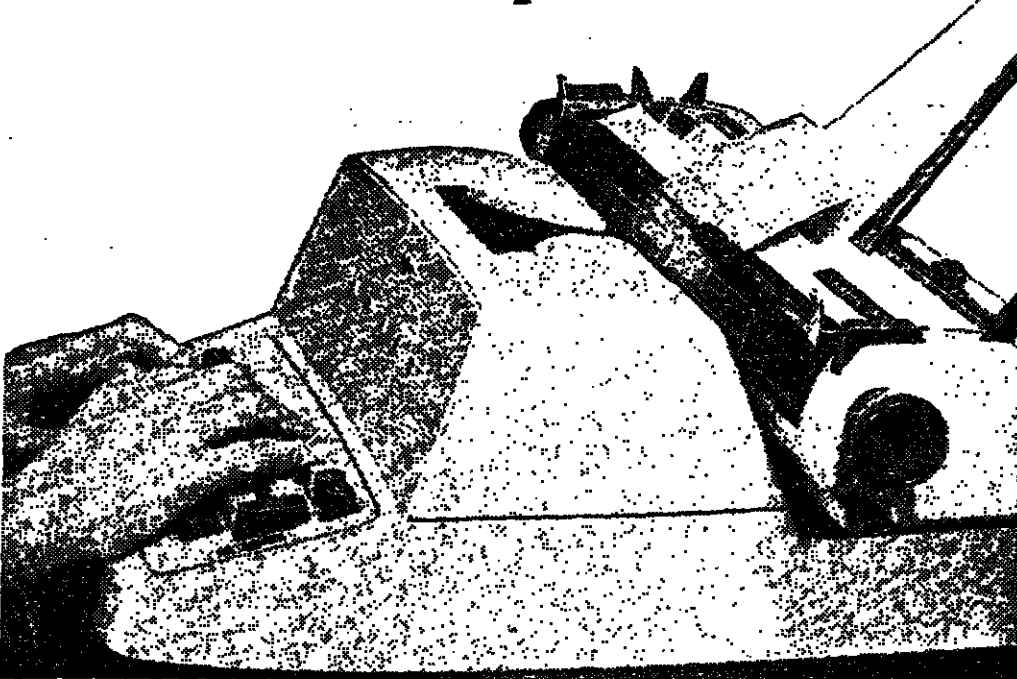
158½p 156½p

159½p 158p

There is a contingent liability of the order of £11,800,000 (26½p per share) for capital gains tax on the realisation of the whole portfolio (30th September 1970 £7,000,000 (15½p per share)).

100 Wood Street, London EC2P 2AJ.
21st October 1971

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[illegible]

For Notes see Page 31

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